NANAIMO INTEGRATED ACTION PLAN

JUNE 2023



CITY OF NANAIMO
THE HARBOUR CITY



TERRITORIAL / LAND ACKNOWLEDGEMENT

We respectfully acknowledge that the city boundary lies within the Traditional Territory of Snuneymuxw First Nation who have many significant ancestral village sites throughout the city including Stlilnup (Departure Bay) and Sxwuyum (Millstone River). We recognize the Snuneymuxw Treaty of 1854, a trade and commerce treaty that forever and always preserves and protects Snuneymuxw villages, waters, enclosed fields, harvesting and gathering sites, and the right to hunt and fish as formerly.

TABLE OF CONTENTS

part A welcome 6

A1	Purpose	7
A2	Reviewing & Updating	7
A3	Navigating	7

part B foundations 9

B1	Framework & Goals	10
B2	35 City Plan Policy Topics Areas & Land Use Structure	11

part C actions 12

PRIORITY ACTIONS 15

C1 A GREEN NANAIMO: RESILIENT & REGENERATIVE ECOSYSTEMS 34
- C1.1 Greenhouse Gas Emissions Reduction 35
- C1.2 Climate Adaptation & Hazard Management 44
- C1.3 Urban Tree Canopy, Natural Areas, & Greenways 52
- C1.4 Healthy Watersheds 58
- C1.5 Water, Sewer, & Stormwater Services 62
- C1.6 Solid Waste Management 70
- C1.7 Brownfield Sites 75
- C1.8 Artificial Lighting & Dark Skies 80

C2 A CONNECTED NANAIMO: EQUITABLE ACCESS & MOBILITY 86
- C2.1 Connected Communities 87
- C2.2 Integrated Walk, Roll, Cycle, & Transit Network 91
- C2.3 Recreational Trails 98
- C2.4 Safe Mobility (Vision Zero) 108
- C2.5 Complete Streets 112

C3 A HEALTHY NANAIMO: COMMUNITY WELLBEING & LIVABILITY 122
- C3.1 Community Safety & Security 123
- C3.2 Affordable Housing 129
- C3.3 Intergenerational Living 135
- C3.4 Food Security 143
- C3.5 Emergency Management 150
- C3.6 Recreation, Culture, & Wellness 154

C4 AN EMPOWERED NANAIMO: RECONCILIATION, REPRESENTATION, & INCLUSION 162
- C4.1 Truth & Reconciliation 163
- C4.2 Equity & Inclusivity 170
- C4.3 Access for All 175
- C4.4 Political Voice & Engagement 184
- C4.5 Culture 188
- C4.6 Archaeology & Heritage 196
- C4.7 Public Art Projects & Programs 204
- C4.8 Community Events, Festivals, Tournaments, & Gatherings 210
- C4.9 Parkland & Park Amenity Management 216
- C4.10 Waterfront Use & Protection 228

C5 A PROSPEROUS NANAIMO: THRIVING & RESILIENT ECONOMY 236
- C5.1 Economic Capital 237
- C5.2 Human, Social, & Environmental Capital 244
- C5.3 Business Development 248
- C5.4 Innovation & Technology 252
- C5.5 Place Making & Investment Attraction 256
- C5.6 Tourism 260

part D city structure 266

D1 GROWTH MANAGEMENT 267

D2 FUTURE LAND USE DESIGNATIONS 271

D3 AREA PLANNING 275

D4 NEIGHBOURHOOD PLANNING 280

D5 DEVELOPMENT PERMIT & HERITAGE CONSERVATION AREAS 308

D6 FINANCIAL MECHANISMS & COMMUNITY BENEFITS 311

appendix

2023 NEIGHBOURHOOD ASSOCIATION PRIORITY ACTION LIST 315

figures

Figure 1: Integrated Action Plan Guide 8

Figure 2: Relationship between the Nanaimo Framework and the Five City Goals 10

Figure 3: 5 City Goals & 35 Plan Policy Topic Areas 11

Figure 4: Planning / Census Tract Areas and Existing Neighbourhood Plan Areas 282

project overview maps

Map 1: Greenhouse Gas Emmissions Reduction 42

Map 2: Climate Adaptation & Hazard Management 50

Map 3: Urban Tree Canopy, Natural Areas, & Greenways 56

Map 4: Water, Sewer, & Stormwater Services 68

Map 5: Brownfield Sites 78

Map 6: Artificial Lighting & Dark Skies 84

Map 7: Integrated Walk, Roll, Cycle, & Transit Network 96

Map 8: Recreational Trails 106

Map 9: Complete Streets 120

Map 10: Intergenerational Living 140

Map 11: Food Security 148

Map 12: Recreation, Culture, & Wellness 160

Map 13: Truth & Reconciliation 168

Map 14: Access for All 182

Map 15: Culture 194

Map 16: Archaeology & Heritage 202

Map 17: Public Art Projects & Programs 208

Map 18: Community Events, Festivals, Tournaments, & Gatherings 214

Map 19: Parkland & Park Amenity Management 226

Map 20: Waterfront Use & Protection 234

Map 21: Economic Capital 242

Map 22: Tourism 264

Map 23: Neighbourhood Planning Ongoing Project Overview Map 298

Map 24: Neighbourhood Planning Immediate Project Overview Map 304



Welcome Pole in Maffeo Sutton Park, by Snuneymuxw Master Carver Noel Brown

A

WELCOME

A1 PURPOSE

The *Integrated Action Plan* (IAP) is a supporting document to *City Plan: Nanaimo Relmagined*. The IAP is designed to communicate a range of key actions the City of Nanaimo is already doing, and would like to do over the immediate and long term.

The IAP brings together the directions of planning efforts by all City Departments, and actions from City Plan into a comprehensive "library of actions" so they can be reviewed and considered together. The purpose is to support the City's commitment to integration and interdepartmental communication, with the goal of leveraging opportunity, investing efficiently and equitably, and maximizing community benefit through City actions.

A2 REVIEWING & UPDATING

The IAP is a living document to be regularly reviewed and updated to align with capital plans and budgets, to ensure that actions are coordinated and reflect Council priorities to achieve City Plan Goals.

A3 NAVIGATING

The IAP aims to achieve The Five City Goals that make up the Nanaimo Framework (see Section B1), the 35 City Plan Policy Topic Areas and City Structure (see Figure 1).

PRIORITY LIST

The priority list is a collection of actions Council has identified from the "library of actions" as priorities over the next 4 years. The actions are identified by a star and in grey in the "library of actions'.

ACTIONS

The actions are organized based on two key categories: Program Actions and Project Actions. Program Actions are implementable actions that result in something being created, such as a priority list of projects, an initiative, a change in protocols, service or a document. Project actions are something built and are attached to a location and lead to a physical change in the City. They have a geographic location on a map. All actions are listed in tables, in addition to all project actions visually represented on maps.

Timeframes

All actions are organized into three timeframes: Ongoing: Regular and Repeated Actions; Immediate: 0 – 4 years; and, Future: Beyond 4 Years.

CONNECTED CITY PLAN POLICIES

To put change into motion, each action is supported by one or more City Plan policies. Most actions will support progress in multiple topic areas. Follow this guide to find the information you need to navigate the plan.

Figure 1: Integrated Action Plan Guide

The **Nanaimo Doughnut** articulates the interconnectivity between all aspects of our city and defines the space in which Nanaimo will thrive. The **Five City Goals** represent the five broad areas of focus for our City's future and how we will organize our actions.

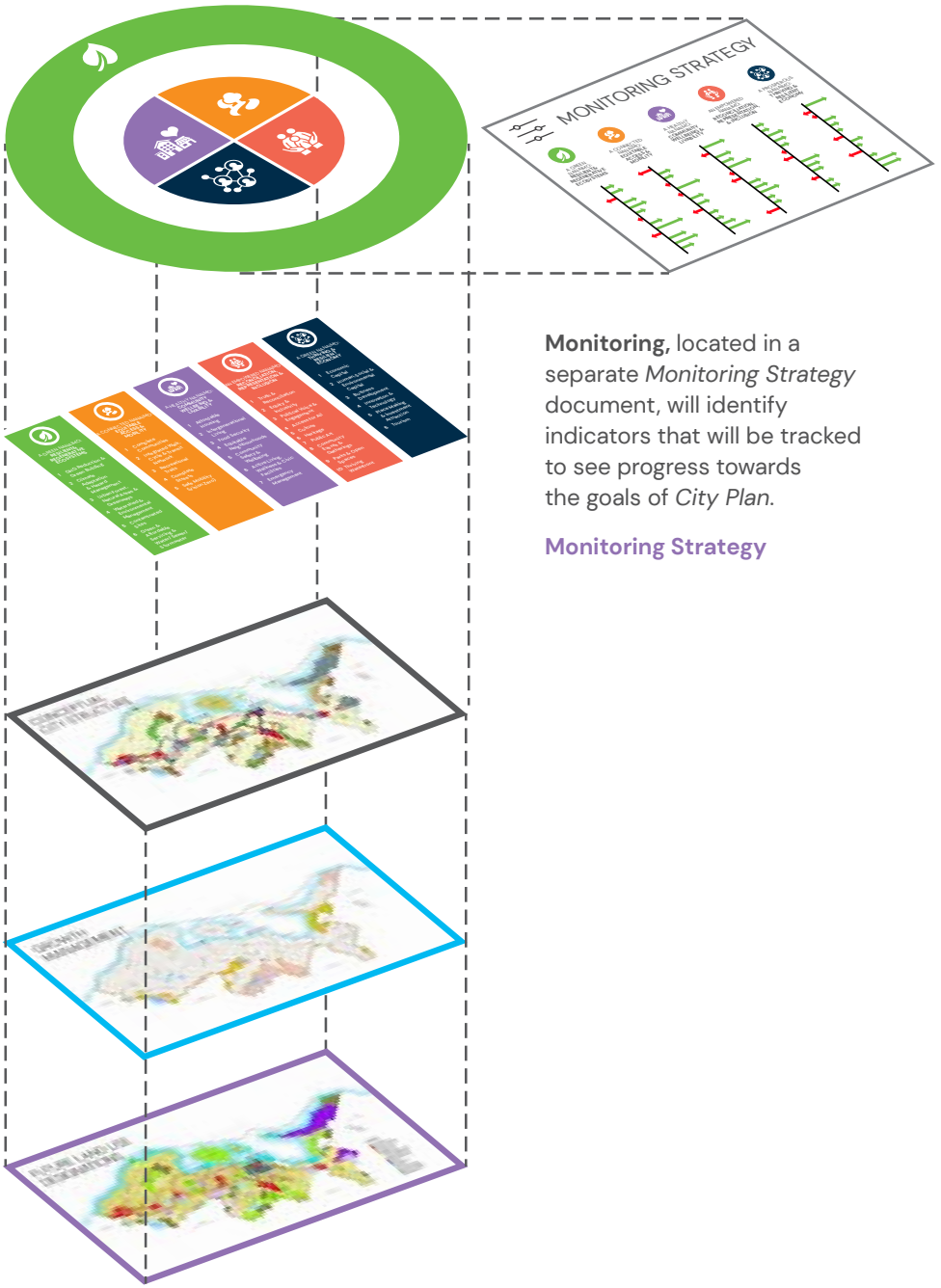
Go to Part B

The **Actions** that relate to the '35 City Plan Policy Topic Areas'.

Go to Part C

The **Actions** that relate to 'Growth Management', 'Future Land Use Designations', 'Area & Neighbourhood Planning', 'Bylaws & Permits', 'Development Permit & Heritage Conservation Areas' & 'Financial Mechanisms & Community Benefits' policies.

Go to Part D



Monitoring, located in a separate *Monitoring Strategy* document, will identify indicators that will be tracked to see progress towards the goals of *City Plan*.

Monitoring Strategy



B

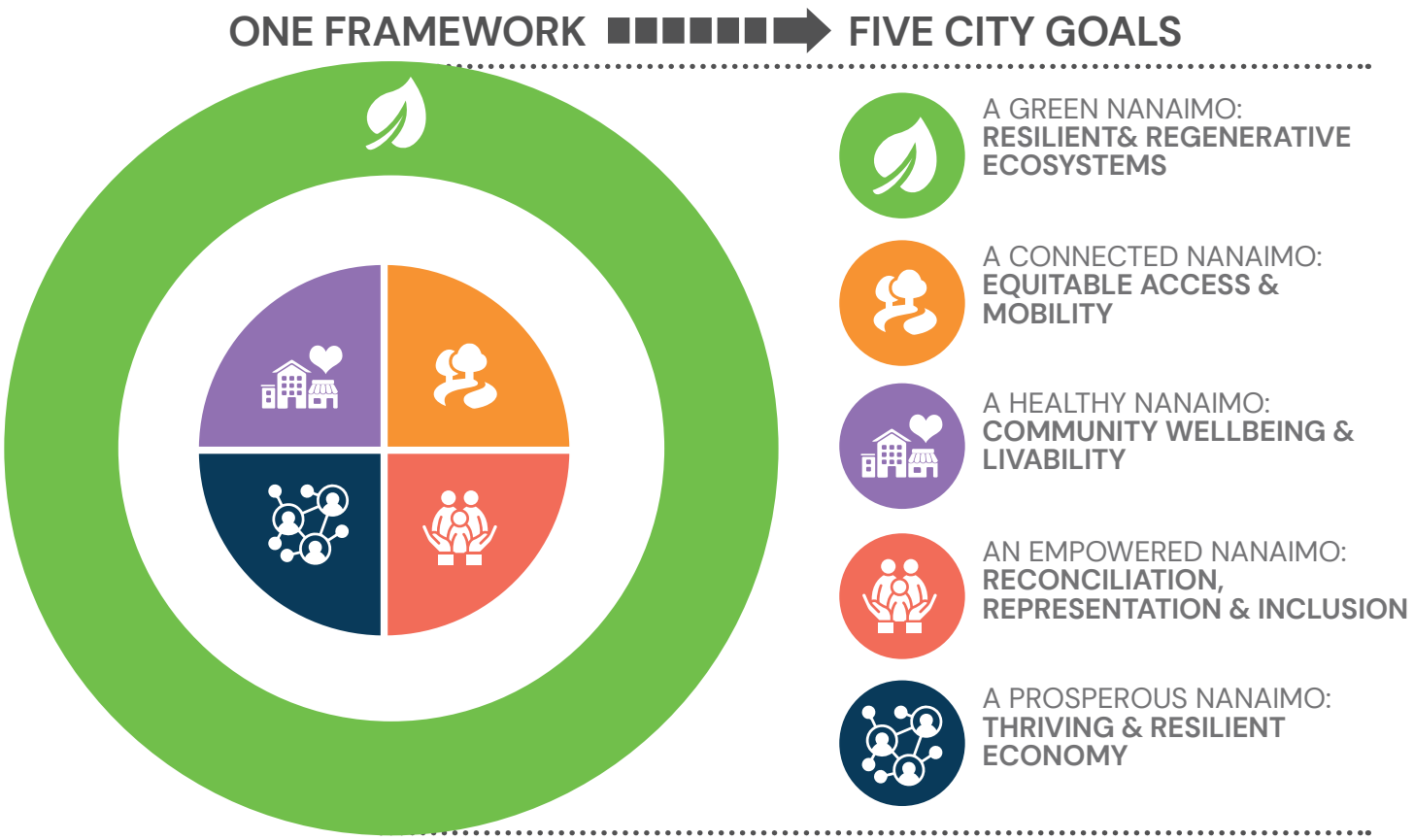
FOUNDATIONS

B1 FRAMEWORK & GOALS

The Nanaimo Doughnut is our framework for organizing how we plan for Nanaimo's future in a balanced and integrated way. The Five City Goals, organized around the framework represent the five areas of focus for our City's future. Together, they are meant to guide a balanced approach to achieving our goals. While each of the Five City Goals represents an area of focus, a city is a complex organism where each goal cannot be considered in isolation. The goals we have and the choices we make invariably intersect and overlap. It is these intersections that make a community truly whole.

These goals provide the organizing structure for actions in the Integrated Action Plan. Achieving our goals will happen through a collective commitment to select and implement actions that consistently move the needle closer to where we desire to be.

Figure 2: Relationship between the Nanaimo Doughnut and the Five City Goals



B2 35 CITY PLAN POLICY TOPIC AREAS & LAND USE PLAN

Through *City Plan - Nanaimo ReImagined*, the community identified values of importance to residents, both for today and as we move into the next phase of our evolution as a city. These values are reflective of the Five City Goals and policies, 35 Topic Areas and the Land Use Plan that contain city scale policies to guide decision making (see Figure 3). To view the policies, refer to *City Plan: Nanaimo ReImagined*.

5 CITY GOALS

Figure 3: 5 City Goals & 35 Plan Policy Topic Areas

- A GREEN NANAIMO: **RESILIENT& REGENERATIVE ECOSYSTEMS**
- A CONNECTED NANAIMO: **EQUITABLE ACCESS & MOBILITY**
- A HEALTHY NANAIMO: **COMMUNITY WELLBEING & LIVABILITY**
- AN EMPOWERED NANAIMO: **RECONCILIATION, REPRESENTATION & INCLUSION**
- A PROSPEROUS NANAIMO: **THRIVING & RESILIENT ECONOMY**

35 CITY PLAN POLICY TOPIC AREAS

C1.1 Greenhouse Gas Emissions Reduction

C1.2 Climate Adaptation & Hazard Mitigation

C1.3 Urban Tree Canopy, Natural Areas, & Greenways

C1.4 Healthy Watersheds

C1.5 Water, Sewer, & Stormwater Services

C1.6 Solid Waste Management

C1.7 Brownfield Sites

C1.8 Artificial Lighting & Dark Skies

C2.1 Connected Communities

C2.2 Integrated Walk, Roll, Cycle, & Transit Network

C2.3 Recreational Trails

C2.4 Safe Mobility (Vision Zero)

C2.5 Complete Streets

C3.1 Community Safety & Security

C3.2 Affordable Housing

C3.3 Intergenerational Living

C3.4 Food Security

C3.5 Emergency Management

C3.6 Recreation, Culture, & Wellness

C4.1 Truth & Reconciliation

C4.2 Equity & Inclusivity

C4.3 Access for All

C4.4 Political Voice & Engagement

C4.5 Culture

C4.6 Archaeology & Heritage

C4.7 Public Art Projects & Programs

C4.8 Community Events, Festivals, Tournaments, & Gatherings

C4.9 Parkland & Park Amenity Management

C4.10 Waterfront Use & Protection

C5.1 Economic Capital

C5.2 Human, Social, & Environmental Capital

C5.3 Business Development

C5.4 Innovation & Technology

C5.5 Place Making & Investment Attraction

C5.6 Tourism



C

ACTIONS





INTEGRATED ACTION PLAN COUNCIL PRIORITY ACTIONS

The priority list represent actions that Council have identified from the library of actions as priorities over the next 4 years to implement *City Plan - Nanaimo ReImagined*. They are a subset of a broader 'library' of actions to implement *City Plan* overall. This list is intended to be reviewed and updated every year.

A GREEN NANAIMO		
Ref.	**Programs & Projects**	**Connected City Plan Policies**
GREENHOUSE GAS EMISSION REDUCTION		
ONGOING (Ongoing & Repeated)		
1	Update corporate policies for City owned facilities to reflect current and future energy and Greenhouse Gas emissions reduction requirements and other green building practices.	▶ C1.1.5
IMMEDIATE (0 - 4 Years)		
2	Advocate to the Province of BC for a moratorium on all new natural gas connections and discourage fuel switching.	▶ C1.1.7
3	Confirm final steps with respect to Nanaimo' s Energy Step Code implementation strategy, to ensure higher Step Code compliance requirements come into effect before the Provincial mandated implementation timelines.	▶ C1.1.8
4	Complete an inventory of energy use and Greenhouse Gas emissions of all community buildings, to identify building energy upgrade opportunities and challenges by building type, and immediately develop a financing and rebate program to accelerate the replacement of high-carbon energy systems with low-carbon energy systems.	▶ C1.1.5
5	Update development permit requirements to include energy, climate, and water efficiency from a site and building design perspective. Develop guidelines that may include passive design techniques, shading, rainwater management, green roofs, building orientation, Water Wise landscape, building energy systems and renewable power generation, among other topics.	▶ C1.1.8
6	Conduct a City fleet electrification study.	▶ C1.1.9
7	Develop a program to encourage the adoption of e-bikes with equity considerations.	▶ C1.1.10
CLIMATE ADAPTATION & HAZARD MANAGEMENT		
IMMEDIATE (0 - 4 Years)		
8	Use a climate risk and vulnerability assessment method to be used for reviewing large capital infrastructure investments in the city (e.g., a Public Infrastructure Engineering Vulnerability Committee (PIEVC)).	▶ C1.2.7
9	Develop a Green Shores strategy to help naturalize the shoreline to protect waterfront properties from flood risk and landslide, while also protecting and restoring habitats.	▶ C1.2.6

A GREEN NANAIMO		
Ref.	**Programs & Projects**	**Connected City Plan Policies**
10	Develop an ecological accounting process for stream projects that identifies the values that streams provide. These include health, stormwater, biodiversity benefits to inform the potential for a stormwater utility which would provide budget towards maintaining natural infrastructure.	▶ C1.2.7
11	Develop a Sea Level Rise Management Plan.	▶ C1.2.9
12	Develop an extreme weather strategy, which includes results of the extreme heat risk mapping and assessment project (which includes direction on communications and community capacity building).	▶ C1.2.11
13	**Cat Stream Restoration |** Continue replacing invasive hawthorn forest and reed canary grass with native species to restore natural habitat and ecological function.	▶ C1.2.7
14	**Chase River Hydrology Study |** Develop and update a hydrology model for the Chase River watershed to account for extreme weather events and climate change, and determine flood flows. Use results to complete floodplain modeling for Chase River.	▶ C1.2.7
URBAN TREE CANOPY, NATURAL AREAS & GREENWAYS		
ONGOING (Ongoing & Repeated)		
15	**Departure Creek Enhancement |** Continue to work with the Pacific Salmon Foundation, Departure Creek Streamkeepers, and Snuneymuxw First Nation partners to enhance the Departure Creek intake and side channel project with riparian restoration and consider creating wetland habitat and flood management at Departure Bay Centennial Park on Departure Creek.	▶ C1.3.11
IMMEDIATE (0 - 4 Years)		
16	Update the Urban Tree Canopy Management Strategy, conduct a tree canopy assessment, and update tree protection bylaws and development guidelines to bring urban tree management into alignment with City Plan objectives.	▶ C1.3.1
17	**Buttertubs & West Marsh Plan |** Implement actions in the Buttertubs & West Marsh Management Plan.	▶ C1.3.1 ▶ C1.3.11
18	**Linley Valley Park Management Plan |** Implement the actions in the Linley Valley Park Management Plan.	▶ C1.3.1 ▶ C1.3.11
WATER, SEWER & STORMWATER SERVICES		
ONGOING (Ongoing & Repeated)		
19	Target $28.2 million (20 year average)* for annual infrastructure system renewal.	▶ C1.5.3
20	Implement the Water Supply Strategy which applies current climate science to estimate water supply storage and distribution infrastructure required to meet future growth, and build resilience.	▶ C1.5.2 ▶ C1.5.3 ▶ C1.5.5
21	Continue to support the Regional District of Nanaimo's Drinking Water and Watershed Protection Technical Advisory Committee.	▶ C1.5.5

* 18.8 million over 5 year average in 2023 - 2027 Financial Plan

A GREEN NANAIMO

Ref.	Programs & Projects	Connected City Plan Policies
22	Continue the City's Water Saving Rebate Programs to reduce water consumption.	▶ C1.5.6
23	Continue to work with the Regional District of Nanaimo towards reducing infiltration and inflow from the City's sanitary sewer system in support of the Regional District of Nanaimo's Liquid Waste Management Plan.	▶ C1.5.9
Ref.	**Programs & Projects**	**Connected City Plan Policies**
IMMEDIATE (0 - 4 Years)		
24	Identify and communicate infrastructure capacity deficiencies impacting existing and future growth.	▶ C1.5.1
25	Evaluate funding constraints to meet renewal and upgrade demands and make a determination on timing and priorities in support of a Development Cost Charges Bylaw 2017 No. 7252 review.	▶ C1.5.1 ▶ C1.5.3 ▶ C1.5.7
26	Conduct an inventory and valuation of the City's natural assets (e.g. creeks/ streams, wetlands, forests) and incorporate these into the asset management program to protect and maintain their function.	▶ C1.5.13 ▶ C1.5.14 ▶ C1.3.14
27	Investigate and pursue a stormwater utility to support viability and resilience of the city's grey and green stormwater system.	▶ C1.5.17
28	**Mid-Town Water Supply |** Complete the Mid-Town Water Supply upgrade to provide redundancy and resilience in the water supply. Phase 1 | Pryde Avenue to Labieux Road. Phase 2 | College Drive to Pryde Avenue. Phase 3 | Labieux Rd to Vanderneuk Road.	▶ C1.5.1 ▶ C1.5.3 ▶ C1.5.7
29	**Vanderneuk Water Reservoir |** Construct a new reservoir at Vanderneuk to support future growth and resilience.	▶ C1.5.1 ▶ C1.5.7
SOLID WASTE MANAGEMENT		
ONGOING (Ongoing & Repeated)		
30	Develop and implement a construction recycling, decontruction, and demolition bylaw. The bylaw will include measures to reduce the amount of waste that goes to landfill from construction and demolition activities, and promote re-use of construction materials in Nanaimo.	▶ C1.6.6
31	Develop Zero Waste Public events program as part of a waste reduction effort and experiential community education program.	▶ C1.6.7
32	Work with organizations such as the Circular Cities and Regions Initiative and Carbon Disclosure Project to promote circular economy activities related to reuse, repair, shared and recycled content.	▶ C1.6.6
33	Continue Zero Waste education campaigns such as Waste Reduction Week, Single-Use Item Reduction, and Green Giving.	▶ C1.6.7
34	Expand City services such as Reuse Rendezvous and Trunk Sale to promote Zero Waste.	▶ C1.6.10

BROWNFIELD SITES		
IMMEDIATE (0 - 4 Years)		
35	Prepare a Brownfield Strategy (obtain grant funding if possible) to identify programs and actions to facilitate brownfield redevelopment, including financial and non-financial incentives.	▶ C1.7.1
ARTIFICIAL LIGHTING & DARK SKIES		
IMMEDIATE (0 - 4 Years)		
36	Complete a dark skies assessment of all parks and facilities and develop an action plan for improvements. The city assessment would include an analyses of light pollution and its sources, current lighting policies, priority dark sky locations, and recommendations for lighting fixtures and energy efficient principles.	▶ C1.8.3

Ref.	Programs & Projects	Connected City Plan Policies
A CONNECTED NANAIMO		
CONNECTED COMMUNITIES		
IMMEDIATE (0 - 4 Years)		
37	Implement pay parking technologies that allow multiple payment methods and remote payment (e.g., online, phone) for extending parking.	▶ C2.1.9
INTEGRATED WALK, ROLL, CYCLE & TRANSIT NETWORK		
IMMEDIATE (0 - 4 Years)		
38	Develop Bike Parking / End of Trip facilities for short and long-term bicycle parking around key trip generators such as urban centres, transit exchanges, and destination parks.	▶ C2.2.9 ▶ C2.2.14
39	**E & N Trail Improvements |** Illuminate the E & N Trail starting with Northfield Road heading north.	▶ C2.2.1 ▶ C2.2.9
40	**Linley Valley Greenway East-West Route |** Through the park planning process for Linley Valley Park, complete the Linley Valley Greenway as a hard surface trail that offers an accessible east-west route between Rutherford Road and Linley Road / Hammond Bay Road via the DL56 lands.	▶ C2.2.1 ▶ C2.2.9
41	**Off Bowen Road Active Mobility Route - East Wellington to Buttertubs |** Complete the next phase of the active mobility corridor parallel to Bowen Road, starting with the section between East Wellington Road and Buttertubs Drive when redevelopment of adjacent land occurs.	▶ C2.2.1 ▶ C2.2.9
42	**Third Street Pedestrian Upgrades |** Upgrade pedestrian and cycling facilities from Watfield Avenue to Pine Street.	▶ C2.2.1 ▶ C2.2.9
43	**Downtown Transit Hub |** Construct a downtown transit hub to support active transportation connections between Downtown and surrounding Neighbourhoods and Urban Centres.	▶ C2.2.19

A CONNECTED NANAIMO

Ref.	Programs & Projects	Connected City Plan Policies
RECREATIONAL TRAILS		
ONGOING (Ongoing & Repeated)		
44	**Westwood Lake Park Trails |** Work with user and bike groups to continue to maintain and expand the diversity of single-track trails at Westwood Lake Park. Consider the integration of adaptive trails. In addition, consider conflict reduction routes and techniques for mountain bikers at First and Second Beach.	▶ C2.3.3
IMMEDIATE (0 - 4 Years)		
45	Complete a wayfinding signage network update and develop an online app-based program for the recreational trail system that includes information on trail accessibility levels and special features.	▶ C2.3.2 ▶ C2.3.3
46	Create an implementation plan for more inclusive trails on City-owned sites including trails, trailheads, signage and information, and more.	▶ C2.3.10
47	**Beaufort Park Wellness Walkways |** Complete wellness walkways through Beaufort Park with trail surfacing upgrades, universally accessible features, and site furniture and comforts, as part of the Beaufort Park Plan implementation.	▶ C2.3.2 ▶ C2.3.3
48	**Lotus Pinnatus Park - Nature Trails |** To reduce impacts from informal trail activities in Lotus Pinnatus Park, complete a dedicated soft surface trail and boardwalk network with signs and fencing to restrict access to sensitive areas.	▶ C2.3.3
49	**Mid-Town Connector - Beban Park Link |** In collaboration with the Mid-Town Water Supply infrastructure upgrades which includes a trail connection between the E&N Trail and Parkway Trail, complete an urban hard surface trail connection through Beban Park in accordance with the Beban Park Master Plan.	▶ C2.3.2 ▶ C2.3.3
50	**Walley Creek Trail - East Extension |** Through development, extend the hard surface Walley Creek Trail corridor East between Vista View Crescent and McGuffie Road. Connect with the Hammond Bay Neighbourhood Commercial Centre.	▶ C2.3.2 ▶ C2.3.3
51	**Walley Creek Trail - West Extension |** Through development, extend the hard surface Walley Creek Trail corridor between Entwhistle Road and Springfield Place.	▶ C2.3.2 ▶ C2.3.3
SAFE MOBILITY		
IMMEDIATE (0 - 4 Years)		
52	Target $365,000 over the next 5 years to enhance safety through traffic calming.	▶ C2.4.3
53	Create a Vision Zero Toolkit to support strategic monitoring, assessing, and mitigation of collision characteristics across the City.	▶ C2.4.5
54	Utilizing emerging technology, undertake a pilot project to test the capabilities of the system to predict collision patterns at intersections to enable staff to proactively make changes at potential high-risk intersections that have yet to generate high collision rates.	▶ C2.4.5

A CONNECTED NANAIMO

Ref.	Programs & Projects	Connected City Plan Policies
COMPLETE STREETS		
ONGOING (Ongoing & Repeated)		
55	Work with the Ministry of Transportation and Infrastructure to transition the Island Highway (19A) through or adjacent to Urban Centres to become Mobility Arterial Street.	▶ D4.3.22
56	**Cranberry Avenue/Island Hwy – Intersection Improvements |** Implement intersection improvements and expanded left-turn capacity to reduce congestion for vehicles entering or leaving the Cinnabar Valley via Cranberry Avenue. Timing of this project is correlated to future development within the Cinnabar Valley.	▶ C2.5.3
57	**Design Commercial |** Complete a conceptual design from Commercial / Wallace / Albert Street & Victoria Crescent intersection to Front Street.	▶ C2.5.2
58	**Mid-Town Gateway Complete Street |** Complete the Boxwood Connector complete street as part of the Mid-Town Gateway and Water Supply Infrastructure upgrades to provide a complete street multi-modal link in Central Nanaimo.	▶ C2.5.1
59	**Terminal Ave Corridor Improvements |** Complete construction Phase 1 – Esplanade Street to Commercial Street to support the Downtown Transit Exchange.	▶ C2.5.1 ▶ C2.5.3
60	**Stewart Avenue Complete Street Corridor – North of Cypress |** Consistent with the proposed vision within the Newcastle + Brechin Neighbourhood Plan, study options for reallocating space within the existing Stewart Avenue cross-section to create AAA cycling facilities and shorten crosswalks along the corridor.	▶ C2.5.2 ▶ C2.5.4 ▶ C2.5.5
61	**Stewart Avenue Complete Street – Terminal to Cypress |** Redistribution of space along Stewart Avenue demonstrates that numbered Highways can be integrated into an urban environment while still supporting all mobility needs.	▶ C2.5.2

A HEALTHY NANAIMO

Ref.	Programs & Projects	Connected City Plan Policies
COMMUNITY SAFETY & SECURITY		
ONGOING (Ongoing & Repeated)		
62	Support the Nanaimo Situation Table's work to address the needs of high-risk individuals.	▶ C3.1.5
63	Continue to support the Systems Planning Organization to implement the Health and Housing Action Plan and to provide leadership and coordination of services to Nanaimo's most vulnerable citizens.	▶ C3.1.9
64	Work with BC Housing to identify opportunities for additional shelters and fund additional shelter space.	▶ C3.1.9

A HEALTHY NANAIMO		
Ref.	**Programs & Projects**	**Connected City Plan Policies**
IMMEDIATE (0 - 4 Years)		
65	Construct a new Royal Canadian Mounted Police (RCMP) detachment.	▶ C3.1.1
66	Implement the Downtown Nanaimo Community Safety Action Plan.	▶ C3.1.1
67	Implement a Parking Facility Security Assessment in the downtown area (Bastion, Vancouver Island Conference Centre, and Harbour Front Parkades).	▶ C3.1.7
68	Work with BC Housing to establish a Navigation Centre for up to 60 transitional beds.	▶ C3.1.10
AFFORDABLE HOUSING		
IMMEDIATE (0 - 4 Years)		
69	Complete the following Affordable Housing Strategy Projects: ▶ Prepare policies and bylaw amendments to expand secondary suites and coach houses, and to support infill and intensification in single detached neighbourhoods for the appropriate land use designations in the City Plan, and ▶ Complete an analysis of Urban Centre and Corridor land use designations with the objective of pre-zoning appropriate parcels for affordable housing.	▶ C3.2.2 ▶ C3.3.8
70	Review the Delegation Bylaw to consider increasing the delegation of development permits for affordable housing.	▶ C3.2.6
71	Consider new authority in the *Local Government Act* to not require Public Hearings for rezonings.	▶ C3.2.6
72	Develop a Family-Friendly Housing policy to encourage the construction of more two and three plus bedroom units in new multi-family developments.	▶ C3.2.7 ▶ C3.2.8
73	Create a tenant relocation policy to support tenants impacted by redevelopment and displacement.	▶ C3.2.15
74	Review Schedule D of the Zoning Bylaw (i.e. Density Bonusing) to further incentivize affordable housing.	▶ C3.2.18
75	Identify sites for acquisition and potential partnerships for affordable and supportive housing projects.	▶ C3.2.2
76	Complete a review of the Downtown Revitalization Tax Incentive Programs.	▶ C3.2.6
77	Finalize the Park Avenue Concept Plan (933 Park Avenue) including consideration of affordable housing.	▶ C3.2.18
INTERGENERATIONAL LIVING		
ONGOING (Ongoing & Repeated)		
78	Support equitable access for children, youth, and families to City recreational programs and facilities. Examples include the Leisure Economic Access Pass (LEAP) program, supports to sport and youth organizations, and the Health Hub at the Nanaimo Aquatic Centre.	▶ C3.3.2
79	Work with School District 68 to support and prioritize the integration of childcare spaces into elementary school sites across the city.	▶ C3.3.4

A HEALTHY NANAIMO		
Ref.	**Programs & Projects**	**Connected City Plan Policies**
IMMEDIATE (0 - 4 Years)		
80	Develop an Accessible and Adaptable Housing policy to increase the amount of adaptable and accessible residential units that: ▶ Explores requiring a minimum number of adaptable units for all new developments, including flexibility and options for different types of housing. ▶ Considers higher adaptable unit requirements for seniors-oriented developments. ▶ Encourages the use of universal design features.	▶ C3.3.8 ▶ C3.3.9 ▶ C3.3.10 ▶ C3.3.11
81	**South End Community Centre –** Create a fully integrated community wellness centre for all ages.	▶ C3.3.6
82	**Bowen Park |** Work with Island Health to create a Memory Clinic.	▶ C3.3.6
FOOD SECURITY		
ONGOING (Ongoing & Repeated)		
83	Work with neighbourhoods and community groups to expand opportunities for community gardens.	▶ C3.4.1
84	Support installation of infrastructure required for food production in appropriate City-owned locations such as the Beban Learning Gardens.	▶ C3.4.15
85	Continue to acquire and manage parks, public lands, and water assets that have food production values, such as the Beaufort Park Food Forest.	▶ C3.4.18
IMMEDIATE (0 - 4 Years)		
86	**East Wellington Park |** Through community partnerships, implement food production and agroforestry supporting infrastructure at East Wellington Park.	▶ C3.4.13
87	**Beban Park |** Work with community partners to develop additional agricultural and food production / showcase areas within the central development area at Beban Park.	▶ C3.4.13
88	**Diver Lake Park |** Integrate fishing features into the design of future sections of the boardwalk / trail.	▶ C3.4.16
89	**Lakeview Park (Long Lake) |** Install a fishing float/multi-use access points at Lakeview Park for fishing, harvesting, and launching.	▶ C3.4.16
90	**933 Park Avenue |** Through community partnerships, implement food production and agroforestry supporting infrastructure at 933 Park Avenue.	▶ C3.4.16
91	**Westwood Lake Park |** Improve amenities for universal access, fishing, and harvesting at Westwood Lake Park.	▶ C3.4.16
EMERGENCY MANAGEMENT		
IMMEDIATE (0 - 4 Years)		
92	Update the Emergency Response and Recovery Plan.	▶ C3.5.2
93	Update the Hazard Risk Vulnerability Assessment.	▶ C3.5.6 ▶ C3.5.7

A HEALTHY NANAIMO		
Ref.	**Programs & Projects**	**Connected City Plan Policies**
RECREATIONAL, CULTURE & WELLNESS		
ONGOING (Ongoing & Repeated)		
94	Identify creative ways to recruit and retain certified lifeguards and instructors to support the day-to-day operations as well as the expansion of aquatic programming.	▶ C3.6.1
95	**Beban Park Master Plan |** Continue the phased implementation of the Beban Park Master Plan and the Beban Park Facility Plan with updates based on engagement from the City Plan – Nanaimo Relmagined process.	▶ C3.6.22
RECREATIONAL, CULTURE & WELLNESS		
IMMEDIATE (0 - 4 Years)		
96	Implement the actions in the Sport Tourism Strategy.	▶ C3.6.1
97	Expand recreation and wellness programs to include more after-school activities for 10-17 year-olds, as the needs of this population are generally not met in licensed childcare programs.	▶ C3.6.2 ▶ C3.6.10
98	Explore the need for additional dry-floor facilities such as the development of a Fieldhouse.	▶ C3.6.2
99	Conduct a research project into barriers, which may inhibit participation in community wellbeing programs and identify implementable actions to reduce barriers.	▶ C3.6.10 ▶ C3.6.11
100	In collaboration with Snuneymuxw First Nation, develop and implement a strategy for increasing Indigenous youth participation in recreation, culture, and sport.	▶ C3.3.16
101	Undertake a comprehensive review and update of park and facility allocation guidelines with a lens of equity and inclusivity.	▶ C3.6.26
102	Using the information gathered through City Plan – Nanaimo Relmagined stakeholder and public engagement process, prepare a community needs assessment with recommendations for phased upgrades and additions of new indoor recreation facilities. These may include additional ice sheets, gymnasium space with consideration for community hub planning and partnership infrastructure projects, future pool needs, indoor and outdoor courts, artificial fields, and, dry floors.	▶ C3.6.21
103	Work collaboratively with the Economic Development and Tourism teams to develop and execute a coordinated marketing strategy for community wellbeing services in the city. Consider potential alignment / integration with a cultural services marketing strategy.	▶ C3.6.22
104	Develop a shared use agreement with School District 68 that is specific to gymnasium and shared use for Parks, Recreation, Culture & Wellness programming.	▶ C3.6.30
105	**South End Community Centre |** Proceed with analysis, site selection, design, and development of a South End Community Wellness Facility that integrates recreation, health, culture, and community service components.	▶ C3.6.19

A HEALTHY NANAIMO

Ref.	Programs & Projects	Connected City Plan Policies
106	**Loudon Activity Centre & Boathouse – Building Stage |** Proceed with the construction of a Loudon Activity Centre & Boathouse and associated park improvements to improve amenities for users.	▶ C3.6.20
107	**Larry McNabb Sports Zone – Design & Building Stage |** Proceed with design and implementation of the Larry MacNabb Sports Zone on Third Street to accommodate further stadium facilities including increased seating capacity and supporting amenities.	▶ C3.6.20

AN EMPOWERED NANAIMO

Ref.	Programs & Projects	Connected City Plan Policies
TRUTH & RECONCILIATION		
ONGOING (Ongoing & Repeated)		
108	Continue to implement the Council endorsed Plan to implement the Truth and Reconciliation Commission's Call to Action #57 and the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP) by providing City staff with learning opportunities to build cultural competency and strengthen the City's role as an inclusive employer and community.	▶ C4.1.1
109	Develop and support a variety of reconciliation events and learning opportunities such as the ongoing partnership with Snuneymuxw First Nation, School District 68 and others, to plan and host events including National Indigenous Peoples Day, June 21 and National Truth and Reconciliation Day, September 30.	
110	Work with the Nanaimo Prosperity Corporation and the Petroglyph Development Group to create joint economic opportunities.	▶ C1.1.14
111	In partnership with Snuneymuxw First Nation, continue to review and prioritize updates to/new-historical signage in areas of significance to Snuneymuxw First Nation.	▶ C4.1.16
IMMEDIATE (0 – 4 Years)		
112	Explore partnering opportunities in areas related to skill development and training with Snuneymuxw First Nation.	▶ C4.1.1
113	Work with Snuneymuxw First Nation to develop content for the City website relating to the nation and land acknowledgement.	▶ C4.1.13
114	**100 Comox Road |** Work with Snuneymuxw First Nation towards the transfer of 100 Comox Road property adjacent to Maffeo Sutton Park.	▶ C4.1.12
115	**Departure Bay Recreational Areas |** Work with Snuneymuxw First Nation on parks and recreational area improvements.	▶ C4.1.12
116	**Te'tuxwtun – Fifth Street Properties Project |** Continue to work in partnership with Snuneymuxw First Nation, School District 68, and BC Housing to jointly plan and develop the Fifth Street Properties to create an integrated community site providing housing, education, and recreation opportunities as supported by the joint Memorandum of Understanding.	▶ C4.1.12

AN EMPOWERED NANAIMO		
Ref.	**Programs & Projects**	**Connected City Plan Policies**
EQUITY & INCLUSIVITY		
ONGOING (Ongoing & Repeated)		
117	Revise the internal style guide to standardize gender inclusivity and gender neutrality in municipal communications.	▶ C4.2.9
IMMEDIATE (0 - 4 Years)		
118	Establish and support the Advisory Committee on Accessibility and Inclusiveness as required by the *Accessibility BC Act*.	▶ C4.2.1
119	Work with the Advisory Committee on Accessibility and Inclusiveness and other organizations to identify ways to create a welcoming, inclusive atmosphere in the city, including City-owned facilities.	▶ C4.2.1
ACCESS FOR ALL		
ONGOING (Ongoing & Repeated)		
120	Continue to explore and implement existing and emerging technologies to improve access to City services online, via phone, and in person for citizens with audio-visual accessibility needs.	▶ C4.3.3
121	Conduct an inventory of all City-owned public buildings and facilities to identify those that would benefit from accessibility and gender diversity updates and create a prioritized list for upgrades, aligning with planned park and facility upgrades where possible.	▶ C4.3.6
IMMEDIATE (0 - 4 Years)		
122	Work with the Regional District of Nanaimo Transit to improve the visibility and uniformness of transit stops so that they are universally accessible for all citizens.	▶ C4.3.24
123	Work with the Advisory Committee on Accessibility and Inclusiveness to identify ways to improve public transit infrastructure for all users, particularly to rapid and frequent transit routes, and access to City-owned facilities and City run programs.	▶ C4.3.24
124	**Accessible Beaches |** Install accessible beach accesses at popular beach locations such as Westwood Lake First Beach, Swy-a-lana Lagoon, Loudon Park, Neck Point Park, Colliery Dam Park, and Departure Bay.	▶ C4.3.6 ▶ C4.3.7
125	**Beban Park Pool |** Implement recommendations from the Beban Pool accessibility audit.	▶ C4.3.6 ▶ C4.3.7
126	**Nanaimo Aquatic Centre |** Update the existing children's water feature at the Nanaimo Aquatic Centre to include universal access.	▶ C4.3.6 ▶ C4.3.7
127	**Steve Smith Bike Park |** Add adaptive and beginner routes into the Steve Smith Bike Park skills area to accommodate riders with disabilities and new riders.	▶ C4.3.7
128	**Westwood Lake Park |** Complete improvements at First Beach including accessible parking as recommended by the Advisory Committee on Accessibility and Inclusivity.	▶ C4.3.6 ▶ C4.3.7

AN EMPOWERED NANAIMO		
Ref.	**Programs & Projects**	**Connected City Plan Policies**
129	**Nanaimo Aquatic Centre, Bowen Park Complex and Frank Crane Arena |** Complete the accessibility assessments for the Nanaimo Aquatic Centre, Bowen Park Complex, and Frank Crane Arena.	▶ C4.3.10
CULTURE		
IMMEDIATE (0 – 4 Years)		
130	Prepare a communication strategy that raises the awareness of the role culture plays through culture grants in supporting the production and delivery of arts and culture activity.	▶ C4.5.2
131	Work with local cultural organizations such as the Nanaimo Art Gallery, Nanaimo Museum, Port Theatre, and Vancouver Island Regional Library to increase opportunities for working together to share resources and build capacity within organizations.	▶ C4.5.16
132	**Beban Park & Cultural Interpretation |** Integrate public art and natural and cultural interpretation into the Beban Park Campus as part of ongoing park upgrades. *Refer to the Beban Park Master Plan.*	▶ C4.5.8
133	**Nanaimo Art Gallery Phased Development Plan |** Support the adopted Nanaimo Art Gallery phased development plan at 150 Commercial Street, and assist in the completion of a new feasibility study for the Gallery that explores options of expansion and establishing a "Class A" public art gallery. *Refer to the Nanaimo Art Gallery Feasibility Study.*	▶ C4.5.2 ▶ C4.5.3 ▶ C4.5.4
134	**South End Community Centre |** As part of the feasibility study, explore options for including cultural spaces within a future South End Community Centre.	▶ C4.5.2
135	**Stadium District |** Integrate public art and natural and cultural interpretation into the Stadium District as part of ongoing facility upgrades.	▶ C4.5.8
136	**Maffeo Sutton Park |** Improve the Lions Pavilion to improve the acoustics and audience views.	▶ C4.5.2
137	**Vancouver Island Conference Centre |** Provide new space for arts and culture programming, including using the Shaw Auditorium.	▶ C4.5.5
ARCHAEOLOGY & HERITAGE		
IMMEDIATE (0 – 4 Years)		
138	Complete an Archaeological Overview Assessment in partnership with Snuneymuxw First Nation.	▶ C4.6.2
139	Work with Snuneymuxw First Nation to identify and understand sites of special cultural and traditional significance that may not be recognized under Provincial legislation.	▶ C4.6.3
140	Work with the Japanese Heritage Society to create a Japanese History interpretive landscape and signage feature in a public space in Nanaimo.	▶ C4.6.12
141	Using an equity and diversity lens, undertake a review of the City's existing culture and heritage interpretive signs, plaques, brochures, website, and other public promotion and communication sources and implement updates.	▶ C4.6.14 ▶ C4.6.15

AN EMPOWERED NANAIMO		
Ref.	**Programs & Projects**	**Connected City Plan Policies**
142	**Chinese Cemetery |** Rehabilitate the arch gateway structure at the Chinese Cemetery, 1598 Townsite Road.	▶ C4.6.4
PUBLIC ART PROJECTS & PROGRAMS		
ONGOING (Ongoing & Repeated)		
143	Continue to commission artists to undertake major capital public art projects in the development and renovation of civic infrastructure, including streets, buildings, and parks.	▶ C4.7.3
144	Maintain the Temporary Public Art Program, which supports artists in the creation of new works, by providing necessary resources and staff support through the course of project development and realization.	▶ C4.7.9
145	Allocate funding for public art into capital budgets for above ground City projects (including, but not limited to parks, facilities, and streets).	▶ C4.7.9
IMMEDIATE (0 - 4 Years)		
146	**Beban Park Art Treatment |** Implement a fun and interactive public art treatment to enhance the campus presence of Beban Park facing Bowen Road (a reference example is Larry McNabb Sports Zone). *Refer to the Beban Park Master Plan.*	▶ C4.7.2 ▶ C4.7.3
147	**Loudon Activity Centre & Boat House |** Integrate a public art feature into the Loudon Activity Centre & Boat House.	▶ C4.7.2 ▶ C4.7.3
148	**South End Community Centre |** Integrate a public art feature into the South End Community Centre.	▶ C4.7.2 ▶ C4.7.3
149	**Harewood Artificial Turf Fields |** Integrate a public art feature into the Harewood Artificial Turf Fields.	▶ C4.7.2 ▶ C4.7.3
150	**Westwood Lake Park |** Integrate a public art feature into the Westwood Lake improvement project.	▶ C4.7.2 ▶ C4.7.3
COMMUNITY EVENTS, FESTIVALS, TOURNAMENTS & GATHERINGS		
ONGOING (Ongoing & Repeated)		
151	Maintain a Downtown Event Revitalization Funding Grant to support events and initiatives which attract residents and visitors to downtown, such as the International Jazz Festival and Commercial Street Night Market.	▶ C4.8.4 ▶ C4.8.11
152	Work with Tourism Nanaimo and the Nanaimo Hospitality Association to attract shoulder-season and off-season events and gatherings such as the BC 55+ Games.	▶ C4.8.13
IMMEDIATE (0 - 4 Years)		
153	Work with First Nations, Team Nanaimo, Indigenous Sports, Physical Activity & Recreation Council (ISPARC), and other partners to develop a bidding plan to host the North American Indigenous Games.	▶ C4.8.1
154	Implement the Sport Tourism Strategy options which include focusing on Indigenous sport, all things cycling, paddling, individual/small sport disciplines, adaptive sport, and sport business.	▶ C4.8.2 ▶ C4.8.8

AN EMPOWERED NANAIMO		
Ref.	**Programs & Projects**	**Connected City Plan Policies**
PARKLAND & PARK AMENITY MANAGEMENT		
ONGOING (Ongoing & Repeated)		
155	Maintain a Land Acquisition Strategy to identify desirable locations for future parks, trails and nature areas, recreation, culture, and heritage sites.	▶ C4.9.3
IMMEDIATE (0 - 4 Years)		
156	Establish additional dog off-leash sites in under-serviced areas.	▶ C4.9.22
157	**Beaufort Park Improvements |** Complete the Beaufort Park Improvement Plan including: ▶ Wellness walkways and accessible seating; ▶ Removal of invasive species; ▶ Integrated stormwater management (i.e. Millstone upgrades); ▶ Expansion of local food production areas (with partners); ▶ Infrastructure to support food production areas; and, ▶ Consideration of other recreational amenities such as disc golf.	▶ C4.9.8 ▶ C4.9.9
158	**Deverill Square Gyro Park Sport Courts |** Acquire the sport courts adjacent to Deverill Square Gyro Park and make available for public access. Refer to the Deverill Square Park Improvement Plan.	▶ C4.9.3
159	**East Wellington Park Improvements |** Implement the East Wellington Park Improvement Plan (once complete) including: ▶ Public access improvements; ▶ Food production and agroforestry supporting infrastructure; ▶ Habitat enhancement projects along the Millstone River and park wetlands; ▶ Dark sky viewing amenity integration; and, ▶ Trail system improvements within the site and connecting to external networks.	▶ C4.9.8 ▶ C4.9.9 ▶ C4.9.10 ▶ C4.9.12
160	**Harewood Centennial Park Improvements |** Complete the implementation of the Harewood Centennial Park Improvement Plan including: ▶ Conversion of Sherry Fields to artificial turf (2023); ▶ A mountain bike skills park with beginner features (2023); ▶ Expanded parking and pedestrian facilities parallel to Howard Avenue; ▶ A more inclusive playground; ▶ Partnerships with the Harewood Neighbourhood Association and residents to support stewardship of the park; ▶ A trail system around the entire campus in partnership with the school district; ▶ Interpretive signage (historical and ecological) along the trails; and ▶ Stormwater management features.	▶ C4.9.8 ▶ C4.9.9 ▶ C4.9.11 ▶ C4.9.12
161	**Linley Valley Park |** Complete and implement a Park Improvement Plan, including an Environmental Management Plan that includes considerations for environmental management, recreational access, trail networks, circulation, and interpretive information.	▶ C4.9.8 ▶ C4.9.9 ▶ C4.9.12

AN EMPOWERED NANAIMO		
Ref.	**Programs & Projects**	**Connected City Plan Policies**
PARKLAND & PARK AMENITY MANAGEMENT		
IMMEDIATE (0 - 4 Years)		
162	**Loudon Park Improvements |** Implement the Loudon Park Improvement Plan including: ▶ A community activity centre in 2022/23; and ▶ Playground and park improvements as per 2021 updated concept plan.	▶ C4.9.8 ▶ C4.9.9 ▶ C4.9.12
163	**Neck Point Park Improvements |** Complete the implementation of the Neck Point Park Improvement Plan including: ▶ Pedestrian access and safety improvements on Deane Finlayson Way to provide better access from Morningside Drive; ▶ Create accessible beach access at Finn Beach; ▶ Clarified park entrance and parking lot circulation, organization, and signage in the main lot / trailhead area; and, ▶ Additional amenities for scuba dive use.	▶ C4.9.8 ▶ C4.9.9 ▶ C4.9.12
164	**Stadium District |** Complete the development of the Stadium District, as a primary area for sporting and outdoor event development.	▶ C4.9.8
WATERFRONT USE & PROTECTION		
ONGOING (Ongoing & Repeated)		
165	Provide information in waterfront parks about environmentally sensitive areas and habitats and how to support their protection.	▶ C4.10.12
IMMEDIATE (0 - 4 Years)		
166	**Waterfront Walkway Development |** Carry out the Waterfront Walkway Implementation Plan Sections 1-6, starting with Section 1.	▶ C4.10.1
167	**Departure Bay Cultural Information |** Work with Snuneymuxw First Nation to strengthen cultural information along the Departure Bay walkway.	▶ C4.10.1
168	**Diver Lake Loop Trail |** Acquire land and build a loop trail around Diver Lake, considering railing design and pullouts that support fishing and multiple uses where possible.	▶ C4.10.6 ▶ C4.10.11
169	**Linley Point Pond Improvements |** Implement the Linley Point Pond Environmental Management Plan while balancing public physical and visual access to stormwater management features.	▶ C4.10.12
170	**Port Drive Waterfront Park |** Implement waterfront improvements described in the Port Drive Waterfront Master Plan including extension of the Waterfront Walkway and creation of new waterfront park.	▶ C4.10.1 ▶ C4.10.2 ▶ C4.10.3

AN EMPOWERED NANAIMO

Ref.	Programs & Projects	Connected City Plan Policies
171	**Maffeo Sutton Park Waterfront Improvements |** Implement waterfront-specific recommendations from the Maffeo Sutton Park Master Plan including: ▶ Habitat quality improvements along the Millstone River and estuary; ▶ Addition of locations that allow physical access to the water (for car-top vessels, fishing, and improved beach access); and ▶ Beach, kayak launch, and accessibility enhancements of the beach at the north end of the Queen Elizabeth II Promenade.	▶ C4.10.11 ▶ C4.10.17 ▶ C4.10.18

A PROSPEROUS NANAIMO

Ref.	Programs & Projects	Connected City Plan Policies
ECONOMIC CAPITAL		
IMMEDIATE (0 - 4 Years)		
172	Complete, adopt, and start implementing the City of Nanaimo Sponsorship Plan by 2023.	▶ C5.1.1
173	Include in Council orientation for 2022/23 and establish an ad hoc Committee to develop awareness training for City staff and council on the City's Doughnut Economic Framework, to embed the concept through the organization.	▶ C5.1.1
174	Develop an awareness program on the City's Doughnut Economic Framework for City entities: Nanaimo Prosperity Corporation, Tourism Nanaimo, and the Systems Planning Organization, and engage with key stakeholders e.g. Port Theatre, Museum, etc.	▶ C5.1.1
175	Develop a Doughnut Economic Framework focused on an outcome-based budgeting philosophy for Council.	▶ C5.1.1
176	Implement the actions of the Mayor's Leaders' Table Infrastructure Ask, which lays out inventory of infrastructure asks and needs over the next 10 years.	▶ C5.1.1 ▶ C5.1.2
177	Advocate for new and expanded health care services and an improved facility at Nanaimo Regional General Hospital that meet the service standards of similar communities in the province.	▶ C5.1.6
178	Commission a commercial and industrial Transportation and Logistics Strategy with a focus on Duke Point and the Nanaimo Airport.	▶ C5.1.7
179	**1 Port Drive |** Continue to work on the phased development of 1 Port Drive by supporting rezoning, subdivision, and disposition of the property to create a signature waterfront development. Complete an Investment Package for 1 Port Drive.	▶ C5.1.4
180	**Stewart Avenue (Newcastle Drive) |** Work with the Nanaimo Port Authority in redeveloping the properties along Stewart Avenue (Newcastle Channel) to encourage the development of the Waterfront Walkway and investment in new marina, office, and tourism development.	▶ C5.1.4

A PROSPEROUS NANAIMO		
Ref.	**Programs & Projects**	**Connected City Plan Policies**
BUSINESS DEVELOPMENT		
IMMEDIATE (0 - 4 Years)		
181	Re-establish a full Business Retention and Expansion (BRE) program.	▶ C5.3.1 ▶ C5.3.3 ▶ C5.3.7 ▶ C5.3.8
182	Exploit the use of alternative datasets to provide new insights and make better decisions.	▶ C5.3.2
INNOVATION & TECHNOLOGY		
ONGOING (Ongoing & Repeated)		
183	Encourage further development of Vancouver Island University as a regional centre for technology development and innovation.	▶ C5.4.3
IMMEDIATE (0 - 4 Years)		
184	As part of the City Broadband Strategy, research a business case to build, own, and operate a municipal broadband utility to service the Downtown, Hospital, and University Urban Centres (i.e. a community fibre initiative).	▶ C5.4.1
185	Develop an Intelligent Community Plan and Broadband Strategy that identifies how the community will use digital infrastructure, information, and communications technologies.	▶ C5.4.3 ▶ C5.4.6
PLACEMAKING & INVESTMENT ATTRACTION		
IMMEDIATE (0 - 4 Years)		
186	Support businesses involved in the production, marketing, and/or delivery of artistic or cultural products such as art, music, theatre, festivals, and special events.	▶ C5.5.5
187	Create a coordinating visual brand and general narrative for Nanaimo in partnership with Tourism Nanaimo and the Nanaimo Prosperity Corporation.	▶ C5.5.6 ▶ C5.5.7
TOURISM		
ONGOING (Ongoing & Repeated)		
188	Continue to market Nanaimo as a destination for Meetings and Events using a 'Team Nanaimo' approach, following the Memorandum of Understanding between the Nanaimo Hospitality Association, Tourism Nanaimo, and the Vancouver Island Conference Centre.	▶ C5.6.1
189	Work with Snuneymuxw First Nation and BC Parks to promote and further develop Saysutshun as a tourism destination.	▶ C5.6.4
190	Focus on creating signature tourism events across the city in the off season as a call to action to visit the city, drawing on the regional markets in southern BC, Puget Sound, and Alberta cities with regional air connections such as mountain biking, swimming tournaments, Provincial Field Lacrosse and other niche events aligned with the Sport Tourism Strategy.	▶ C5.6.1 ▶ C5.6.3 ▶ C5.6.7
IMMEDIATE (0 - 4 Years)		
191	**Maffeo Sutton Park Washroom Upgrades |** Complete washroom upgrades to support events.	▶ C5.6.1

A PROSPEROUS NANAIMO		
Ref.	**Programs & Projects**	**Connected City Plan Policies**
192	**Stadium District Improvements |** Complete the Third Street Stadium District.	▶ C5.6.1

CITY STRUCTURE		
Ref.	**Programs & Projects**	**Connected City Plan Policies**
FUTURE LAND USE DESIGNATIONS		
ONGOING (Ongoing & Repeated)		
193	Monitor target densities for residential Future Land Use Designations on a yearly basis.	▶ D4.3.38 ▶ D4.3.69 ▶ D4.4.13 ▶ D4.4.19 ▶ D4.5.18 ▶ D4.5.23 ▶ D4.5.37 ▶ D4.5.43
194	Work with SD 68 to identify future school sites, childcare facilities, and recreational, cultural, and wellness facilities within Urban Centres.	▶ D4.3.19
IMMEDIATE (0 – 4 Years)		
195	Update the Zoning Bylaw No. 4500 to be consistent with City Plan.	▶ D4
AREA PLANNING		
IMMEDIATE (0 – 4 Years)		
196	Prepare an Area Plan for the Woodgrove Secondary Urban Centre that provides detailed land use, policy guidance, infrastructure planning, and amenity needs.	▶ E1.1.3
197	Prepare an Area Plan for the Southgate Secondary Urban Centre that provides detailed land use, policy guidance, infrastructure planning, and amenity needs.	▶ E1.1.3
NEIGHBOURHOOD PLANNING		
ONGOING (Ongoing & Repeated)		
198	Implement the Neighbourhood Associations Supports Policy. ▶ Council will host an annual engagement opportunity to hear the collective concerns and priorities or neighbourhoods, and to share updates on City initiatives. ▶ Official Community Plan amendments and Rezoning development applications will continue to be referred to relevant neighbourhood associations for input purposes, and development permit applications will continue to be referred to relevant neighbourhood associations for information. ▶ Provide services and support to neighbourhood associations. ▶ Maintain a map of neighbourhood association self-defined boundaries for public and reference purposes.	▶ E1.2.1 ▶ E1.2.3 ▶ E1.2.7 ▶ E1.2.8

CITY STRUCTURE		
Ref.	**Programs & Projects**	**Connected City Plan Policies**
IMMEDIATE (0 – 4 Years)		
199	Prepare an engagement strategy to identify neighbourhood planning / census track priorities to inform Council consideration of investment priorities.	▶ E1.2.4
200	Work with Vancouver Island University, School District 68, and private developers to explore the potential for major developments along Wakesiah Avenue and Fifth Street.	▶ C1.1.1 ▶ C1.1.8
201	Explore expanding geothermal energy in the Vancouver Island University Secondary Urban Centre.	▶ C1.1.1 ▶ C1.1.8
DEVELOPMENT PERMIT & HERITAGE CONSERVATION AREAS		
IMMEDIATE (0 – 4 Years)		
202	Update the Development Permit Area guidelines to be consistent with City Plan policies, with specific focus on: ▶ General Development Permit Area Design Guidelines; and ▶ Steep Slope Development Permit Area Guidelines	▶ E3
FINANCIAL MECHANISMS & COMMUNITY BENEFITS		
IMMEDIATE (0 – 4 Years)		
203	Review and update the City of Nanaimo Development Cost Charge Bylaw 2017 No. 7252.	▶ E4.1.4



A GREEN NANAIMO: RESILIENT & REGENERATIVE ECOSYSTEMS

C1



C 1.1 GREENHOUSE GAS EMISSIONS REDUCTION

CITY PLAN

C1.1
GHG Reduction

SUPPORTING DOCUMENTS

- BC Energy Step Code Rezoning Policy (2020)
- Transportation Master Plan (2014)
- Community Sustainability Action Plan (2012)
- Corporate Climate Change Plan (2007)

ROLES

WHAT THE CITY DOES

- Sets targets for Greenhouse Gas (GHG) emissions reduction in our community.
- Develops policies and actions that will support progress towards our targets.
- Builds and maintains active transportation routes that allow residents to choose zero-carbon transportation.
- Regulates land use to help reduce distances that people must travel.

WHAT OTHERS DO

- Set Provincial and National GHG emission targets (senior government).
- Set vehicle emission standards (senior government).
- Set building code standards (senior government).

GREENHOUSE GAS EMISSIONS REDUCTION
AT A GLANCE: AREAS OF FOCUS

Work towards zero-carbon, energy efficient buildings



Why? Burning fossil fuels for space heating and hot water in buildings currently generates 31% of Nanaimo's emissions. Shifting to zero-carbon energy in all our buildings is required in order to meet Nanaimo's GHG emissions targets. Improving energy efficiency will help reduce demand for energy, lower operating cost, and improve comfort.

How we plan to do this:

- Require new buildings to meet higher energy efficiency standards and/or use zero-carbon fuels.

Make regular travel in our city zero-carbon



Why? Burning fossil fuels in our vehicles currently generates 63% of Nanaimo's emissions, most of it from our personal vehicles. Reducing the demand for fossil fuel vehicle travel is the easiest and most affordable way to reduce GHG emissions from transportation.

How we plan to do this:

- Continue building an interconnected active transportation network (see Part C - A Connected Nanaimo).
- Plan our city so that people live closer to their daily needs (see Part D - City Structure).

Make it easier for all residents to transition to zero-carbon living



Why? To reach our targets and support the health of our planet, all residents will have to make changes. Incentives, support, and education are critical tools in supporting equitable opportunities for low-carbon lifestyle shifts.

How we plan to do this:

- Develop engagement and capacity building programs to mobilize the community on climate mitigation and adaptation.
- Work with community partners, including the Nanaimo-Ladysmith School District and the Regional District of Nanaimo to explore emerging opportunities and advocate for community funding.

Integrated Actions Areas (view the sections below to see related actions)

C1.2 Climate Adaptation & Hazard Mitigation

C1.6 Solid Waste Management

C2.1 Connected Communities

C2.2 Integrated Walk, Roll, Cycle, & Transit Network

C2.5 Complete Streets

C4.6 Archaeology & Heritage

C5.4 Innovation & Technology

GREENHOUSE GAS EMISSIONS REDUCTION
PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
OVERALL		
C1.1.1	Explore opportunities for generating renewable energy production as part of City initiatives.	▶ C1.1.1
C1.1.2	Monitor and report on progress annually towards targets and review / update greenhouse gas reduction targets every three years, or more frequently when justified, to ensure they are in line with Climate Science and reflect actions from Provincial and Federal Governments.	▶ C1.1.3
BUILDINGS		
C1.1.3	Require and incentive buildings to implement the BC Energy Step Code (rezoning policy and other tools).	▶ C1.1.4
C1.1.4	Retrofit City facilities in order to increase efficiency and reduce Greenhouse Gas emissions.	▶ C1.1.4
C1.1.5	Support energy efficiency and low carbon rebate and education programs for existing residential buildings such as the Heat Pump Rebate Program.	▶ C1.1.4 ▶ C1.1.5
C1.1.6	Explore and assess options for establishing a financial program for home energy upgrades for both City residents and RDN.	▶ C1.1.5
C1.1.7 ★	Update corporate policies for City owned facilities to reflect current and future energy and Greenhouse Gas emissions reduction requirements and other green building practices.	▶ C1.1.5
C1.1.8	Support and participate in provincial or regional building benchmarking initiatives for large buildings.	▶ C1.1.6 ▶ C1.1.9
C1.1.9	Work with partners (i.e. Regional District of Nanaimo) to provide training to building industry and building inspection staff to promote green building policy and program awareness, best building practices, and their benefits. Showcase local examples.	▶ C1.1.8
TRANSPORTATION		
C1.1.10	Pursue grants and leadership opportunities to enhance charging/ refueling infrastructure for zero-emission vehicles.	▶ C1.1.9
C1.1.11	Monitor advances in technology to exploit green fleet strategy and alternative fuel use.	▶ C1.1.9
C1.1.12	Establish secure end of trip multi-modal storage and charging in each of the urban centres.	▶ C1.1.10

IMMEDIATE PROGRAM LIST 0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
OVERALL		
C1.1.13	Implement a Climate Action Communications Plan, including hosting an annual sustainability event to raise awareness on sustainability issues and inspire residents to reflect on them and take actions.	▶ C1.1.1
C1.1.14	Develop a consumption-based emissions inventory for the City and use it to customize an ecological and carbon footprint calculator that allow Nanaimo residents to measure the impact of their lifestyle choices.	▶ C1.1.1
C1.1.15	Establish a Community Environmental Sustainability Project Grant Program.	▶ C1.1.1
C1.1.16	As part of the target setting for City Plan, set interim targets for Greenhouse Gas Emission's (2025, 2030, 2035, and 2040).	▶ C1.1.2
BUILDINGS		
C1.1.17	Set a 2030 Greenhouse Gas emissions reduction target for all community buildings.	▶ C1.1.4
C1.1.18 ★	Complete an inventory of energy use and Greenhouse Gas emissions of all community buildings, to identify building energy upgrade opportunities and challenges by building type, and immediately develop a financing and rebate program to accelerate the replacement of high-carbon energy systems with low-carbon energy systems.	▶ C1.1.5
C1.1.19	Research opportunities for funding to improve the energy efficiency of existing rental buildings.	▶ C1.1.5
C1.1.20	Develop a home retrofit support program.	▶ C1.1.5
C1.1.21	Develop an implementation strategy to adopt upper steps of the BC Energy Step Code and the Carbon Pollution Standard for new buildings.	▶ C1.1.5
C1.1.22	Develop an implementation strategy to adopt upper steps of the BC Energy Step Code and the Carbon Pollution Standard for new buildings.	▶ C1.1.5
C1.1.23	Develop a building retrofit road map that outlines key actions the City can take on over the next 10 years.	▶ C1.1.5
C1.1.24	Complete a review of the corporate facilities portfolio's greenhouse gas emissions, and a strategy for achieving our 2030, and 2050 goals respectively.	▶ C1.1.5 ▶ C1.1.6
C1.1.25	Develop a framework for evaluating the full life cycle of carbon emissions of buildings.	▶ C1.1.6
C1.1.26 ★	Advocate to the Province of BC for a moratorium on all new natural gas connections and discourage fuel switching.	▶ C1.1.7

Ref.	Program	Connected City Plan Policies
C1.1.27	Work with the Province and other partners to prevent fuel switching from low-carbon to high-carbon energy sources.	▶ C1.1.7
C1.1.28	Modernize regulatory restrictions on the placement of heat pumps, including a review of relevant bylaws.	▶ C1.1.8
C1.1.29 ★	Confirm final steps with respect to Nanaimo's Energy Step Code implementation strategy, to ensure higher Step Code compliance requirements come into effect before the Provincial mandated implementation timelines.	▶ C1.1.8
C1.1.30 ★	Update development permit requirements to include energy, climate, and water efficiency from a site and building design perspective. Develop guidelines that may include passive design techniques, shading, rainwater management, green roofs, building orientation, Water Wise landscape, building energy systems and renewable power generation, among other topics.	▶ C1.1.8
C1.1.31	Support energy labeling in low-rise residential buildings.	▶ C1.1.8
TRANSPORTATION		
C1.1.32	Set a 2030 Greenhouse Gas emissions reduction target for transportation.	▶ C1.1.9
C1.1.33	Through the use of incentives and education, work with existing building owners to provide EV parking, in compliance with City Parking Bylaw.	▶ C1.1.9
C1.1.34 ★	Conduct a City fleet electrification study.	▶ C1.1.9
C1.1.35	Develop an EV charging infrastructure rebate program.	▶ C1.1.9
C1.1.36 ★	Develop a program to encourage the adoption of e-bikes with equity considerations.	▶ C1.1.10
C1.1.37	Develop and implement an electric vehicle (EV)/e-mobility strategy for public and private lands	▶ C1.1.10
C1.1.38	Review City parking facilities and rates to identify potential spaces for zero-emission vehicles and other type of vehicles that support transportation mode shift and lower Greenhouse Gas emissions.	▶ C1.1.10

FUTURE PROGRAM LIST

BEYOND 4 YEARS

Ref.	Program	Connected City Plan Policies
OVERALL		
C1.1.39	Identify industrial sites that could be candidates for eco-industrial development. Once identified, work with property owners and tenants to advance the Circular Economy and Eco-Industrial pilots.	▶ C1.1.1
BUILDINGS		
C1.1.40	Review the feasibility of a Tax Exemption Bylaw to support property owners in undertaking major energy efficiency, Greenhouse Gas reduction, and climate resilient upgrades.	▶ C1.1.5
C1.1.41	Develop a program focusing on reducing private commercial fleet vehicle emissions. This might include activities such as: • Providing workshops or information resources on green driving techniques; • Sharing lessons learned from the City's fleet emissions reduction efforts; • Encouraging businesses to join the E3 Fleet program of the Fraser Basin Council; and • Offering awards / recognition / incentives for businesses that demonstrate innovation, and which achieve high GHG reduction, etc.	▶ C1.1.9

GREENHOUSE GAS EMISSIONS REDUCTION PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.		

IMMEDIATE PROJECT LIST

0 - 4 YEARS

Ref.	Project	Connected City Plan Policies
BUILDINGS		
C1.1.42	**Beban Complex Mechanical and HVAC Optimization Study** | Identify opportunities to target energy efficiency, and Greenhouse Gas reduction through required asset renewals.	▶ C1.1.5

Ref.	Project	Connected City Plan Policies
C1.1.43	**Kin Pool Boiler Replacement |** Replace the boiler at the Kin Pool, which will improve efficiency, and reduce Greenhouse Gas emissions.	▶ C1.1.5
C1.1.44	**Nanaimo Art Gallery HVAC Renewal |** Replace a rooftop HVAC unit at the Nanaimo Art Gallery (150 Commercial St) which will improve efficiency, and reduce Greenhouse Gas emissions.	▶ C1.1.5
C1.1.45	**RCMP Detachment HVAC renewal |** Replace the several rooftop HVAC units at the RCMP Detachment (303 Prideaux Street) which will improve efficiency, and reduce Greenhouse Gas emissions.	▶ C1.1.5

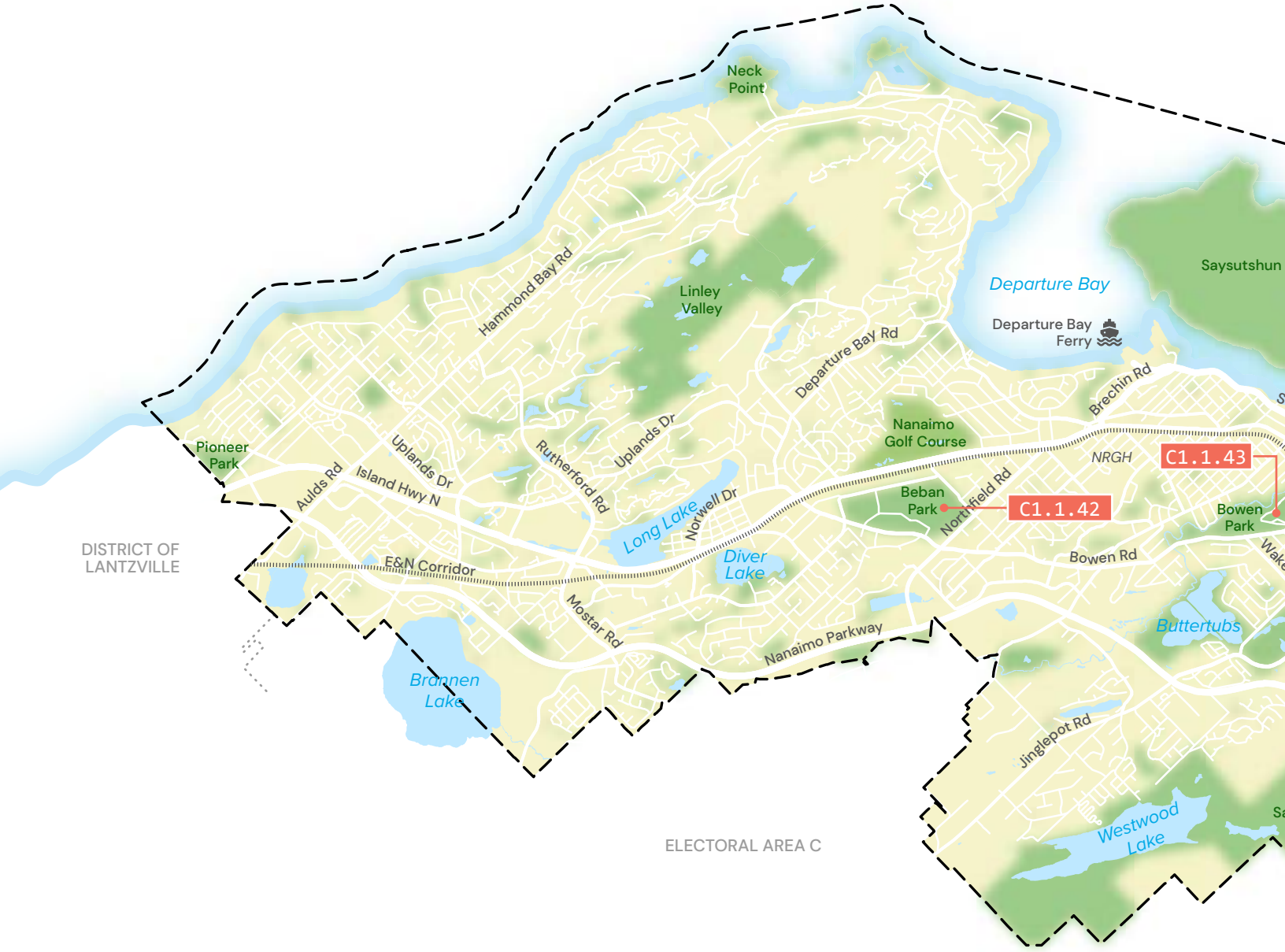
FUTURE PROJECT LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.		

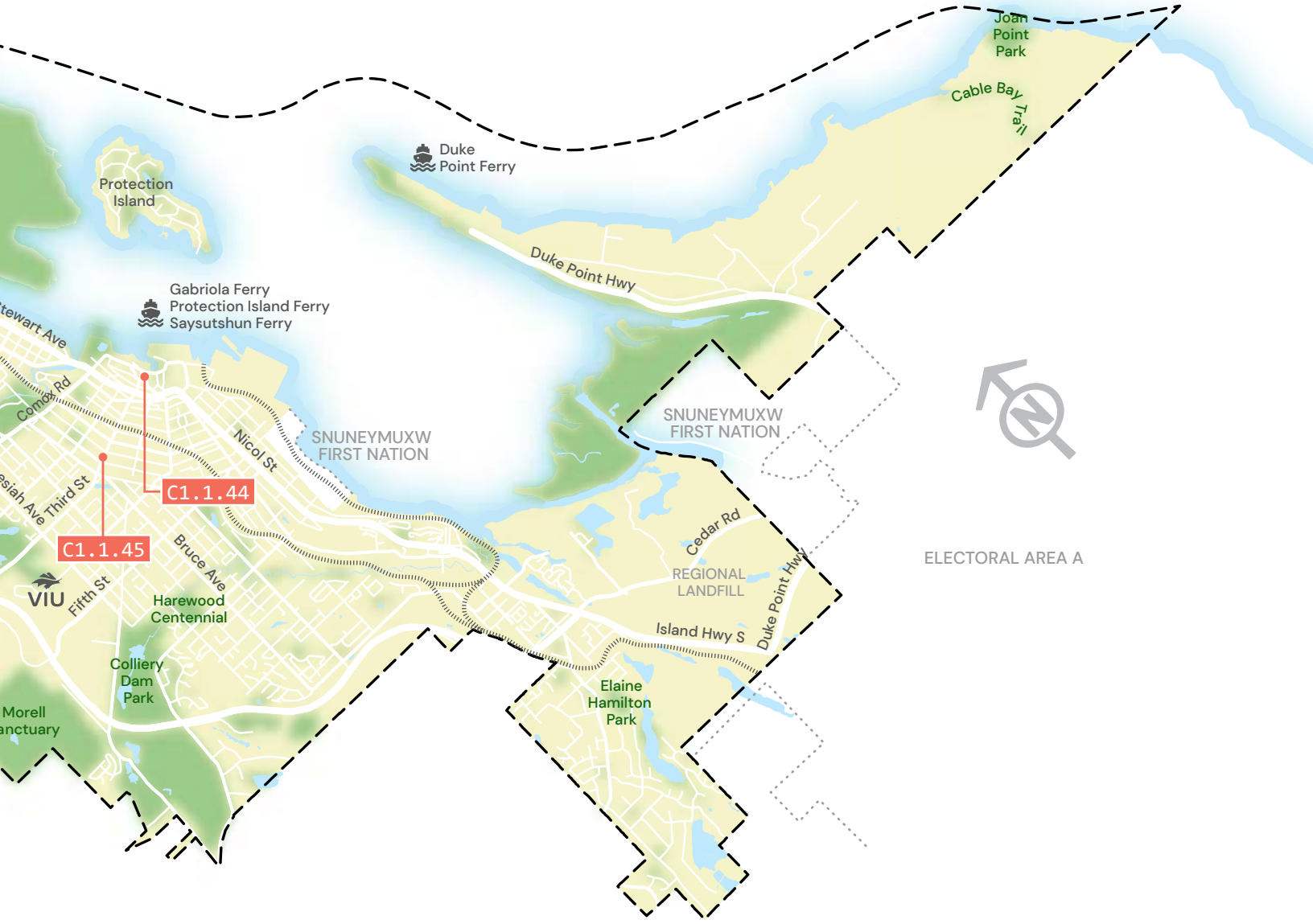
MAP 1: GREENHOUSE GAS EMISSIONS REDUCTION
PROJECT OVERVIEW MAP

Refer to the previous pages for project details.



IMMEDIATE 0–4 YEARS

- C1.1.42 **Beban Complex Mechanical and HVAC Optimization Study**
- C1.1.43 **Kin Pool Boiler Replacement**
- C1.1.44 **Nanaimo Art Gallery HVAC Renewal**
- C1.1.45 **RCMP Detachment HVAC renewal**


Joan Point Park
Cable Bay Trail
Duke Point Ferry
Protection Island
Duke Point Hwy
Gabriola Ferry
Protection Island Ferry
Saysutshun Ferry
tewart Ave
Comox Rd
SNUNEYMUXW FIRST NATION
Nicol St
SNUNEYMUXW FIRST NATION
C1.1.44
esiah Ave Third St
C1.1.45
Bruce Ave
Cedar Rd
REGIONAL LANDFILL
Duke Point Hwy
ELECTORAL AREA A
VIU
Fifth St
Harewood Centennial
Island Hwy S
Colliery Dam Park
Elaine Hamilton Park
Morell anctuary



C 1.2 CLIMATE ADAPTATION & HAZARD MANAGEMENT

CITY PLAN

C1.2
Climate Adaptation & Hazard Management

SUPPORTING DOCUMENTS

- Climate Change Resilience Strategy (2020)
- Sea Level Rise Study (2019)
- Community Wildfire Protection Plan (2016)
- Other Plans & Strategies

ROLES

WHAT THE CITY DOES

- Studies how potential climate change impacts like sea level rise, heat and drought, increased storm events, and other natural hazards could affect our city.
- Takes steps to help reduce the city's risk and vulnerability to extreme events.

WHAT OTHERS DO

- Prepare analysis and predictions for global climate change (senior government, academic institutions, and scientists).
- Provide funding to complete risk assessment and adaptation (senior government).
- Provide and support emergency response (RCMP, Fire Department, Emergency Management British Columbia, British Columbia Emergency Health Services).

CLIMATE ADAPTATION & HAZARD MANAGEMENT AT A GLANCE: AREAS OF FOCUS

Work to identify and mitigate flood risks



Why? Climate predictions indicate that we will see an increase in the frequency and severity of extreme storms and higher sea levels in the coming years. Studying potential impacts and adapting our community over time will help manage risks.

How we plan to do this:

- Continue to increase knowledge about areas at risk of coastal flooding, sea level rise impacts, and landslide.
- Develop management plans and processes to systematically reduce risk over time and seek funding to support these plans.
- Factor climate change considerations into all new development, both public and private.

Prepare for hotter summers



Why? Studies indicate that our summers are becoming hotter and drier which can affect the health of community members and the health of our natural areas, cause drought, as well as increase wildfire risk.

How we plan to do this:

- Prepare ahead so people have access to water and cooling opportunities in extreme heat.
- Promote climate resilient building practices including shading and passive cooling strategies.
- Use and promote FireSmart principles for managing sites.

Build climate change planning into our processes



Why? While we cannot predict specific weather events, planning ahead for climate change allows us to be proactive so that we limit our vulnerabilities wherever possible.

How we plan to do this:

- Develop a climate risk and vulnerability assessment method to be used when planning or reviewing projects.
- Adapt and protect critical infrastructure and buildings from climate change impacts.
- Continue to review and update standards based on current climate science.

Integrated Actions Areas (view the sections below to see related actions)

C1.1 Greenhouse Gas Emissions Reduction

C1.3 Urban Tree Canopy, Natural Areas, & Greenways

C1.4 Healthy Watersheds

C1.5 Water, Sewer, & Stormwater Services

C3.4 Food Security

C3.5 Emergency Management

C3.6 Recreation, Culture, & Wellness

C4.1 Truth & Reconciliation

C4.10 Waterfront Use & Protection

PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
COMMUNITY & CAPACITY BUILDING		
C1.2.1	Continue to use social media, online platforms, and other tools such as the Emergency Call Alert System – called Voyant Alert, to share seasonal hazard information related to fire, heat waves, flooding, wind, storm, or other seasonal events.	▶ C1.2.1 ▶ C3.5.15
C1.2.2	In partnership with community partners, carry out education and outreach activities to help residents learn about projected local climate impacts and climate adaptation measures (e.g. Cool It! Climate Leadership Training Program for schools, Agent of Change climate volunteer program, emergency preparedness, and ongoing community events).	▶ C1.2.1 ▶ C3.5.16 ▶ C3.5.17
PLANNING & STRATEGY		
C1.2.3 ★	Use a climate risk and vulnerability assessment method to be used for reviewing large capital infrastructure investments in the city (e.g. a Public Infrastructure Engineering Vulnerability Committee (PIEVC)).	▶ C1.2.5 ▶ C3.5.6
C1.2.4	Update and implement the City's Community Wildfire Protection Plan.	▶ C1.2.7 ▶ C3.5.1
C1.2.5	Incorporate climate change resilience into ongoing reviews and development of asset management plans, and seek funding to support these plans.	▶ C1.2.7
C1.2.6	Share information and collaborate with the Regional District of Nanaimo, neighbouring municipalities, and Snuneymuxw First Nation on implementation of sea level rise mapping and other resilience strategies.	▶ C1.2.9 ▶ C3.5.11

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
COMMUNITY & CAPACITY BUILDING		
C1.2.7	Undertake a community education campaign on FireSmart practices including park use fire safety and awareness, areas of higher potential fire risk, Fire Smart principles in private landscapes (balanced with tree protection and retention), and,FireSmart building materials, such as non-flammable roofing, siding, and thermal pane windows.	▶ C1.2.1 ▶ C3.5.2 ▶ C3.5.16

Ref.	Program	Connected City Plan Policies
PLANNING & STRATEGY		
C1.2.8 ★	Develop a Green Shores strategy to help naturalize the shoreline to protect waterfront properties from flood risk and landslide, while also protecting and restoring habitats.	▶ C1.2.6
C1.2.9 ★	Develop an ecological accounting process for stream projects that identifies the values that streams provide. These include health, stormwater, biodiversity benefits to inform the potential for a stormwater utility which would provide budget towards maintaining natural infrastructure.	▶ C1.2.7
C1.2.10	Develop guidelines and priorities for managing wildfire risk, sea level rise, and extreme weather events for City parks and infrastructure, and budget implement them as part of regular budgeting and maintenance.	▶ C1.2.7 ▶ C3.5.1 ▶ C3.5.7
C1.2.11	Review and update the North Slope Geotech Study to incorporate climate change impacts and projections and expand these lessons to other steep slope areas (e.g., Cilaire, Stephenson Point).	▶ C1.2.8 ▶ C3.5.6
C1.2.12 ★	Develop a Sea Level Rise Management Plan.	▶ C1.2.9
C1.2.13	Complete floodplain modelling for the Chase River.	▶ C1.2.9
C1.2.14	Complete inundation modelling and mapping for areas identified as vulnerable in the Sea Level Rise Study (i.e. Departure Bay, Downtown, Duke Point, and Protection Island).	▶ C1.2.9 ▶ C3.5.6 ▶ C3.5.7
C1.2.15 ★	Develop an extreme weather strategy, which includes results of the extreme heat risk mapping and assessment project (which includes direction on communications and community capacity building).	▶ C1.2.11 ▶ C3.5.6 ▶ C3.5.7
C1.2.16	Review and update minimum flood construction levels (FCL) and incorporate the results of the Sea Level Rise FCL Study into the Building and Zoning Bylaw.	▶ C1.2.12 ▶ C3.5.6
C1.2.17	Incorporate climate change considerations in development permit area guidelines (e.g., passive design, future climate modelling, and appropriate shading).	▶ C1.2.12 ▶ C3.5.6

FUTURE PROGRAM LIST

BEYOND 4 YEARS

Ref.	Program	Connected City Plan Policies
PLANNING & STRATEGY		
C1.2.18	Identify potentially hazardous lands at risk from coastal flooding, sea level rise, and landslide risk. Review and update the City's Land Acquisition Strategy based on findings and identify potential partnerships with other authorities / stakeholders / levels of government for acquisition of key properties.	▶ C1.2.4 ▶ C3.5.6
C1.2.19	Include climate change impacts in risk analysis for all City-owned buildings, infrastructure, and parks and natural areas.	▶ C1.2.5 ▶ C3.5.6
C1.2.20	Develop and formalize a coastal erosion monitoring program for City properties.	▶ C1.2.5

CLIMATE ADAPTATION & HAZARD MANAGEMENT PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

Ref.	Project	Connected City Plan Policies
PLANNING & STRATEGY		
C1.2.21	**Walley Creek Restoration |** Continue habitat restoration both in-stream and riparian to restore the natural habitat and ecological function.	▶ C1.2.7

IMMEDIATE PROJECT LIST

0 - 4 YEARS

Ref.	Project	Connected City Plan Policies
PLANNING & STRATEGY		
C1.2.22 ★	**Cat Stream Restoration |** Continue replacing invasive hawthorn forest and reed canary grass with native species to restore natural habitat and ecological function.	▶ C1.2.7
C1.2.23 ★	**Chase River Hydrology Study |** Develop and update a hydrology model for the Chase River watershed to account for extreme weather events and climate change, and determine flood flows. Use results to complete floodplain modelling for Chase River.	▶ C1.2.7
C1.2.24	**Departure Bay Hydrology Study |** To address low reach flooding issues relating to erosion.	▶ C1.2.7

Ref.	Project	Connected City Plan Policies
C1.2.25	**Seabold Drive Storm Draining Pipe Upgrades |** Up-size storm drainage pipes and construction transition chamber to address flooding issues as it related to climate adaptation.	▶ C1.2.7
C1.2.26	**Wexford Creek Upgrades |** Construct a stream channel along the north led of Wexford Creek to maintain public safety, property, and riparian area health by ensuring flood flows can be adequately conveyed by the creek system.	▶ C1.2.7

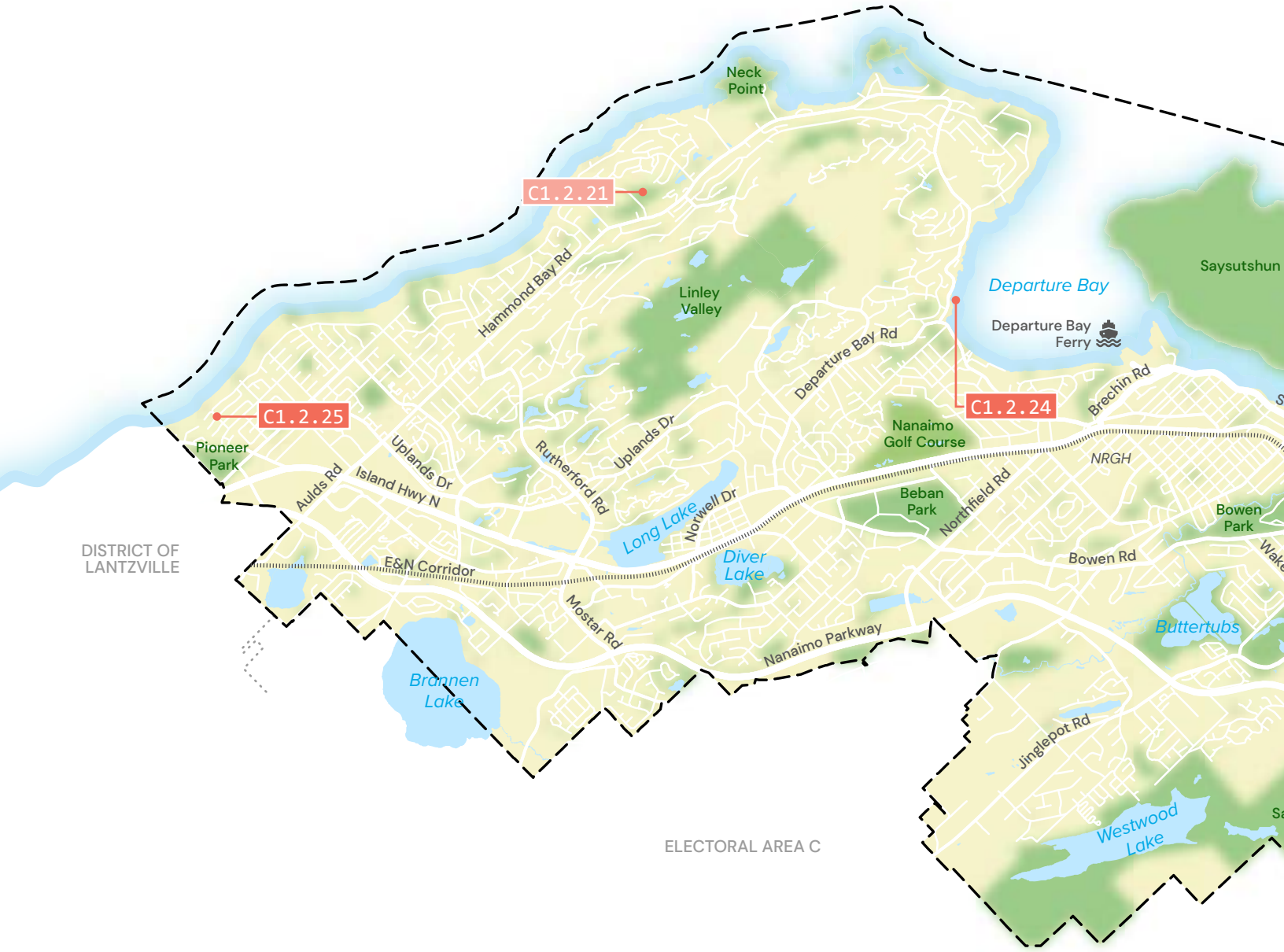
FUTURE PROJECT LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.		

MAP 2: CLIMATE ADAPTATION & HAZARD MANAGEMENT
PROJECT OVERVIEW MAP

Refer to the previous pages for project details.



ONGOING REGULAR & REPEATED ACTIONS

C1.2.21 **Walley Creek Restoration**

IMMEDIATE 0–4 YEARS

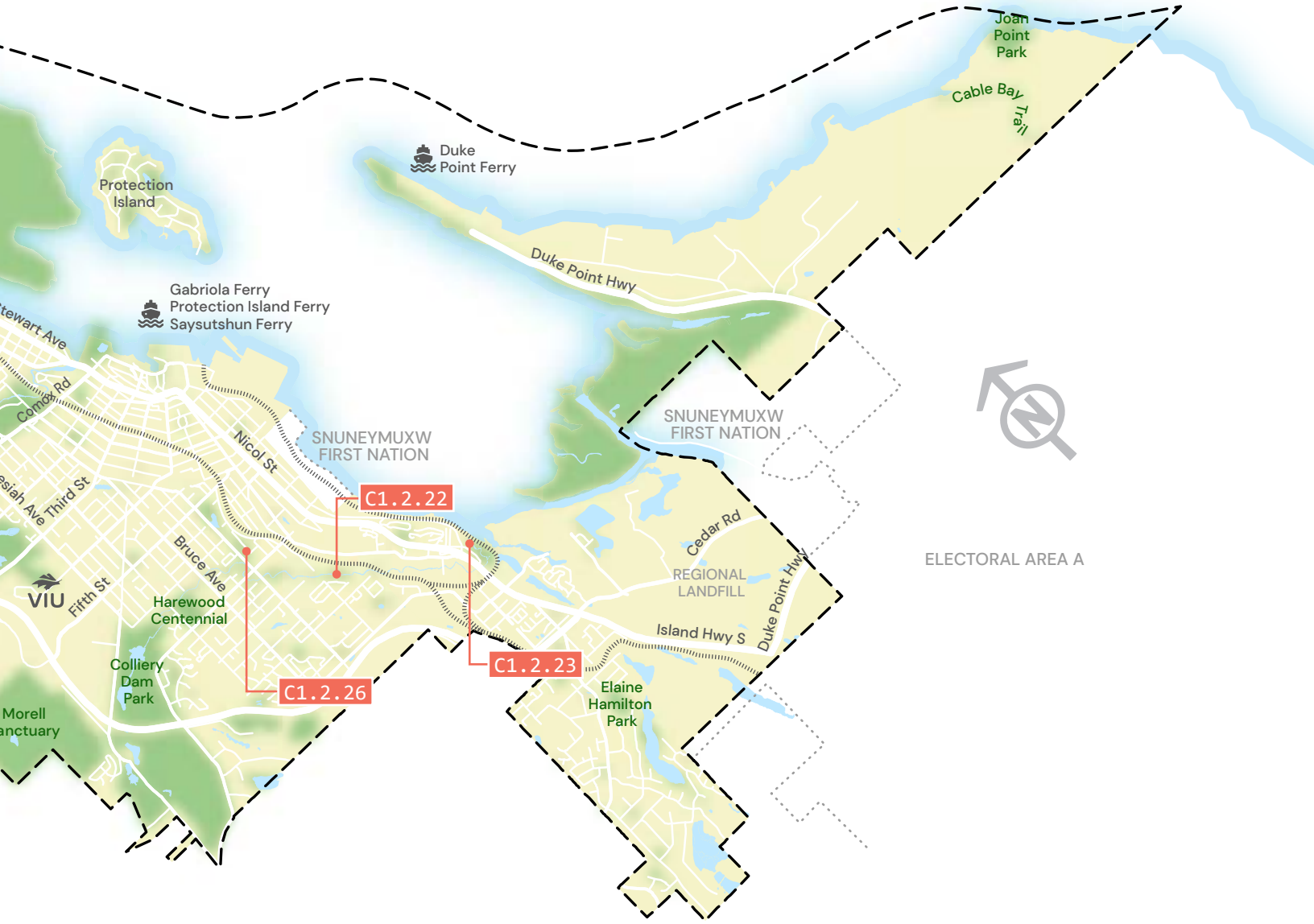
C1.2.22 **Cat Stream Restoration**

C1.2.23 **Chase River Hydrology Study**

C1.2.24 **Departure Bay Hydrology Study**

C1.2.25 **Seabold Drive Storm Draining Pipe Upgrades**

C1.2.26 **Wexford Creek Upgrades**


Joan Point Park
Cable Bay Trail
Duke Point Ferry
Protection Island
Duke Point Hwy
Gabriola Ferry
Protection Island Ferry
Saysutshun Ferry
SNUNEYMUXW FIRST NATION
SNUNEYMUXW FIRST NATION
Nicol St
C1.2.22
Cedar Rd
ELECTORAL AREA A
REGIONAL LANDFILL
Bruce Ave
Harewood Centennial
VIU
Fifth St
Island Hwy S
Duke Point Hwy
C1.2.23
Colliery Dam Park
C1.2.26
Elaine Hamilton Park



C 1.3 URBAN TREE CANOPY, NATURAL AREAS, & GREENWAYS

CITY PLAN

C1.3
Urban Forest, Natural Areas, & Greenways

SUPPORTING DOCUMENTS

- Climate Change Resilience Strategy
- Management and Protection of Trees Bylaw
- Community Wildfire Protection Plan
- Urban Forest Management Strategy (2010)

ROLES

WHAT THE CITY DOES

- Regulate, maintain and expand the urban tree canopy, natural areas, and greenways with a lens of climate change resilience and adaptation.
- Regulate tree cutting on private property.

WHAT OTHERS DO

- Set the legislative regimes for the protection of trees, natural areas, fish and wildlife (senior governments).
- Steward and provide funding for the maintenance, restoration and enhancement of urban trees, natural areas and greenways. (local and national organizations).

URBAN TREE CANOPY, NATURAL AREAS, & GREENWAYS
AT A GLANCE: AREAS OF FOCUS

Maintain and expand our urban tree canopy

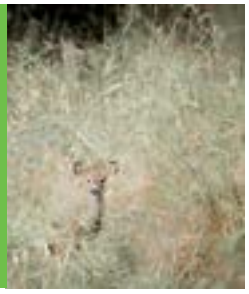


Why? Our urban tree canopy provides habitat, clean air and water, beauty, and shade. A strong urban tree canopy depends on protection, maintenance, management, and ongoing replanting of healthy trees on both public and private lands.

How we plan to do this:

- Continue to refine and enforce tree cutting regulations.
- Update planting standards to include climate resilient and drought tolerant species.
- Continue to plant trees in public spaces including parks, greenways, and streets.

Enhance and protect the health of our natural areas



Why? Impacts from development, human use, invasive species, and other activities can affect the quality of our natural areas. Maintaining healthy natural areas is an ongoing effort requiring participation of the City, senior governments, volunteers, and other partners.

How we plan to do this:

- Continue to acquire and manage natural assets as City owned park.
- Continue to undertake priority natural area restoration and enhancement projects in City parks in collaboration with partners and volunteers.

Protect environmentally sensitive areas



Why? Environmentally sensitive areas support biodiversity in the city, provide fish and wildlife habitat and access to nature. Increasing our inventory helps preserve these assets for future generations.

How we plan to do this:

- Routinely review and update park and other land acquisition plans to identify natural area priorities.
- Link natural area networks in major new developments and between park and open spaces systems (see Part D - City Structure).
- Protect natural areas from development through environmental setbacks, no-build covenants, and development permit requirements.

Integrated Actions Areas (view the sections below to see related actions)

C1.2 Climate Adaptation & Hazard Mitigation

C1.4 Healthy Watersheds

C1.8 Artificial Lighting & Dark Skies

C2.3 Recreational Trails

C4.9 Parkland & Park Amenity Management

C4.10 Waterfront Use & Protection

C5.6 Tourism

PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
URBAN TREE CANOPY		
C1.3.1	Continue the Tree Voucher Program with periodic reviews and adjustments to reflect current costs, uptake, and best practices.	▶ C1.3.3
C1.3.2	Continue to market and promote information about the City's urban forestry resources and the benefits of trees and vegetation, and opportunities to encourage tree planting.	▶ C1.3.1 ▶ C1.3.7
C1.3.3	Continue to support community tree planting and maintenance programs on boulevards and in parks and open spaces (such as the Partners in Parks Program).	▶ C1.3.2 ▶ C1.3.3
NATURAL AREAS		
C1.3.4	Identify areas in City Parks for tree planting and vegetation.	▶ C1.3.11
C1.3.5	Continue to support and facilitate stewardship volunteers and organizations to restore and improve natural park assets through programs, such as the Partners in Parks Program. Help groups share information and network throughout the community.	▶ C1.3.15 ▶ C1.3.16
C1.3.6	Continue to coordinate and develop partnerships with organizations such as the Coastal Invasive Plant Committee to provide education and programs for invasive species removal and ways the public can help to manage and restore our local ecosystem.	▶ C1.3.15 ▶ C1.3.16

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
URBAN TREE CANOPY		
C1.3.7 ★	Update the Urban Tree Canopy Management Strategy, conduct a tree canopy assessment, and update tree protection bylaws and development guidelines to bring urban tree management into alignment with City Plan objectives.	▶ C1.3.1
C1.3.8	Implement the actions from the Stand Management Plan.	▶ C1.3.1
C1.3.9	Update the Bylaw for Management and Protection of Trees within the City of Nanaimo Bylaw #7126 to align with objectives of City Plan.	▶ C1.3.2
C1.3.10	Update the Development Permit Area design guidelines to promote pollinator friendly landscapes.	▶ C1.3.8

Ref.	Program	Connected City Plan Policies
NATURAL AREAS		
C1.3.11	Identify areas in City Parks for tree planting and vegetation.	▶ C1.3.11
C1.3.12	Develop a wildlife management strategy to address impacts on city infrastructure and natural areas.	▶ C1.3.9 ▶ C3.5.6
GREENWAYS		
C1.3.13	Prioritize and promote the locations of natural area restoration projects and continue the restoration monitoring of sites.	▶ C1.3.19

FUTURE PROGRAM LIST

BEYOND 4 YEARS

No program actions currently identified for this timeframe.		

URBAN TREE CANOPY, NATURAL AREAS, & GREENWAYS PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

Ref.	Project	Connected City Plan Policies
C1.3.14 ★	**Departure Creek Enhancement |** Continue to work with the Pacific Salmon Foundation, Departure Creek Streamkeepers, and Snuneymuxw First Nation partners to enhance the Departure Creek intake and side channel project with riparian restoration and consider creating wetland habitat and flood management at Departure Bay Centennial Park on Departure Creek.	▶ C1.3.11

IMMEDIATE PROJECT LIST

0 - 4 YEARS

Ref.	Project	Connected City Plan Policies
C1.3.15 ★	**Buttertubs & West Marsh Plan |** Implement actions in the Buttertubs & West Marsh Management Plan.	▶ C1.3.1 ▶ C1.3.11
C1.3.16 ★	**Linley Valley Park Management Plan |** Implement the actions in the Linley Valley Park Management Plan.	▶ C1.3.1 ▶ C1.3.11
C1.3.17	**Millstone River Estuary |** Complete the Millstone River Estuary Habitat Enhancement.	▶ C1.3.1 ▶ C1.3.11

FUTURE PROJECT LIST

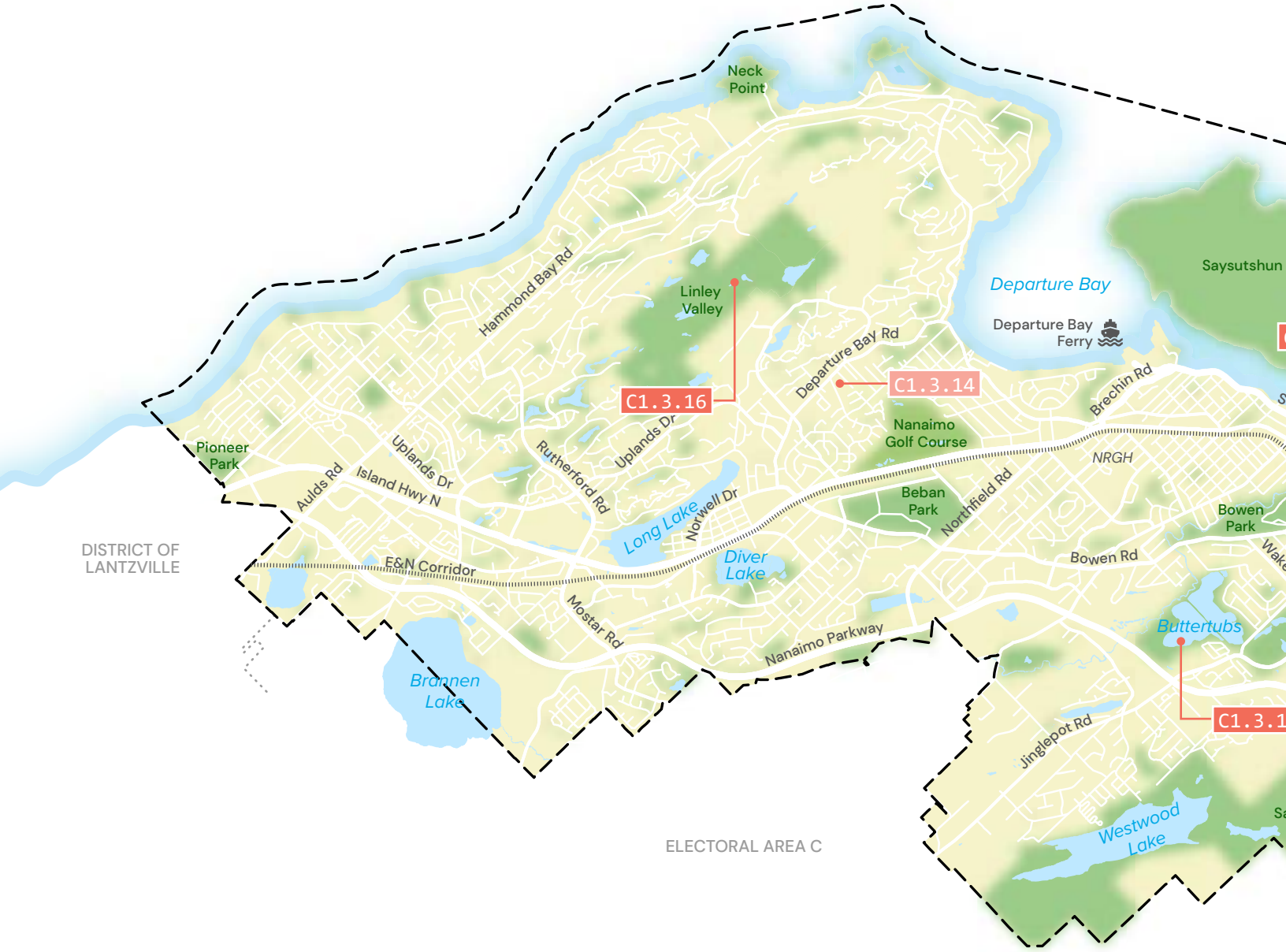
BEYOND 4 YEARS

No project actions currently identified for this timeframe.		

MAP 3: URBAN TREE CANOPY, NATURAL AREAS, & GREENWAYS

PROJECT OVERVIEW MAP

Refer to the previous pages for project details.



ONGOING REGULAR & REPEATED ACTIONS

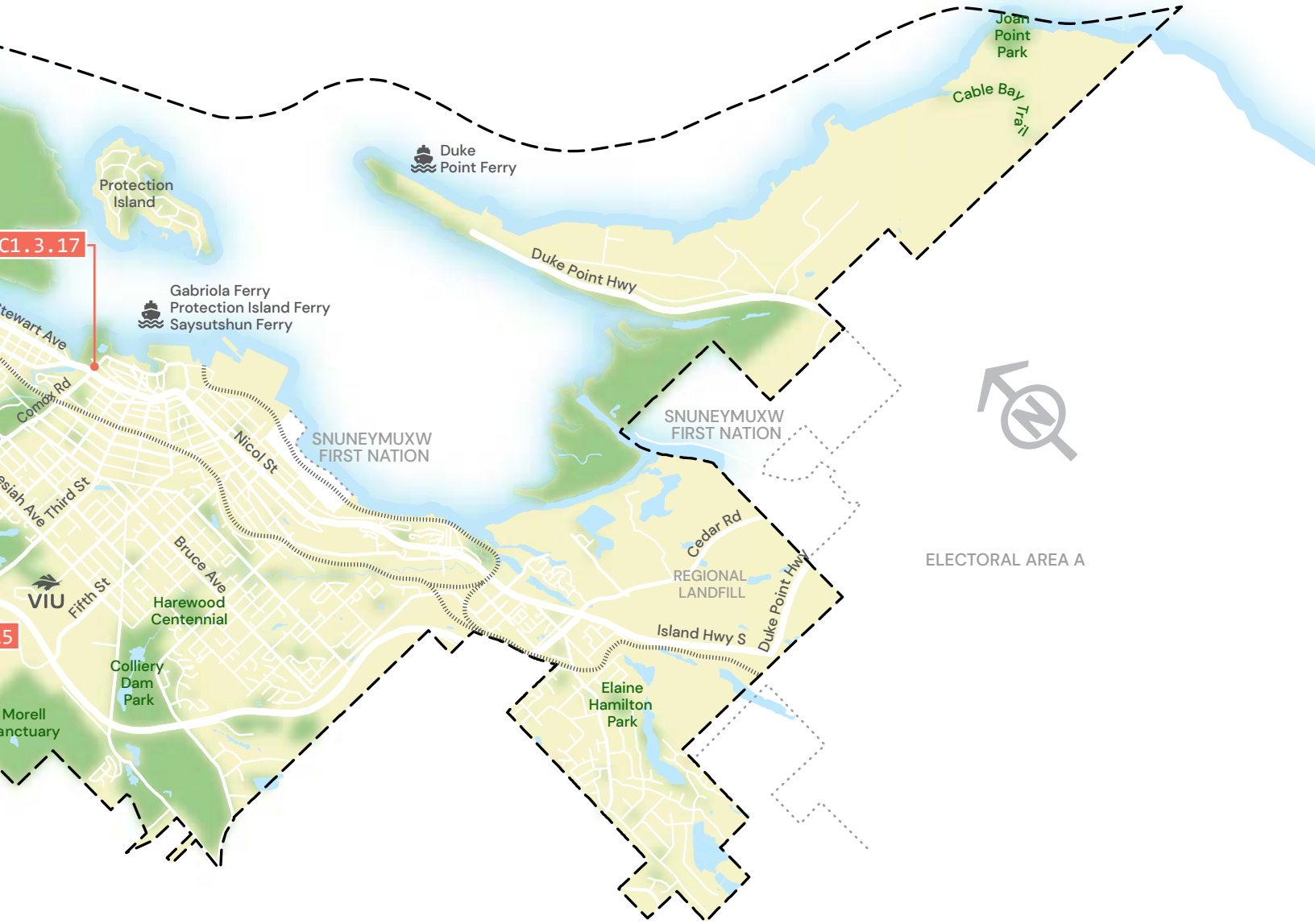
C1.3.14 **Departure Creek Enhancement**

IMMEDIATE 0–4 YEARS

C1.3.15 **Buttertubs & West Marsh Plan**

C1.3.16 **Linley Valley Park Management Plan**

C1.3.17 **Millstone River Estuary**


Joan Point Park
Cable Bay Trail
Duke Point Ferry
Protection Island
C1.3.17
Duke Point Hwy
Gabriola Ferry
Protection Island Ferry
Saysutshun Ferry
tewart Ave
Comox Rd
SNUNEYMUXW FIRST NATION
Nicol St
SNUNEYMUXW FIRST NATION
siah Ave
Third St
Cedar Rd
Bruce Ave
VIU
Fifth St
REGIONAL LANDFILL
Duke Point Hwy
Harewood Centennial
Island Hwy S
5
Colliery Dam Park
Elaine Hamilton Park
Morell anctuary
ELECTORAL AREA A



C 1.4 HEALTHY WATERSHEDS

CITY PLAN

C1.4
Healthy Watersheds

SUPPORTING DOCUMENTS

- Climate Change Resilience Strategy
- Buttertubs Conservation Area Management Plan
- Nanaimo Estuary Management Plan

ROLES

WHAT THE CITY DOES

- Fund watershed management planning.
- Require new developments to meet stormwater management regulations that help protect watersheds.
- Protect habitat and natural areas surrounding watercourses.
- Provides clean drinking water.

WHAT OTHERS DO

- Coordinate watershed planning across boundaries (Regional District of Nanaimo).
- Install and maintain stormwater management systems in private developments (landowners).

HEALTHY WATERSHEDS
AT A GLANCE: AREAS OF FOCUS

Protect water quality and aquatic habitats

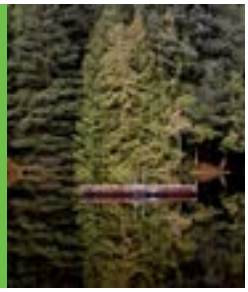


Why? The water that drains from storm drains, properties, and streets can end up in our lakes, rivers, and oceans. Protecting our water quality requires action from all levels of governments and individual residents.

How we plan to do this:

- Apply erosion control standards during development.
- Maintain setbacks and development permit area regulations around watercourse riparian areas.
- Enhance watershed storage to build resilience during low summer flows.

Support watershed restoration & enhancement



Why? Healthy watersheds are critical for water quality, aquatic habitats, and climate adaptation. Restoring and enhancing existing watersheds will help to restore watersheds and mitigate the impacts of climate change.

How we plan to do this:

- Require restoration with native and climate resilient species after development wherever possible.
- Work with regional and community partners on watershed restoration and enhancement programs and projects.
- Fund and support community watershed restoration efforts.

Monitor watershed health



Why? Water quality monitoring can evaluate the health of our watersheds by examining physical, chemical, and biological characteristics of a water body in relation to human health, ecological conditions, and designated water uses.

How we plan to do this:

- Coordinate with regional partners on watercourse habitat health assessments, including diversity management and invasive species control targets.

Integrated Actions Areas (view the sections below to see related actions)

C1.2 Climate Adaptation & Hazard Mitigation

C1.3 Urban Tree Canopy, Natural Areas, & Greenways

C1.5 Water, Sewer, & Stormwater Services

C1.7 Brownfield Sites

C4.1 Truth & Reconciliation

C4.9 Parkland & Park Amenity Management

C4.10 Waterfront Use & Protection

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
OVERALL		
C2.1.1	Apply the most current erosion control standards for all City capital projects and approved utilities, works within statutory and road rights-of-way, and works taken over by the City related to private development.	▶ C1.4.1
C2.1.2	Continue grant programs such as the Community Watershed Restoration Grant, to support community watershed restoration and enhancement programs.	▶ C1.4.1
C2.1.3	Work with Snuneymuxw First Nation (SFN) and other regional partners on the Nanaimo Estuary Management Committee and the Nanaimo River Watershed Roundtable to support climate adaptation and restoration initiatives that conserve and enhance habitat and protect property within the watershed.	▶ C1.4.4

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
OVERALL		
C2.1.4	Enhance watershed storage to build resilience for urban streams within the Millstone River catchment area for fish habitat use during low summer flows.	▶ C1.4.1
C2.1.5	Develop a comprehensive soils bylaw that includes updating the Erosion and Sediment Control Guidelines for addressing erosion control during and after construction.	▶ C1.4.3
C2.1.6	Review and update regulatory documents to apply erosion control standards to private development through erosion and sediment control plans required as part of subdivision approval, development permits, building permits, and permits issued under the Fill Removal and Deposit Regulation Bylaw and Flood Prevention Bylaw.	▶ C1.4.3

FUTURE PROGRAM LIST

BEYOND 4 YEARS

Ref.	Program	Connected City Plan Policies
OVERALL		
C2.1.7	Coordinate with the Regional District of Nanaimo to complete a detailed watercourse habitat health assessment for urban watercourses within the city, including diversity maintenance and invasive species control targets.	▶ C1.4.4

HEALTHY WATERSHEDS
PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.

IMMEDIATE PROJECT LIST

0 - 4 YEARS

No project actions currently identified for this timeframe.

FUTURE PROJECT LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.



C 1.5 WATER, SEWER, & STORMWATER SERVICES

CITY PLAN

C1.5
Water, Sewer, & Stormwater Services

SUPPORTING DOCUMENTS

- Climate Change Resilience Strategy
- Stormwater Management Policy
- Water Supply Strategy
- Liquid Waste Management Plan

ROLES

WHAT THE CITY DOES

- Plans, designs, constructs, operates, and maintains critical infrastructure depended upon by residents and businesses.
- Collects and manages funds to support maintenance and renewal of our infrastructure.

WHAT OTHERS DO

- Extend infrastructure services as required for new development (developers).
- Pay Development Cost Charges levied by the City to offset costs of development on existing infrastructure (developers).
- Pay utility charges for use of services (residents).
- Manage wastewater treatment (Regional District of Nanaimo).
- Set water quality standards (senior government).

WATER, SEWER, & STORMWATER SERVICES
AT A GLANCE: AREAS OF FOCUS

Continue to carefully manage our water supply



Why? Nanaimo's water resources are not infinite. Population growth and hotter drier summers associated with climate change will continue to increase demand on our water supply. Conserving our water and planning ahead ensures everyone has drinking water while deferring the need to invest in costly infrastructure upgrades and expansion.

How we plan to do this:

- By implementing key goals in the Water Supply Strategy.
- Collaborating with jurisdictions that also rely on our water supply.
- Continue and enhance water conservation programs and identify additional sources for drinking water.

Manage stormwater to support resilient watersheds



Why? As storms become more intense, we'll need to handle more rainfall in shorter periods of time. This means we need to update our stormwater network to reduce flood risk while maintaining healthy watersheds and affordability.

How we plan to do this:

- Pursue a stormwater utility to equitably fund stormwater management infrastructure.
- Review overland flow paths that flood in extreme events and plan to manage these while protecting surrounding areas.
- Undertake stormwater catchment master planning for local sub-watersheds.

Invest in priority servicing upgrades



Why? Like us, infrastructure ages. We must continue to invest and upgrade our services as they age and as our city grows. Developing and implementing phased servicing upgrades keeps drinking water in our taps and our toilets flushing.

How we plan to do this:

- Establish infrastructure priority projects through capital projects planning and budgeting.
- Consider future climate projections when investing in new and upgraded infrastructure (based on any additional actions incorporated into this section).

Integrated Actions Areas (view the sections below to see related actions)

C1.2 Climate Adaptation & Hazard Mitigation

C1.4 Healthy Watersheds

C1.6 Solid Waste Management

C2.1 Connected Communities

C3.2 Affordable Housing

C5.1 Economic Capital

PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
OVERALL		
C1.5.1	Continue to apply through the Manual of Engineering Standards and Specifications (MOESS) updated science to infrastructure projects.	▶ C1.5.2
C1.5.2 ★	Target $28.2 million for annual infrastructure system renewal.	▶ C1.5.3
DRINKING WATER PROVISIONS		
C1.5.3 ★	Implement the Water Supply Strategy which applies current climate science to estimate water supply storage and distribution infrastructure required to meet future growth, and build resilience.	▶ C1.5.2 ▶ C1.5.3 ▶ C1.5.5
C1.5.4	Update the Water System Emergency Plan every 5 years to address current risks including mechanical and electrical failures, climate change impacts, and major earthquakes.	▶ C1.5.5
C1.5.5 ★	Continue to support the Regional District of Nanaimo's Drinking Water and Watershed Protection Technical Advisory Committee.	▶ C1.5.5
C1.5.6	Update the water conservation program every 5 years.	▶ C1.5.6
C1.5.7 ★	Continue the City's Water Saving Rebate Programs to reduce water consumption.	▶ C1.5.6
WATER & SEWER SERVICES		
C1.5.8 ★	Continue to work with the Regional District of Nanaimo towards reducing infiltration and inflow from the City's sanitary sewer system in support of the Regional District of Nanaimo's Liquid Waste Management Plan.	▶ C1.5.9
STORMWATER MANAGEMENT		
C1.5.9	Monitor and update design requirements and industry standards for on-site water retention and peak flow capacity to account for increased frequency and volume of rainfall due to climate change.	▶ C1.5.11
C1.5.10	Prioritize and accelerate stormwater catchment master planning for local sub-watersheds.	▶ C1.5.14

IMMEDIATE PROGRAM LIST 0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
OVERALL		
C1.5.11 ★	Identify and communicate infrastructure capacity deficiencies impacting existing and future growth.	▶ C1.5.1
C1.5.12 ★	Evaluate funding constraints to meet renewal and upgrade demands and make a determination on timing and priorities in support of a Development Cost Charges Bylaw 2017 No. 7252 review.	▶ C1.5.1 ▶ C1.5.3 ▶ C1.5.7
C1.5.13	Determine alternate funding mechanisms including Development Cost Charges Bylaw update to ensure water, sewer, and stormwater capacity can accommodate growth, or where growth is restricted due to water, sewer, and stormwater capacity.	▶ C1.5.1 ▶ C1.5.7
STORMWATER MANAGEMENT SERVICES		
C1.5.14	Review and update the Stormwater Management Policy, along with subdivision standards and specifications for stormwater management, to reflect City Plan and current stormwater data and studies.	▶ C1.5.11
C1.5.15	In partnership with the Regional District of Nanaimo, Cowichan Valley Regional District, Mount Arrowsmith Biosphere Region Research Institute from Vancouver Island University, and Partnership for Water Sustainability, complete an Ecological Accounting Process (EAP) assessments for three storm drainage catchments to recognize and support the role of natural assets in stormwater management.	▶ C1.5.12 ▶ C1.5.16
C1.5.16	Use Ecological Accounting Process on watercourses that have been prioritized. Value of stream corridor and riparian areas to be determined based on property values and used to determine operations and maintenance budget. Budgets to be added in City' Financial Plan.	▶ C1.5.12 ▶ C1.5.16
C1.5.17 ★	Conduct an inventory and valuation of the City's natural assets (e.g. creeks/streams, wetlands, forests) and incorporate these into the asset management program to protect and maintain their function.	▶ C1.5.13 ▶ C1.5.14 ▶ C1.3.14
C1.5.18 ★	Investigate and pursue a stormwater utility to support viability and resilience of the city's grey and green stormwater system.	▶ C1.5.17

FUTURE PROGRAM LIST

BEYOND 4 YEARS

Ref.	Program	Connected City Plan Policies
OVERALL		
C1.5.19	Create a policy for maintaining, operating, and upgrading public infrastructure located on private property for utilities included within an easement to deal with challenges accessing infrastructure.	▶ C1.5.3
DRINKING WATER PROVISIONS		
C1.5.20	Conduct citywide water meter change out program to update aging infrastructure.	▶ C1.5.3
STORMWATER MANAGEMENT		
C1.5.21	Collaborate with the Province and local conservation partners to complete a study that identifies locations where water can be seasonally held and released during periods of low flow.	▶ C1.5.5
C1.5.22	Establish an outreach program to contact property owners with flood event overland flow paths and provide education on how to maintain these paths while still enjoying their property.	▶ C1.5.15
C1.5.23	Based on the Sea Level Rise Study, review storm / sanitary manholes located in areas at risk of flooding, then outline steps for monitoring and preventative action as water levels rise.	▶ C1.5.16

WATER, SEWER, & STORMWATER SERVICES
PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.		

IMMEDIATE PROJECT LIST

0 - 4 YEARS

Ref.	Project	Connected City Plan Policies
DRINKING WATER PROVISIONS		
C1.5.24 ★	**Mid-Town Water Supply |** Complete the Mid-Town Water Supply upgrade to provide redundancy and resilience in the water supply. Phase 1	Pryde Avenue to Labieux Road. Phase 2	College Drive to Pryde Avenue. Phase 3	Labieux Rd to Vanderneuk Road.	▶ C1.5.1 ▶ C1.5.3 ▶ C1.5.7
C1.5.25 ★	**Vanderneuk Water Reservoir |** Construct a new reservoir at Vanderneuk to support future growth and resilience.	▶ C1.5.1 ▶ C1.5.7
C1.5.26	**Towers Reservoir Upgrades |** Upgrade Towers reservoir at Langara Drive.	▶ C1.5.3

FUTURE PROJECT LIST

BEYOND 4 YEARS

Ref.	Project	Connected City Plan Policies
DRINKING WATER PROVISION		
C1.5.27	**Mid-Town Water Supply |** Complete Phase 4	College Drive to Nanaimo Lakes road of the Mid-Town Water Supply upgrade to provide redundancy and resilience in the water supply.	▶ C1.5.1 ▶ C1.5.3 ▶ C1.5.7
C1.5.28	**South Fork Dam Seismic Upgrades |** Seismic upgrades to South Fork Dam and intake.	▶ C1.5.3
C1.5.29	**South Fork Dam Water Supply |** Upgrade water supply main connecting South Fork Dam intake to South Fork Water Treatment Plant to support future growth and resilience.	▶ C1.5.3 ▶ C1.5.7
C1.5.30	**Clearwell Water Treatment Plant |** Investigate duplication of Clearwell at water treatment plant instead of Extension Reservoir upgrades to support future growth and resilience.	▶ C1.5.3

MAP 4: WATER, SEWER, & STORMWATER SERVICES
PROJECT OVERVIEW MAP

Refer to the previous pages for project details.

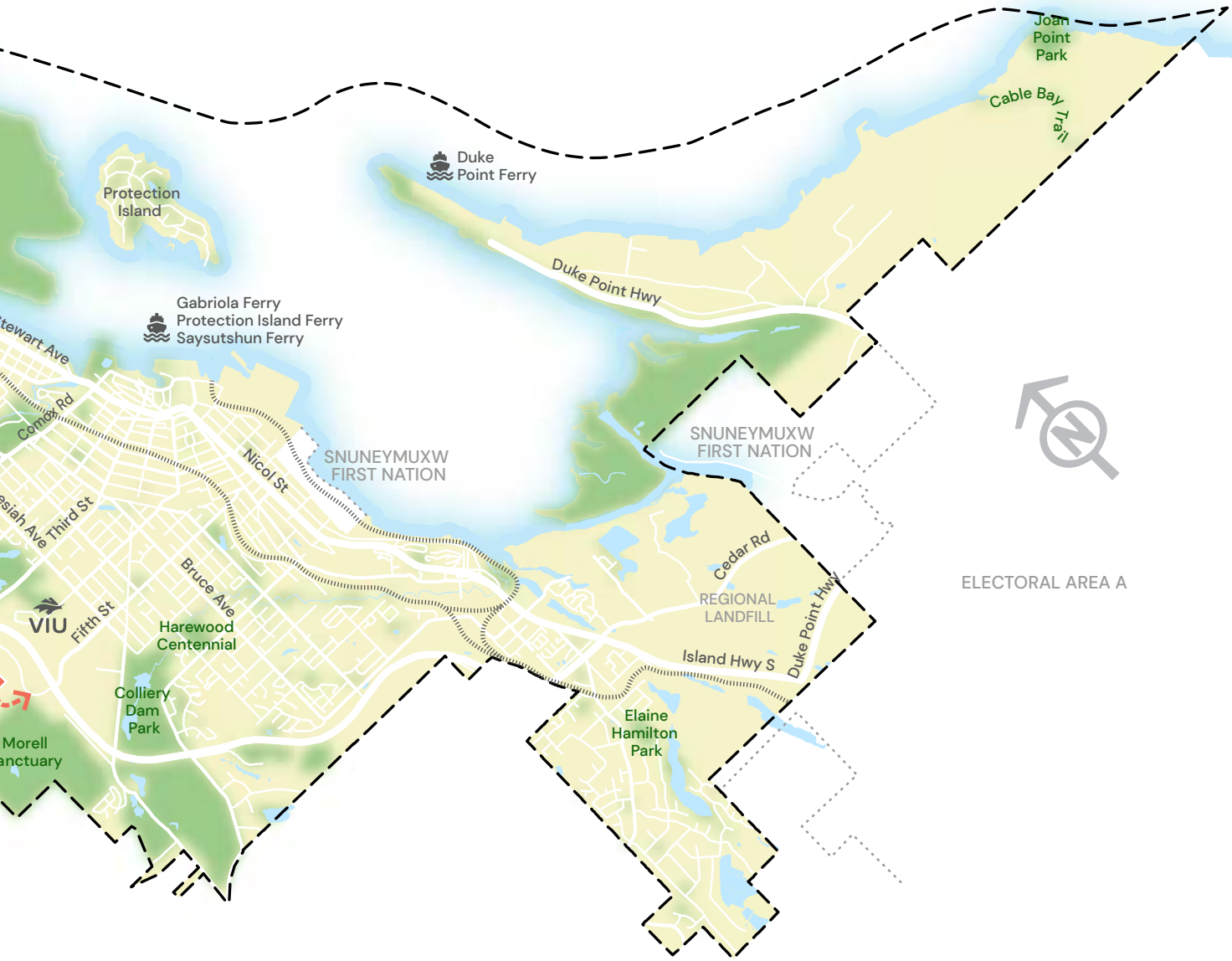


IMMEDIATE 0-4 YEARS

- C1.5.24 **Mid-Town Water Supply**
- C1.5.25 **Vanderneuk Water Reservoir**
- C1.5.26 **Towers Reservoir Upgrades**

FUTURE BEYOND 4 YEARS

- C1.5.27 **Mid-Town Water Supply**
- C1.5.28 **South Fork Dam Seismic Upgrades**
- C1.5.29 **South Fork Dam Water Supply**
- C1.5.30 **Clearwell Water Treatment Plant**



PROJECTS LOCATED OUTSIDE OF CITY BOUNDARY

C1.5.28

C1.5.29

C1.5.30



C 1.6 SOLID WASTE MANAGEMENT

CITY PLAN

C1.6
Solid Waste Management

SUPPORTING DOCUMENTS

- Environmental Management Act – Part 3 – Municipal Waste Management
- Community Sustainability Action Plan
- Regional District of Nanaimo Solid Waste Management Plan

ROLES

WHAT THE CITY DOES

- Collects curb-side organics, recycling, and collects waste from public spaces.
- Collects and manages funds for City waste management services.
- Provides zero waste education, policy, and bylaws.
- Supports for the creation of circular economy initiatives.

WHAT OTHERS DO

- Operate the regional landfill site on Cedar Road (Regional District of Nanaimo).
- Regulates waste management for commercial, industrial, and multi-family sites (Regional District of Nanaimo).
- Operate recycling drop-off services (private businesses).
- Determines product packaging (Provincial Government, private businesses, industry).

SOLID WASTE MANAGEMENT
AT A GLANCE: AREAS OF FOCUS

Reduce the amount of waste we generate overall



Why? The easiest way to reduce waste is to avoid generating it. We've already started reducing packaging and single-use plastics – and there are opportunities to continue on this path. By raising awareness and changing day-to-day behaviours, we can be a less wasteful community.

How we plan to do this:

- Undertake educational programs to minimize waste.
- Support programs that minimizes food waste.
- Encourage new development to use more sustainable building materials that can be reused or recycled at end of building life.

Reduce what goes to the landfill



Why? A large portion of the waste we generate isn't waste at all. It can be reused or recycled. Making it easy and obvious about how to divert waste keeps it out of the landfill.

How we plan to do this:

- Increase access to recycling and composting in public spaces and places.
- Support regional initiatives to develop alternative programs to reduce waste and pollution.
- Work with the Regional District of Nanaimo to enhance waste management practices in non-residential sectors.

Embrace circular economy principles



Why? Recirculating existing resources allows us to reduce waste and pollution, recirculate products and materials, and mimic nature by supporting natural processes and leaving more room for nature to thrive.

How we plan to do this:

- Work with local champions to promote circular economy activities related to reuse, repair, shared, and recycled content.
- Incorporate circular economy principles into the City's corporate policies and procurement practices.

Integrated Actions Areas (view the sections below to see related actions)

C1.1 Greenhouse Gas Emissions Reduction

C1.4 Healthy Watersheds

C1.5 Water, Sewer, & Stormwater Services

C4.6 Archaeology & Heritage

C5.2 Human, Social, & Environmental Capital

C5.4 Innovation & Technology

SOLID WASTE MANAGEMENT
PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
PARTNERSHIPS		
C1.6.1 ★	Work with organizations such as the Circular Cities and Regions Initiative and Carbon Disclosure Project to promote circular economy activities related to reuse, repair, shared and recycled content.	▶ C1.6.6
ZERO WASTE		
C1.6.2	Continue the curbside collection program for single family dwellings and eligible multi-family dwellings (duplexes, triplexes, and fourplexes) and conduct periodic Solid Waste Summary Reports to monitor the progress of the program.	▶ C1.6.5
C1.6.3 ★	Continue Zero Waste education campaigns such as Waste Reduction Week, Single-Use Item Reduction, and Green Giving.	▶ C1.6.7
C1.6.4	Explore opportunities to influence and promote zero waste behaviours including communication, engagement, and social marketing in the following subject areas: waste to resources, waste avoidance, reduction and reuse education, and health and well-being benefits.	▶ C1.6.7
C1.6.5	Support cross-sector forums to discuss Zero waste in Nanaimo - industry, residents, academia, community organizations, and all orders of government.	▶ C1.6.7
C1.6.6	Extend Recycling Contamination Remediation Plan to meet the contamination requirement set by Recycle BC.	▶ C1.6.3 ▶ C1.6.8
C1.6.7	Pilot new technologies, processes, and systems within City operations such as use of onboard computers installed on refuse collection trucks.	▶ C1.6.8
C1.6.8 ★	Expand City services such as Reuse Rendezvous and Trunk Sale to promote Zero Waste.	▶ C1.6.10
C1.6.9	Support regional requirements for banned and restricted materials and amend the Single Use Item reduction bylaw, when deemed necessary.	▶ C1.6.13

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
PARTNERSHIPS		
C1.6.10	Establish policies to support Regional District of Nanaimo's waste management program for non-residential sectors and multi-family dwellings to provide for safe and responsible solid waste management and increased recycling and composting.	▶ C1.6.1
C1.6.11	Work with the Regional District of Nanaimo and private waste management contractors to develop a Waste Management and Diversion Monitoring Strategy that includes all users within the city.	▶ C1.6.2
ZERO WASTE		
C1.6.12 ★	Develop and implement a construction recycling, decontruction, and demolition bylaw. The bylaw will include measures to reduce the amount of waste that goes to landfill from construction and demolition activities, and promote re-use of construction materials in Nanaimo.	▶ C1.6.6
C1.6.13 ★	Develop Zero Waste Public events program as part of a waste reduction effort and experiential community education program.	▶ C1.6.7
C1.6.14	Purchase waste receptacles to increase the number of waste receptacles in public spaces.	▶ C1.6.7
C1.6.15	Analyze the resources required to expand recycling and composting programs in public streetscape, parks, and community centres. Implement phased improvements based on resource allocation.	▶ C1.6.8
C1.6.16	Revise the fee structure for solid waste collection into separate rate cost for each waste stream, to reflect the varying service cost and in turn encourage users to reduce unnecessary waste.	▶ C1.6.9
C1.6.17	Conduct a study on Enhancing Recycling Self-Consolidation to improve the environmental impact and financial cost of consolidating and transporting recycling materials.	▶ C1.6.9
C1.6.18	Support the development of private and not-for-profit sector, circular economy or zero waste infrastructure, in partnership with the Regional District of Nanaimo.	▶ C1.6.10
C1.6.19	Review the City's corporate policies and procurement practices to ensure they incorporate circular economy principles	▶ C1.6.4 ▶ C1.6.11
C1.6.20	Develop a Zero Waste Plan for City facilities.	▶ C1.6.11

Ref.	Program	Connected City Plan Policies
C1.6.21	Analyze tools such as regulations, Development Permit Guidelines, and/or incentive programs that can be employed to reduce construction waste. These can include waste audits on construction sites, processes for tracking construction waste, alternatives to traditional building material, recycling programs, and improved commercial building design guidelines.	▶ C1.6.12
C1.6.22	Review and update Schedule D of the Zoning Bylaw to understand uptake and potential revisions to encourage use of sustainable building materials in new development.	▶ C1.6.14

FUTURE PROGRAM LIST BEYOND 4 YEARS

No project actions currently identified for this timeframe.

SOLID WASTE MANAGEMENT
PROJECT ACTIONS

ONGOING PROJECT LIST REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.

IMMEDIATE PROJECT LIST 0 - 4 YEARS

No project actions currently identified for this timeframe.

FUTURE PROJECT LIST BEYOND 4 YEARS

No project actions currently identified for this timeframe.



C 1.7 BROWNFIELD SITES

CITY PLAN

C1.7
Brownfield Sites

SUPPORTING DOCUMENTS

- None

ROLES

WHAT THE CITY DOES

- Encourages and, where possible, supports redevelopment of brownfield sites.

WHAT OTHERS DO

- Provide examples of best practices from across Canada (Federation of Canadian Municipalities and Canadian Brownfield Network).
- Administers the Contaminated Sites Regulation that guides the identification, investigation, and remediation of contaminated sites in BC (province).
- Undertakes site investigations and provide advice on redevelopment options (consultants).
- Undertakes required clean-up of Brownfield sites (landowners).

BROWNFIELD SITES
AT A GLANCE: AREAS OF FOCUS

Encourage redevelopment of brownfield sites.



Why? Nanaimo has a long history of industrial development along the waterfront, railway, and former coal mine sites. Many of these sites are considered to be brownfields due to the nature of the soils. Many sites sit in prominent locations of our community and when abandoned or left undeveloped, have significant visual impacts and affect revitalization efforts. Working with landowners to clean-up these properties can have strong urban benefits.

How we plan to do this:

- Complete a brownfield inventory to track sites on both public and private lands.
- Prepare a strategy to identify program and actions that will encourage brownfield development.

Integrated Actions Areas (view the sections below to see related actions)

C1.4 Healthy Watersheds

C3.1 Community Safety & Security

C4.9 Parkland & Park Amenity Management

C5.5 Place Making & Investment Attraction

BROWNFIELD SITES
PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
C1.7.1	Continue to maintain the brownfield inventory of City of Nanaimo lands within the city.	▶ C1.7.1

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
C1.7.2 ★	Prepare a Brownfield Strategy (obtain grant funding if possible) to identify programs and actions to facilitate brownfield redevelopment, including financial and non-financial incentives.	▶ C1.7.1

FUTURE PROGRAM LIST

BEYOND 4 YEARS

No program actions currently identified for this timeframe.

BROWNFIELD SITES
PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.

IMMEDIATE PROJECT LIST

0 - 4 YEARS

C1.7.3	**Brownfield Redevelopment 1 Port Drive, 2230 Boxwood Road, and 6 Commercial Street** | Promote the redevelopment of City owned brownfield sites including: 1 Port Drive, 2230 Boxwood Rd, and 6 Commercial Street.	▶ C1.7.3

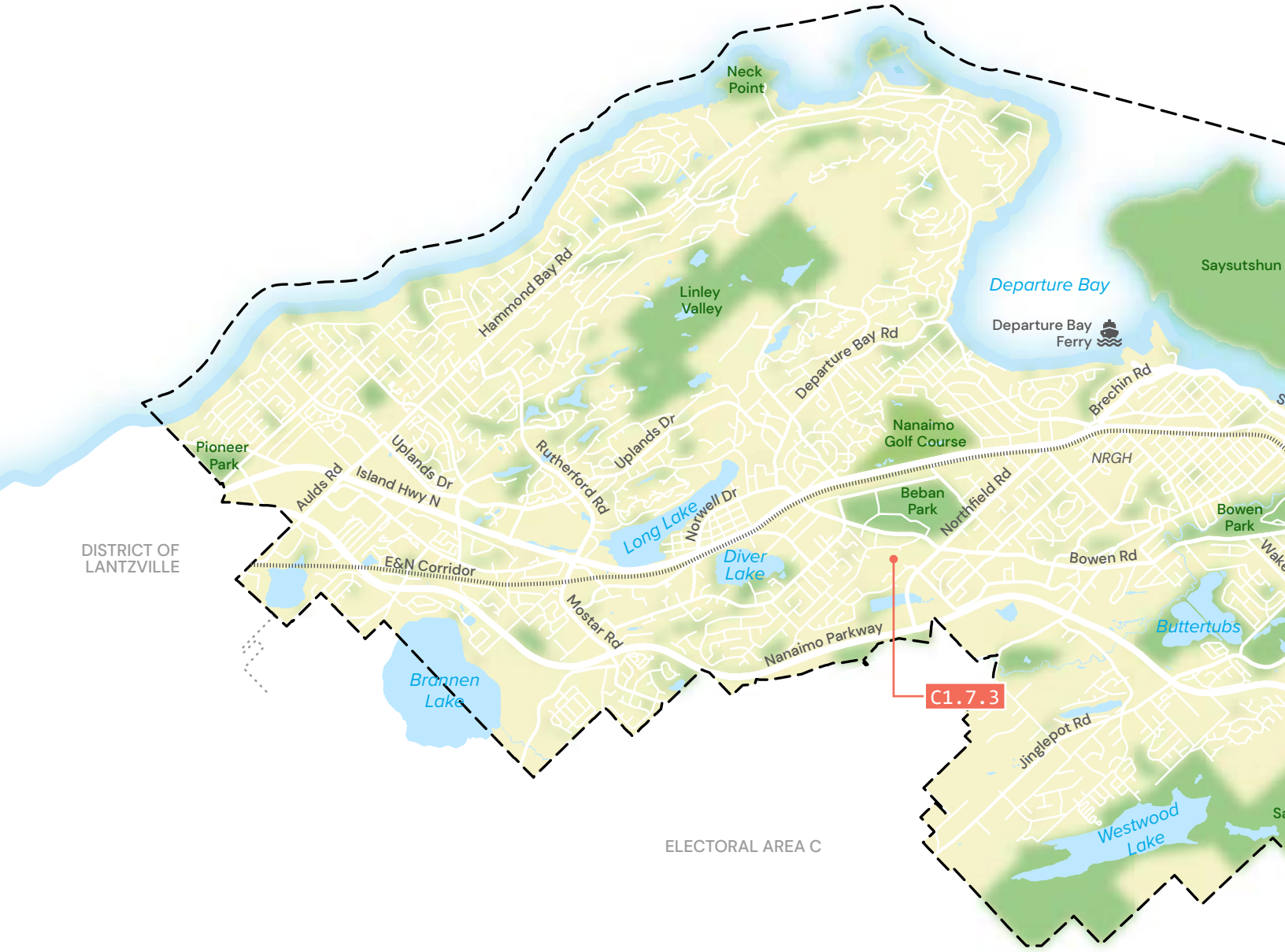
FUTURE PROJECT LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.

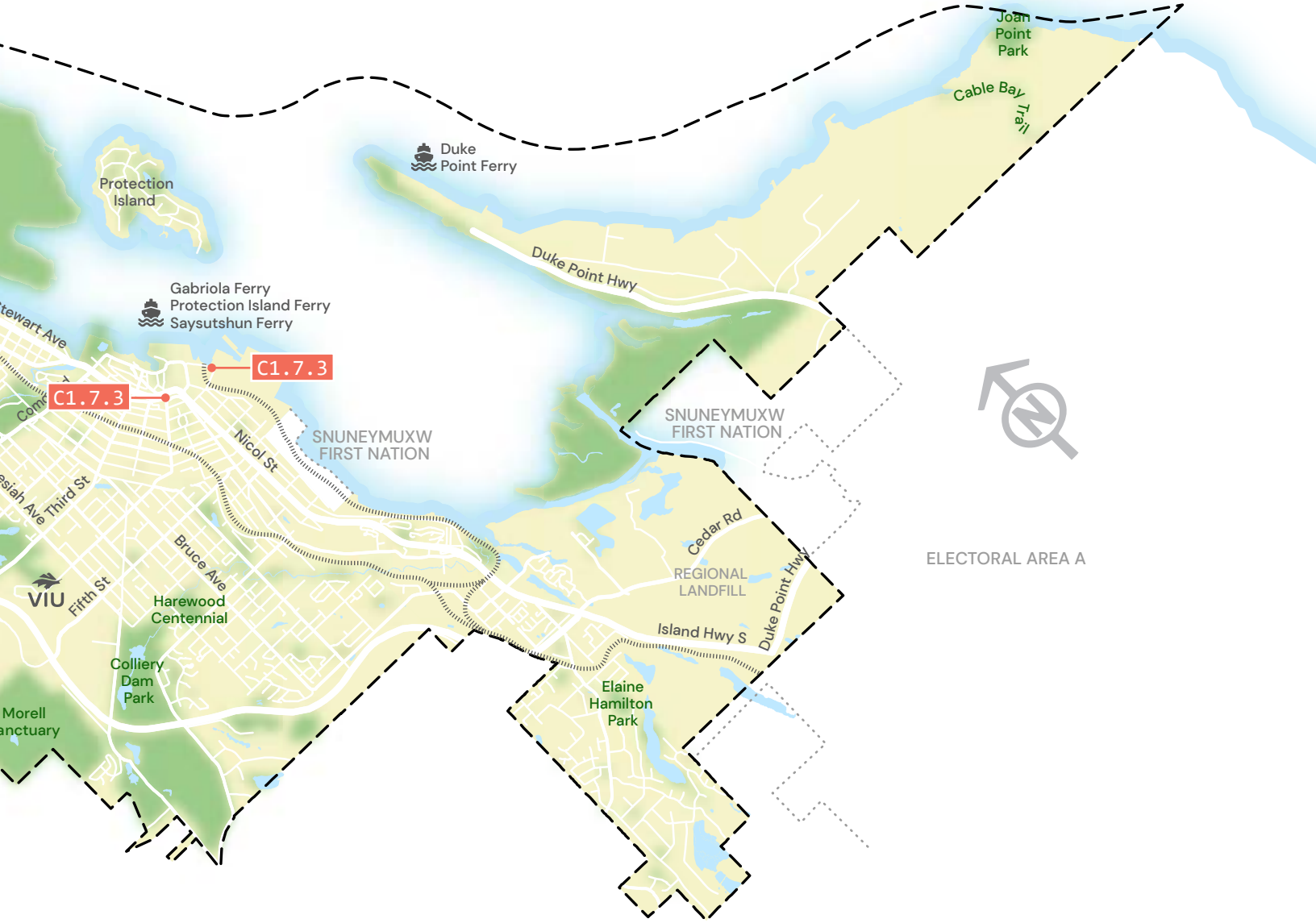
MAP 5: BROWNFIELD SITES
PROJECT OVERVIEW MAP

Refer to the previous pages for project details.



IMMEDIATE 0–4 YEARS

C1.7.3 **Brownfield Redevelopment: 1 Port Drive, 2230 Boxwood Road, and 6 Commercial Street**


Joan Point Park
Cable Bay Trail
Duke Point Ferry
Protection Island
Duke Point Hwy
Gabriola Ferry
Protection Island Ferry
Saysutshun Ferry
C1.7.3
C1.7.3
SNUNEYMUXW FIRST NATION
SNUNEYMUXW FIRST NATION
Nicol St
Third St
Cedar Rd
REGIONAL LANDFILL
Duke Point Hwy
ELECTORAL AREA A
VIU
Fifth St
Bruce Ave
Harewood Centennial
Island Hwy S
Colliery Dam Park
Elaine Hamilton Park



C 1.8 ARTIFICIAL LIGHTING & DARK SKIES

CITY PLAN

C1.8
Artificial Lighting & Dark Skies

SUPPORTING DOCUMENTS

- None

ROLES

WHAT THE CITY DOES

- Sets lighting policies for the community.
- Manages and maintains lighting in public spaces including streets, parks, and facilities.

WHAT OTHERS DO

- Install and retrofit lighting on their properties (business owners, residents).

ARTIFICIAL LIGHTING & DARK SKIES
AT A GLANCE: AREAS OF FOCUS

Turn off the lights



Why? Like in our homes, limiting lighting where and when it's not needed both saves energy and helps promote dark skies, which in turn helps protect wildlife, supports human health, and provides access to night sky viewing.

How we plan to do this:

- Review and update our park and City facility lighting so they're off when we don't need them.

Plan for darker skies



Why? Dark skies is an emerging area of consideration for Nanaimo. As we grow, we want to be thoughtful about managing light pollution that can occur if it goes unchecked. Undertaking analysis will help us better understand what actions we can and should take to create the right balance between dark skies and safe and effective lighting in our community.

How we plan to do this:

- Complete a dark skies assessment and develop an action plan for improvements.
- Develop lighting standards for private developments.

Become a Dark Sky Community



Why? To demonstrate our efforts to the preservation of the night sky through responsible lighting and dark sky stewardship, in addition to setting examples for surrounding communities.

How we plan do this:

- Exploring designating the City as an International Dark Sky Community, in balance with safety and users of City facilities.

Integrated Actions Areas (view the sections below to see related actions)

C1.3 Urban Tree Canopy, Natural Areas, & Greenways

C2.3 Recreational Trails

C2.4 Safe Mobility (Vision Zero)

C3.1 Community Safety & Security

C3.6 Recreation, Culture, & Wellness

C4.9 Parkland & Park Amenity Management

ARTIFICIAL LIGHTING & DARK SKIES
PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
PARTNERSHIPS		
C1.8.1	Continue to work with partners to develop a dark sky designated park within the City of Nanaimo.	▶ C1.8.1
URBAN LIGHTING		
C1.8.2	Continue to replace existing street lighting with flat glass luminaires.	▶ C1.8.2

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
URBAN LIGHTING		
C1.8.3	Complete a review and update of City regulations and policies to meet dark sky principles such as the Sign Bylaw, Subdivision Bylaw, and Manual of Engineering Standards.	▶ C1.8.2
C1.8.4 ★	Complete a dark skies assessment of all parks and facilities and develop an action plan for improvements. The city assessment would include an analyses of light pollution and its sources, current lighting policies, priority dark sky locations, and recommendations for lighting fixtures and energy efficient principles.	▶ C1.8.3
C1.8.5	Develop a lighting standard for private development by incorporating dark sky principles into the development permit guideline.	▶ C1.8.24

FUTURE PROGRAM LIST

BEYOND 4 YEARS

Ref.	Program	Connected City Plan Policies
URBAN LIGHTING		
C1.8.6	Develop a lighting policy that establishes lighting zones, lighting design standards, and regulation of the policy.	▶ C1.8.3
C1.8.7	Consider pursuing official designation as an International Dark Sky Community for the city.	▶ C1.8.3

PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.		

IMMEDIATE PROJECT LIST

0 - 4 YEARS

Ref.	Project	Connected City Plan Policies
URBAN LIGHTING		
C1.8.8	**East Wellington Park |** Develop amenities for dark sky observation at East Wellington Park.	▶ C1.8.3

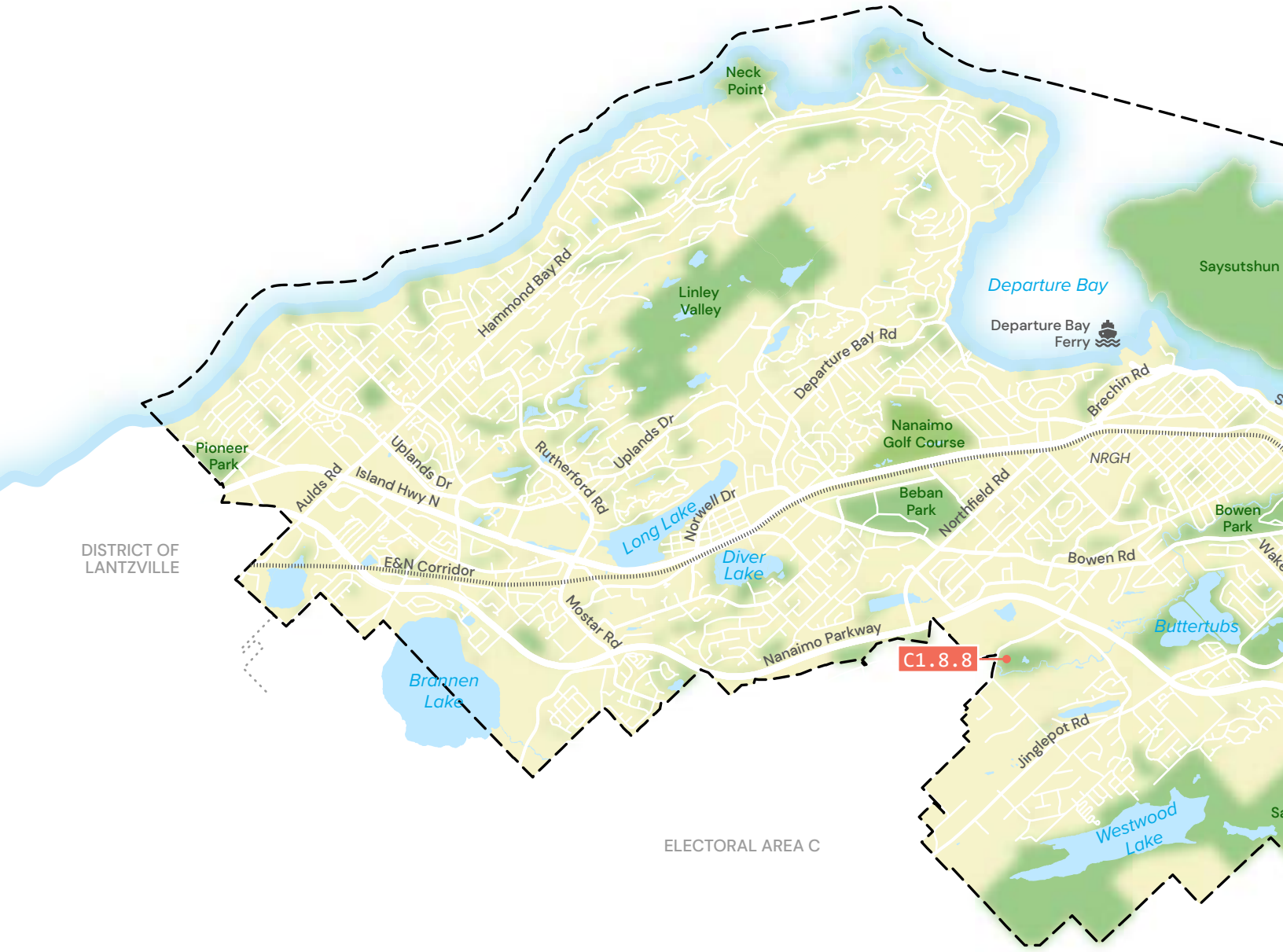
FUTURE PROJECT LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.		

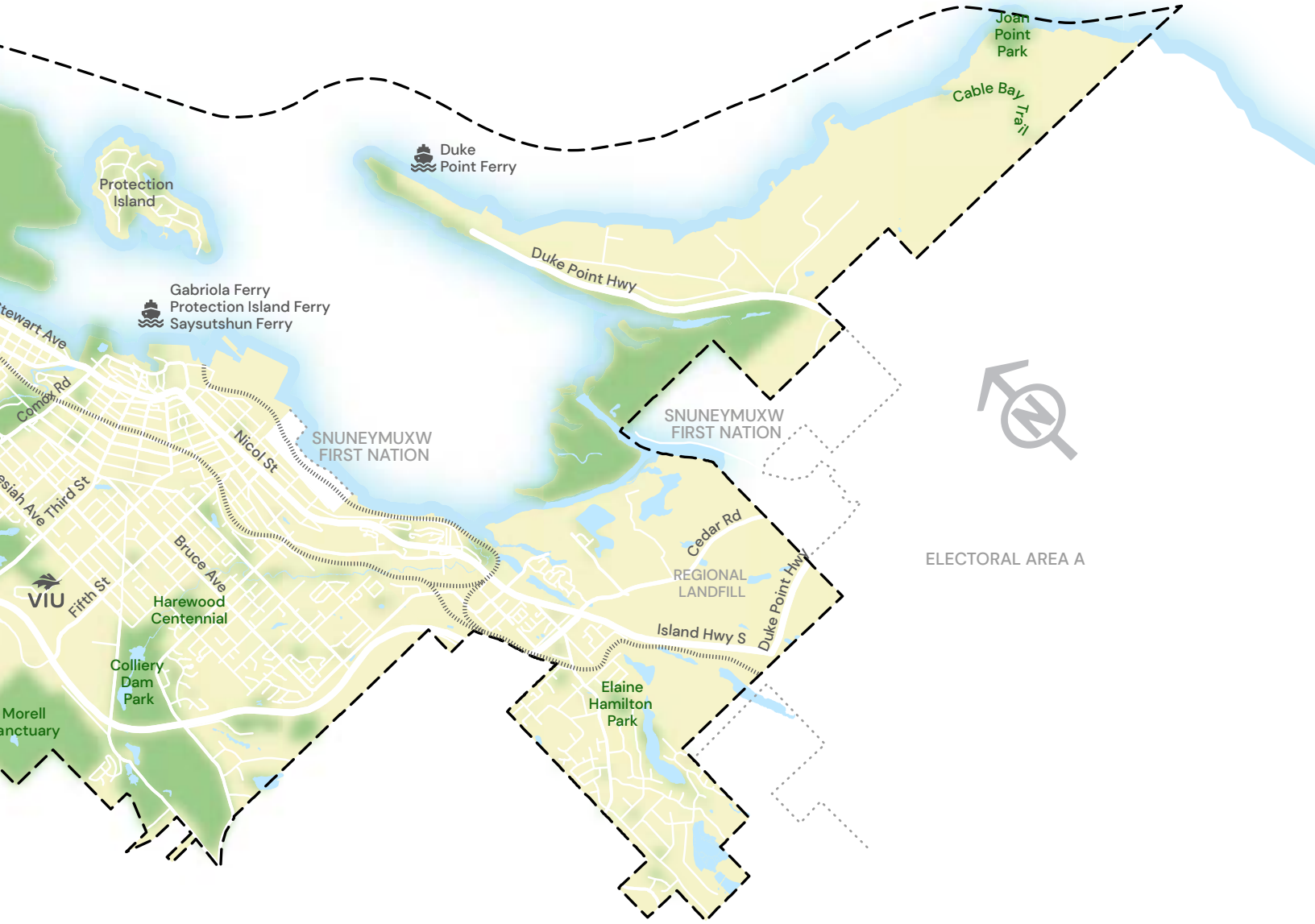
MAP 6: ARTIFICIAL LIGHTING & DARK SKIES PROJECT OVERVIEW MAP

Refer to the previous pages for project details.



IMMEDIATE 0–4 YEARS

C1.8.8 **East Wellington Park**


Joan Point Park
Cable Bay Trail
Duke Point Ferry
Protection Island
Duke Point Hwy
Gabriola Ferry
Protection Island Ferry
Saysutshun Ferry
Stewart Ave
Comox Rd
Nicol St
SNUNEYMUXW FIRST NATION
SNUNEYMUXW FIRST NATION
Third St
Bruce Ave
Cedar Rd
REGIONAL LANDFILL
ELECTORAL AREA A
VIU
Fifth St
Harewood Centennial
Island Hwy S
Duke Point Hwy
Colliery Dam Park
Elaine Hamilton Park
Morell Sanctuary



A CONNECTED NANAIMO:

EQUITABLE ACCESS & MOBILITY

C2



C2.1 CONNECTED COMMUNITIES

CITY PLAN

C2.1
Connected
Communities

SUPPORTING DOCUMENTS

- Transportation Master Plan
- Nanaimo Age-Friendly City Plan
- Economic Development Strategy
- Complete Street Design Guidelines

ROLES

WHAT THE CITY DOES

- Encourages land use patterns that help reduce distances that people must travel through plans like *City Plan - Nanaimo ReImagined*.
- Reviews and approves development proposals based on how well they meet plans and policies.
- Plans and facilitates upgrades to mobility networks, creating and maintaining links between neighbourhoods.

WHAT OTHERS DO

- Propose and design development on specific lands (landowners, developers).
- Fund upgrades to the mobility network to support proposed developments (landowners, developers).

CONNECTED COMMUNITIES
AT A GLANCE: AREAS OF FOCUS

Make our neighbourhoods walkable, rollable,and bikeable



Why? Our city will continue to grow. By thoughtfully linking future residential and commercial development with our mobility network, we can make it easier to move around in ways that create fewer impacts.

How we plan to do this:

- Align land use and mobility so the majority of new development is focused in areas that have good access to transit and active mobility.
- Design new neighbourhoods and retrofit existing areas to have a fine-grained network with small blocks that are easy to walk or bike.

Manage parking to reduce demand



Why? A substantial part of our city is dedicated to automobile parking. Parking is typically counter-productive to other community goals including walkability, green space, and safety. Finding ways to reduce the amount of space we allocate to parking makes this space available for higher priority uses and can help shift our choices towards other mobility options.

How we plan to do this:

- Move towards underground parking options in Urban Centres and higher density areas.
- Support shared parking facilities and update standards to minimize parking infrastructure.

Keep goods moving



Why? The ability to have goods delivered quickly and reliably is an essential component of our economy and city living. This includes space in the network for delivery vehicles to move, as well as to stop and complete deliveries.

How we plan to do this:

- Through land use planning, allocate Industrial land uses in areas with strong connections to the highway, air, and water transport networks.
- Prioritize key corridors for the movement of goods.
- Continue to support intersection improvements on the Nanaimo Parkway to increase efficiency.

Integrated Actions Areas (view the sections below to see related actions)

C1.1 Greenhouse Gas Emissions Reduction

C2.2 Integrated Walk, Roll, Cycle, & Transit Network

C2.3 Recreational Trails

C2.4 Safe Mobility (Vision Zero)

C2.5 Complete Streets

C4.3 Access for All

C5.1 Economic Capital

D2 Future Land Use Designations

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
COMMERCIAL MOVEMENT		
C2.1.1	Support the Province in the development of interchanges along the Nanaimo Parkway over the long-term with intersection capacity improvements over the short / medium-term.	▶ C2.1.9

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
COMMUNITY MOVEMENT		
C2.1.2	Incorporate public parking strategies into Urban Centres Area Plans.	▶ C2.1.1
C2.1.3 ★	Implement pay parking technologies that allow multiple payment methods and remote payment (e.g., online, phone) for extending parking.	▶ C2.1.9
COMMERCIAL MOVEMENT		
C2.1.4	Update Transportation Development Cost Charge Projects with prioritization aligned to support Goals and Objectives within City Plan.	▶ C2.1.12

FUTURE PROGRAM LIST

BEYOND 4 YEARS

Ref.	Program	Connected City Plan Policies
COMMUNITY MOVEMENT		
C2.1.5	Prepare a public parking strategy to help support investment in streets.	▶ C2.1.7
COMMERCIAL MOVEMENT		
C2.1.6	Explore right sizing commercial fleets (third party) to support sustainability goals.	▶ C2.1.8
C2.1.7	Update the City's truck route network to enhance connections between Nanaimo's commercial and industrial areas, the provincial highway network, port facilities, and ferry terminals.	▶ C2.1.8
C2.1.8	Promote the use of smaller and quieter service and delivery vehicles for the "last-mile".	▶ C2.1.8

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.

IMMEDIATE PROJECT LIST

0 – 4 YEARS

No project actions currently identified for this timeframe.

FUTURE PROJECT LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.



C2.2 INTEGRATED WALK, ROLL, CYCLE, & TRANSIT NETWORK

CITY PLAN

C2.2
Integrated Walk, Roll, Cycle, & Transit Network

SUPPORTING DOCUMENTS

- Transportation Master Plan
- RDN Transit Future Plan
- RDN Transit Redevelopment Strategy
- Active School Travel Guide

ROLES

WHAT THE CITY DOES

- Plans, develops, operates and maintains streets and active mobility routes.
- Collaborates with the Regional District of Nanaimo and BC Transit to plan transit routes to support resident needs.
- Supports siting and development of transit hubs.
- Negotiates development of active mobility routes through development and redevelopment projects.

WHAT OTHERS DO

- Operate and manage the transit network (BC Transit, Regional District of Nanaimo).
- Operate connecting modes of interregional transportation (BC Ferries, Nanaimo Airport, Nanaimo Port Authority, private operators).

INTEGRATED WALK, ROLL, CYCLE, & TRANSIT NETWORK
AT A GLANCE: AREAS OF FOCUS

Make transit an attractive option for moving around the city



Why? One bus can carry the same number of people that would normally fit into about 50 cars. Making transit accessible, frequent, and reliable will make it easier to get more people to use it. This would free up space on our City streets and help everyone move more efficiently while reducing the need for expansion of streets for private vehicles.

How we plan to do this:

- Support the creation of Rapid and Frequent Transit routes.
- Add transit priority measures like bus lanes, queue jumpers, and signal priority that reduce bus delays and increase reliability.

Make walking, cycling, or rolling the preferred choice for shorter trips



Why? People will drive less if there are safe, connected, convenient, and reliable options for active ways to move around.

How we plan to do this:

- Expand and connect our network by connecting our Urban Centres and key destinations with safe cycling, rolling, and walking routes for all ages and abilities.
- Provide better amenities like wayfinding, weather protection, and secure bike storage.
- Support events that build skills and awareness around active mobility.

Make it seamless to destinations beyond



Why? Nanaimo residents wish to take a ferry, catch a plane, or travel to another Island community without having to rely on a personal vehicle. A seamless network integrates all modes of travel so connections are efficient, cost effective, and timely.

How we plan to do this:

- Work with all transportation providers to integrate schedules and routes including transit, ferries, air travel, and active mobility.
- Improve wayfinding and mobile information so people can plan their route.
- Support and encourage shared mobility options (e.g.,car or bike shares).

Integrated Actions Areas (view the sections below to see related actions)

- **C1.1** Greenhouse Gas Emissions Reduction
- **C2.1** Connected Communities
- **C2.3** Recreational Trails
- **C2.4** Safe Mobility (Vision Zero)
- **C2.5** Complete Streets
- **C4.2** Equity & Inclusivity
- **C4.3** Access for All

PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
OVERALL		
C2.2.1	Continue to fund walking, rolling and cycling facilities to improve quality, safety, and accessibility.	▶ C2.2.6
ACTIVE MOBILITY		
C2.2.2	Update and maintain information regarding active mobility on the City's website.	▶ C2.2.9
C2.2.3	Update and maintain a comprehensive wayfinding plan for pedestrians, cyclists, transit users, and visitors, incorporating signage, maps, mobile apps, and other information.	▶ C2.2.9
C2.2.4	Continue to work with private employers and developers to encourage and create incentives for walking, cycling, rideshare, and transit commuting and reduce parking demand.	▶ C2.2.9 ▶ C2.2.16
C2.2.5	Continue to support and work with other agencies and organizations on active mobility education and awareness efforts such as GoByBike, Commuter Challenge, and Active School Travel.	▶ C2.2.15

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
ACTIVE MOBILITY		
C2.2.6 ★	Develop Bike Parking / End of Trip facilities for short and long-term bicycle parking around key trip generators such as urban centres, transit exchanges, and destination parks.	▶ C2.2.9 ▶ C2.2.14
C2.2.7	Explore opportunities and potential partners/vendors to operate a public bicycle/micromobility share program.	▶ C2.2.9
C2.2.8	Update City bylaws regarding e-bikes on trails and roads and micromobility devices consistent with any changes to the Motor Vehicle Act, community trends, and regulations.	▶ C2.2.1
C2.2.9	Update Traffic and Highways Bylaw 5000 to support walk, roll, cycle, and emerging active mobility options.	▶ C2.2.1

Ref.	Program	Connected City Plan Policies
TRANSIT		
C2.2.10	In partnership with the Regional District of Nanaimo and BC Transit, develop and implement passenger facility guidelines and create standard, attractive, accessible, and comfortable designs for stops, shelters, and street furniture at transit stations, as per the recommendations of the Accessibility Committee.	▶ C2.2.24
C2.2.11	In partnership with BC Transit and the Regional District of Nanaimo, develop a branding strategy for frequent transit corridors, including buses and transit infrastructure.	▶ C2.2.24

FUTURE PROGRAM LIST

BEYOND 4 YEARS

No program actions currently identified for this timeframe.

INTEGRATED WALK, ROLL, CYCLE, & TRANSIT NETWORK PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.

IMMEDIATE PROJECT LIST

0 - 4 YEARS

Ref.	Project	Connected City Plan Policies
C2.2.12	**Bowen Road Bike Lane Expansion |** Construct a cycle track / paving from Labieux Road to Rosstown Road.	▶ C2.2.1
C2.2.13	**Country Club Active Mobility Enhancements |** Improve active mobility facilities and end-of-trip amenities at the Country Club Urban Centre and integrate with transit services and facilities.	▶ C2.2.1 ▶ C2.2.9
C2.2.14 ★	**E & N Trail Improvements |** Illuminate the E & N Trail starting with Northfield Road heading north.	▶ C2.2.1 ▶ C2.2.9
C2.2.15	**Haliburton Active Mobility Route (Waterfront Walkway) |** Complete a conceptual design of an active mobility route on Haliburton Street.	▶ C2.2.1 ▶ C2.2.9

Ref.	Project	Connected City Plan Policies
C2.2.16 ★	**Linley Valley Greenway East-West Route |** Through the park planning process for Linley Valley Park, complete the Linley Valley Greenway as a hard surface trail that offers an accessible east-west route between Rutherford Road and Linley Road / Hammond Bay Road via the District Land 56.	▶ C2.2.1 ▶ C2.2.9
C2.2.17 ★	**Off Bowen Road Active Mobility Route - East Wellington to Buttertubs |** Complete the next phase of the active mobility corridor parallel to Bowen Road, starting with the section between East Wellington Road and Buttertubs Drive when redevelopment of adjacent land occurs.	▶ C2.2.1 ▶ C2.2.9
C2.2.18 ★	**Third Street Pedestrian Upgrades |** Upgrade pedestrian and cycling facilities from Watfield Avenue to Pine Street. (Capital Plan).	▶ C2.2.1 ▶ C2.2.9
C2.2.19 ★	**Downtown Transit Hub |** Construct a downtown transit hub to support active transportation connections between Downtown and surrounding Neighbourhoods and Urban Centres.	▶ C2.2.19

FUTURE PROJECT LIST

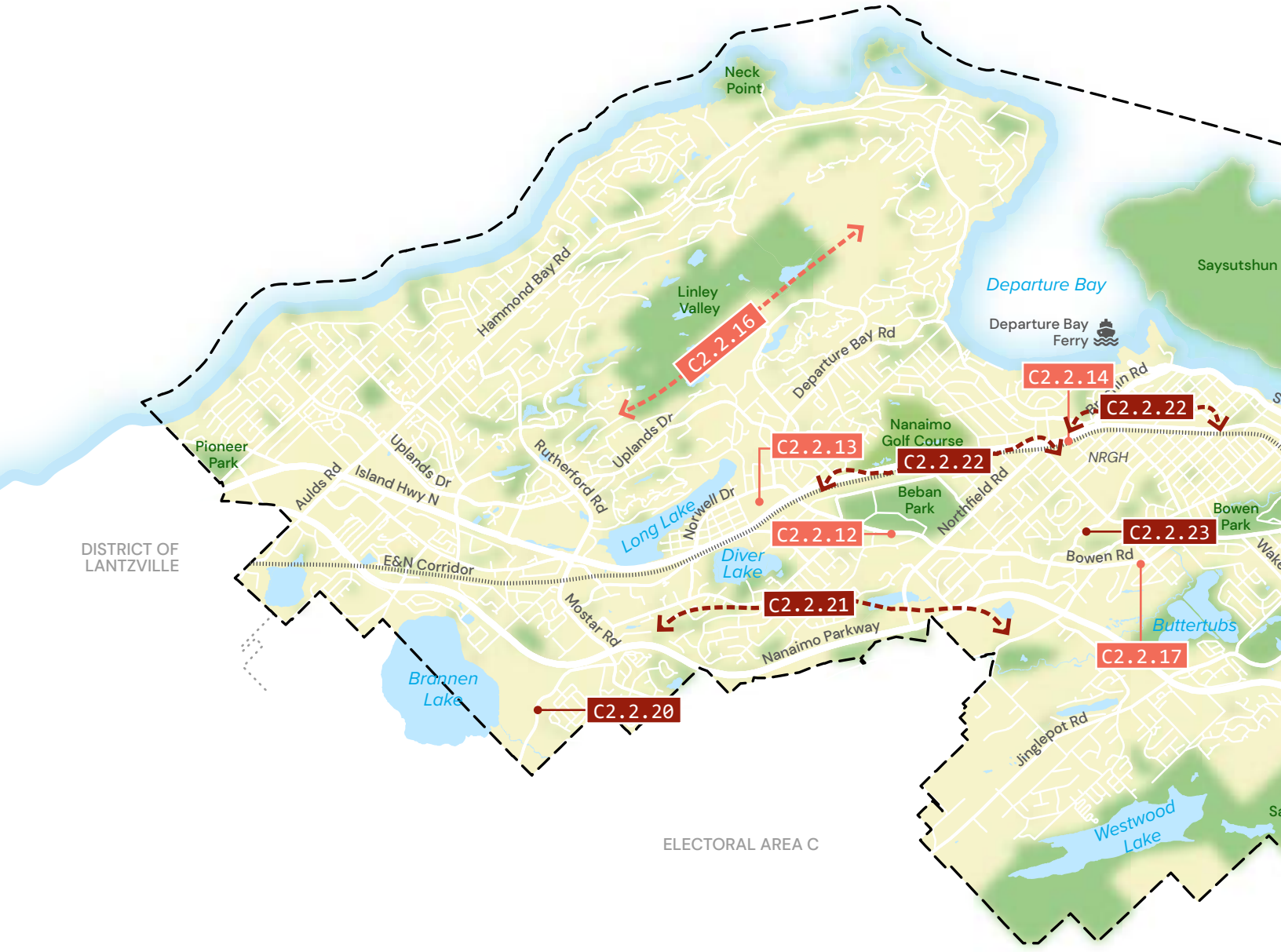
BEYOND 4 YEARS

Ref.	Project	Connected City Plan Policies
C2.2.20	**Biggs Road Trail |** Through the Province's work to expand the Nanaimo Correctional Centre, seek to complete a hard surface trail along Biggs Road that connects to the Parkway Trail.	▶ C2.2.1 ▶ C2.2.9
C2.2.21	**Parkway - Caspers Connector |** Complete a trail from Parkway Trail to Caspers Way.	▶ C2.2.1 ▶ C2.2.9
C2.2.22	**E & N Trail Improvements |** Complete Phase 2 and 3 of the E&N trail to illuminate and widen. Phase 2) Northfield to Rock City; and, 3) Terminal Park to Northfield.	▶ C2.2.1 ▶ C2.2.9
C2.2.23	**Hospital Bikeway |** Running along Dufferin Crescent, complete a bikeway that links the Nanaimo Regional General Hospital campus with the E&N Trail to the south, as well as services and transit in the Bowen Road corridor.	▶ C2.2.1 ▶ C2.2.9

MAP 7: INTEGRATED WALK, ROLL, CYCLE, & TRANSIT NETWORK

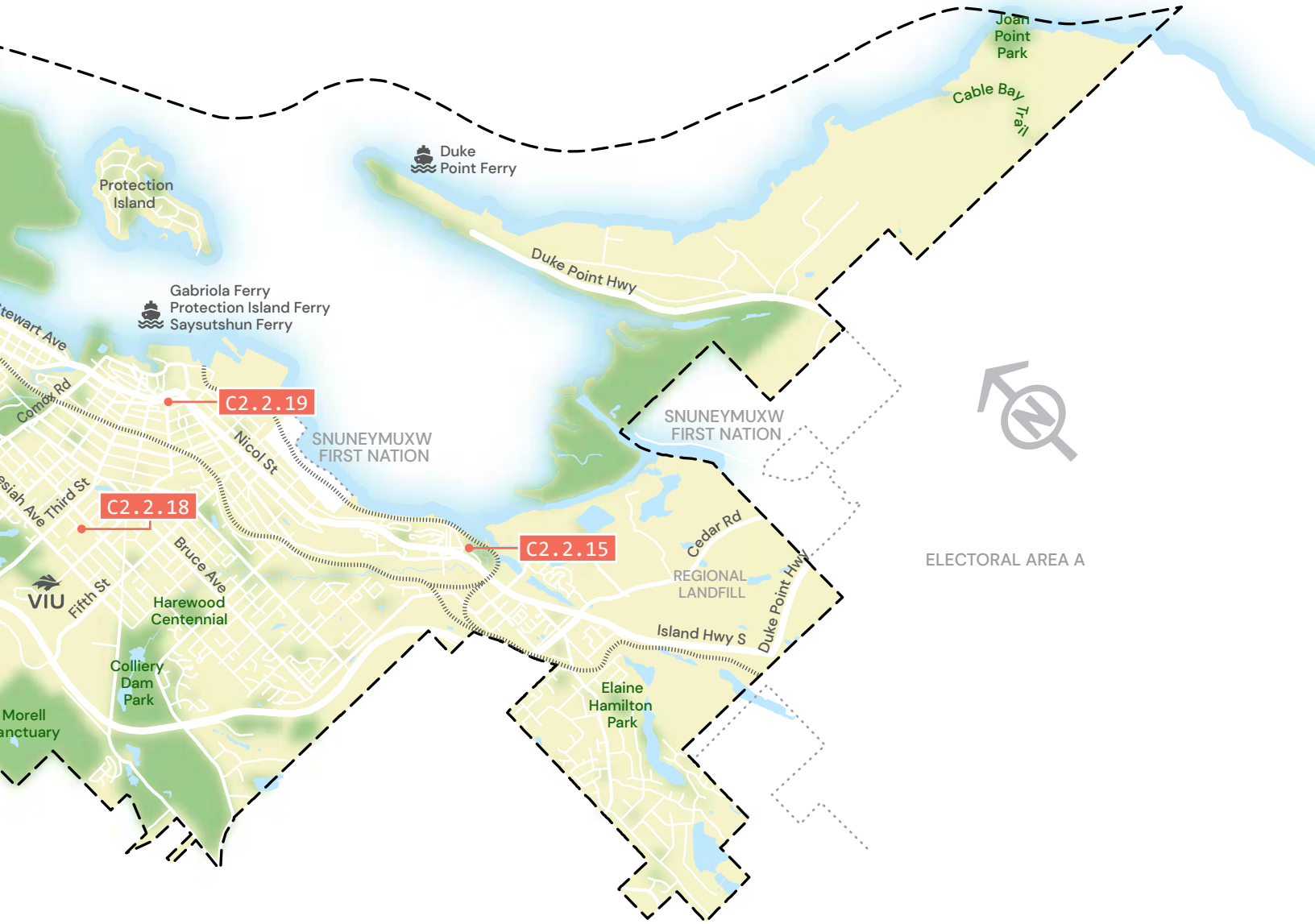
PROJECT OVERVIEW MAP

Refer to the previous pages for project details.



IMMEDIATE 0–4 YEARS

- C2.2.12 **Bowen Road Bike Lane Expansion**
- C2.2.13 **Country Club Active Mobility Enhancements**
- C2.2.14 **E & N Trail Improvements**
- C2.2.15 **Haliburton Active Mobility Route (Waterfront Walkway)**
- C2.2.16 **Linley Valley Greenway East-West Route**
- C2.2.17 **Off Bowen Road Active Mobility Route – East Wellington to Buttertubs**
- C2.2.18 **Third Street Pedestrian Upgrades**
- C2.2.19 **Downtown Transit Hub**



FUTURE BEYOND 4 YEARS

- C2.2.20 **Biggs Road Trail**
- C2.2.21 **Parkway – Caspers Connector**
- C2.2.22 **E & N Trail Improvements**
- C2.2.23 **Hospital Bikeway**



C2.3 RECREATIONAL TRAILS

CITY PLAN

C2.3
Recreational Trails

SUPPORTING DOCUMENTS

- Trail Implementation Plan
- Various Park Improvement and Implementation Plans

ROLES

WHAT THE CITY DOES

- Plans and develops recreational trails.
- Operates and maintains recreational trails, sometimes in partnership with others.
- Maintains trails standards for developing and maintaining different types of trails.
- Provides amenities and information about the park and trail system.

WHAT OTHERS DO

- Partner with the City and/or volunteer to support trail development and maintenance (user groups, organizations).
- Identify trail priorities (users, organizations).
- Dedicate land and negotiate trail creation through development.

RECREATIONAL TRAILS
AT A GLANCE: AREAS OF FOCUS

Create a connected, looped, and varied network



Why? Recreational trails are best when you can follow a loop and have different experiences throughout the journey. By looking at our trails as a linked network, we can seek to close gaps and create network that provides many journey options.

How we plan to do this:

- Link to our Active Mobility Network.
- Improve signage and wayfinding to help people explore.
- Identify key linkages to be secured when development in an area occurs.

Balance recreation and environmental objectives



Why? Parks and open spaces play a critical role for both human activity and enjoyment and protection of environmentally sensitive areas and habitat. Thoughtfully locating trails, protecting our most sensitive areas, and providing a safe access point to where people want to go.

How we plan to do this:

- Assess existing conditions when considering trail development.
- Maximize buffers when acquiring sensitive lands to support potential integration of recreational trails without compromising corridor health.

Make trails a priority in our parks and neighbourhoods



Why? A high quality, safe trail system can significantly enhance our experience of our parks and neighbourhoods, providing recreation and wellbeing opportunities to nearby residents, and support our active mobility goals.

How we plan to do this:

- Prioritize trail development and connectivity as we plan for and upgrade neighbourhoods and parks.
- Explore new trends and wellness opportunities on our existing trails.
- Maintain trails to identified levels of service and standards.

Integrated Actions Areas (view the sections below to see related actions)

- **C1.1** Greenhouse Gas Emissions Reduction
- **C1.2** Climate Adaptation & Hazard Mitigation
- **C1.3** Urban Tree Canopy, Natural Areas, & Greenways
- **C2.1** Connected Communities
- **C2.2** Integrated Walk, Roll, Cycle, & Transit Network
- **C3.5** Emergency Management
- **C3.6** Recreation, Culture, & Wellness
- **C4.3** Access for All
- **C4.9** Parkland & Park Amenity Management
- **C5.5** Place Making & Investment Attraction
- **C5.6** Tourism

RECREATIONAL TRAILS
PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
C2.3.1	Regularly update the Trail implementation Plan and City Plan mapping to keep community visions, standards, and goals up to date.	▶ C2.3.1
C2.3.2	Continue to promote and market the recreational trail system through hard copy and online materials, including those at bus stops.	▶ C2.3.3
C2.3.3	Continue to educate the public about trail etiquette and expectations among growing user groups.	▶ C2.3.3

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
C2.3.4 ★	Complete a wayfinding signage network update, and develop an online app-based program for the recreational trail system that includes information on trail accessibility levels and special features.	▶ C2.3.3
C2.3.5	Incorporate updated Trail Standards into the Manual of Engineering Standards and Specifications (MOESS).	▶ C2.3.9
C2.3.6 ★	Create an implementation plan for more inclusive trails on City-owned sites including trails, trailheads, signage and information, and more.	▶ C2.3.10

FUTURE PROGRAM LIST

BEYOND 4 YEARS

Ref.	Program	Connected City Plan Policies
C2.3.7	Review the feasibility of developing a Shinrin-yoku wellness trail with information about the practice. Location to be determined.	▶ C2.3.3

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

Ref.	Project	Connected City Plan Policies
C2.3.8	**Cable Bay Trail, Joan Point Park, to City Boundary Connector |** Collaborate with SFN and other partners and secure a legal trail right-of-way between Cable Bay Trail, Joan Point Park, and the City boundary.	▶ C2.3.2
C2.3.9 ★	**Westwood Lake Park Trails |** Work with user and bike groups to continue to maintain and expand the diversity of single-track trails at Westwood Lake Park. Consider the integration of adaptive trails. In addition, consider conflict reduction routes and techniques for mountain bikers at First and Second Beach.	▶ C2.3.3

IMMEDIATE PROJECT LIST

0 - 4 YEARS

Ref.	Project	Connected City Plan Policies
C2.3.10 ★	**Beaufort Park Wellness Walkways |** Complete wellness walkways through Beaufort Park with trail surfacing upgrades, universally accessible features, and site furniture and comforts, as part of the Beaufort Park Plan implementation	▶ C2.3.2 ▶ C2.3.3
C2.3.11	**Beban Park Perimeter Recreational Trail |** Develop a perimeter trail around the Beban Park campus as part of Beban Park Master Plan Implementation.	▶ C2.3.3
C2.3.12	**Linley Valley (Cottle Lake) Shoreline Enhancement |** Improve trail safety and environmental impacts along the south side of Cottle Lake with consideration for a floating boardwalk along some portions.	▶ C2.3.3
C2.3.13	**Linley Valley Park Recreational Trail Network |** Through the park planning process for Linley Valley Park, formalize trails at Linley Valley Park with a variety of trail types including soft surface, boardwalk, wellness, universally accessible, and single track. Integrate wayfinding and interpretive information as well as trail comforts.	▶ C2.3.3
C2.3.14 ★	**Lotus Pinnatus Park - Nature Trails |** To reduce impacts from informal trail activities in Lotus Pinnatus Park, complete a dedicated soft surface trail and boardwalk network with signs and fencing to restrict access to sensitive areas.	▶ C2.3.3

Ref.	Project	Connected City Plan Policies
C2.3.15 ★	**Mid-Town Connector - Beban Park Link |** In collaboration with the Mid-Town Water Supply infrastructure upgrades which includes a trail connection between the E&N Trail and Parkway Trail, complete an urban hard surface trail connection through Beban Park in accordance with the Beban Park Master Plan.	▶ C2.3.2 ▶ C2.3.3
C2.3.16	**Molecy Creek Trail |** Through development, complete a trail along the Molecy Creek corridor to link Linley Valley Drive to Turner / Nelson Road.	▶ C2.3.2 ▶ C2.3.3
C2.3.17	**1150 Nanaimo Lakes Road Recreational Trail |** Through the park planning process for Reservoir #1 (1150 Nanaimo Lakes Road), formalize a trail network with a variety of trail types including single track, soft surface, and adaptive trails. Integrate wayfinding and interpretive information as well as trail comforts. Ensure that through this process, a formal trail system is developed to link Colliery Dam Park to 1150/1151 Nanaimo Lakes Road.	▶ C2.3.2 ▶ C2.3.3
C2.3.18	**Oliver Woods Park Marsh Trail Loop |** Through development, complete a marsh loop trail around Oliver Park Marsh with connections to adjacent neighbourhoods and Oliver Woods Community Centre. Where possible, consider trail pullouts for gathering and programming.	▶ C2.3.2 ▶ C2.3.3
C2.3.19	**Rock City - Ocean Pearl Connector |** Through development, complete a trail network through the Barrington Bog that links Rock City Road to Ocean Pearl Drive.	▶ C2.3.2 ▶ C2.3.
C2.3.20	**Rutherford - Salal Connector |** Through development, complete an urban hard surface trail with lighting along the Lakeview Road corridor connecting Rutherford Road to Salal Drive.	▶ C2.3.2 ▶ C2.3.3
C2.3.21 ★	**Walley Creek Trail - East Extension |** Through development, extend the hard surface Walley Creek Trail corridor east between Vista View Crescent and McGuffie Road. Connect with the Hammond Bay Neighbourhood Commercial Centre.	▶ C2.3.2 ▶ C2.3.3
C2.3.22 ★	**Walley Creek Trail - West Extension |** Through development, extend the hard surface Walley Creek Trail corridor between Entwhistle Road and Springfield Place.	▶ C2.3.2 ▶ C2.3.3

FUTURE PROJECT LIST

BEYOND 4 YEARS

Ref.	Project	Connected City Plan Policies
C2.3.23	**Beach Estates Waterfront Walkway Connectors |** Upgrade trail networks at Beach Estates Park and White Eagle Terrace to improve access to the Waterfront Walkway planned extension to provide local access to the walkway and improve CPTED and safety considerations.	▶ C2.3.2 ▶ C2.3.3

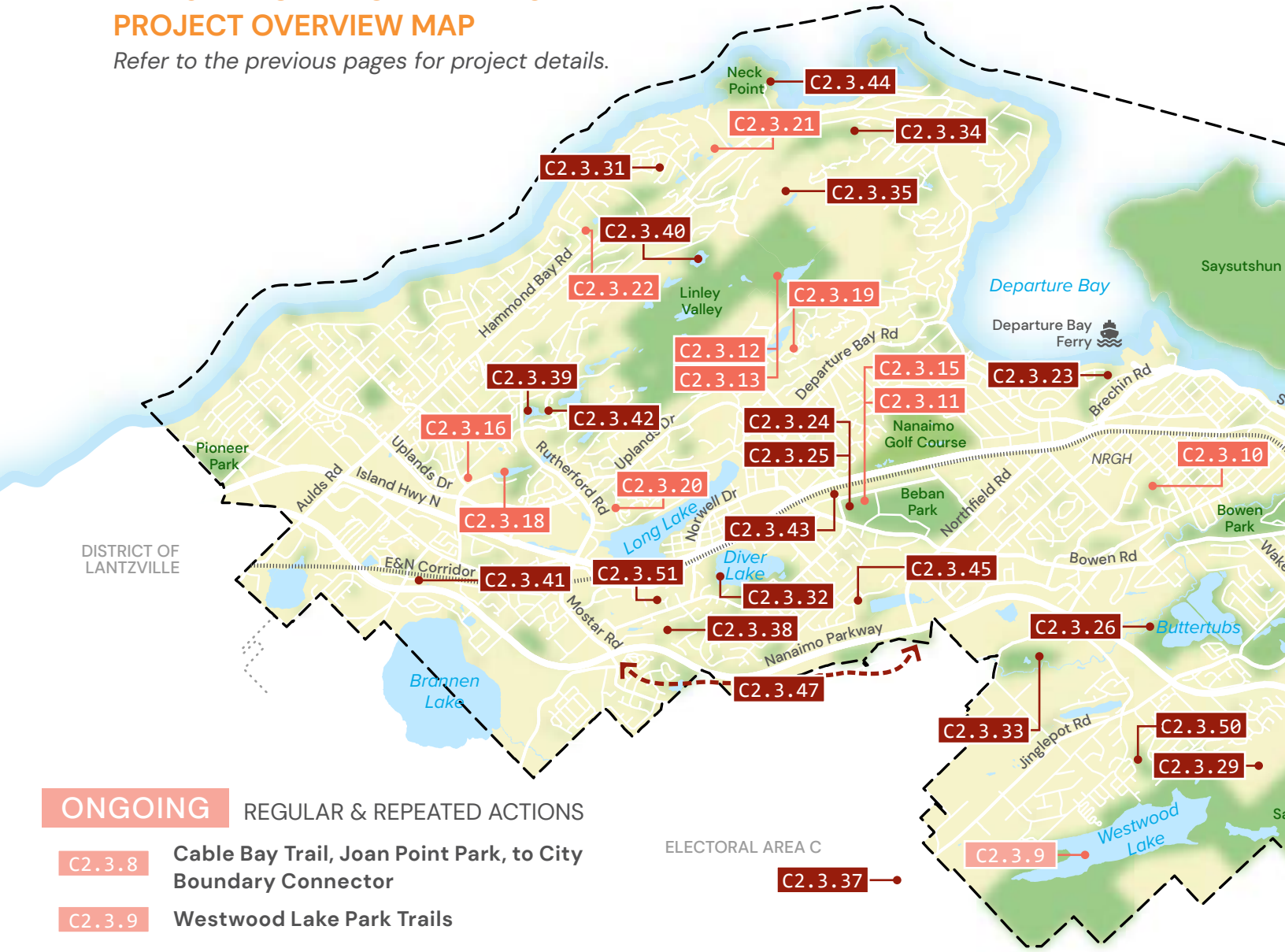
Ref.	Project	Connected City Plan Policies
C2.3.24	**Beban Participark Improvements |** Continue to implement the Beban Park Master Plan Update including consideration of trail improvements for Crime Preventative Through Environmental Design (CPTED), fitness, and multiple uses such as adaptive and green level mountain biking.	▶ C2.3.2 ▶ C2.3.3
C2.3.25	**Beban Park Internal Trails Network |** As part of planned Central Development Opportunity area improvements for Beban Park, create an internal network of linked trails throughout the park campus. This will ensure pedestrian options throughout the campus and to various park destinations. Refer to the Beban Park Master Plan.	▶ C2.3.2 ▶ C2.3.3
C2.3.26	**Buttertubs Marsh |** Improve the existing trail at Buttertubs Marsh and better connect to adjacent recreational trail and active mobility networks.	▶ C2.3.2 ▶ C2.3.3
C2.3.27	**Chase River Estuary Park |** Consider partnering with SFN to restore interpretive viewing areas and trails at key locations and connecting into the greater Chase River and South End trail network.	▶ C2.3.2 ▶ C2.3.3
C2.3.28	**Chase River Trail Connectors |** Consider rebuilding the Chase River Estuary trail and boardwalk system with linkages into the Waterfront Walkway and other trail networks.	▶ C2.3.2 ▶ C2.3.3
C2.3.29	**College Heights Trail Connectors |** Consider developing existing trail rights-of-way in the College Heights area to connect to lands beyond the city limits.	▶ C2.3.2 ▶ C2.3.3
C2.3.30	**Colliery Dam Park Improvements |** Upgrade trails and a universally accessible trail option.	▶ C2.3.2 ▶ C2.3.3
C2.3.31	**Denford – Williamson Connector |** Through development, complete a trail connection between Denford Place and Williamson Road to offer a safe neighbourhood trail and route to school.	▶ C2.3.2 ▶ C2.3.3
C2.3.32	**Diver Lake Loop Trail |** Acquire land and build a loop trail around Diver Lake, considering railing design and pullouts that support fishing and multiple uses where possible (floating sections may be required).	▶ C2.3.2 ▶ C2.3.3
C2.3.33	**East Wellington Park – Connector Trail |** As part of infrastructure upgrades, complete a soft surface trail and boardwalk loop, as well as a trail connection that links East Wellington Road to Westwood Road.	▶ C2.3.2 ▶ C2.3.3
C2.3.34	**Glen Oaks – Eagleview Trails Network |** Through development, complete connecting trails between the Glen Oaks and Eagleview Park areas, Gulfview Drive, Laguna Way, and Linley Valley Park.	▶ C2.3.2 ▶ C2.3.3
C2.3.35	**Glen Oaks – Linley Park Connectors |** Develop trails on existing rights-of-way to link the Glen Oaks neighbourhood to the DL56 lands and Linley Valley Park.	▶ C2.3.2 ▶ C2.3.3

Ref.	Project	Connected City Plan Policies
C2.3.36	**Harewood Centennial Park Perimeter Trail |** Complete a perimeter trail around the Harewood Centennial Park / John Barsby High School campus as part of Harewood Centennial Park Improvement Plan implementation.	▶ C2.3.2 ▶ C2.3.3
C2.3.37	**Jameson Road - Westwood Lake Connector |** Complete a soft surface trail from Jameson Road to Westwood Lake Park.	▶ C2.3.2 ▶ C2.3.3
C2.3.38	**Labieux Neighbourhood Connectors |** Through development, complete trail connections between Emerald Woods Place, Verte Place, Big Bear Crescent, Horth Park, and Wellington Road to connect neighbourhoods in the Labieux area.	▶ C2.3.2 ▶ C2.3.3
C2.3.39	**Linley Valley Neighbourhood Trail Network |** Through development, continue to link the trail system through Linley Point Gyro Park to adjacent residential neighbourhoods.	▶ C2.3.2 ▶ C2.3.3
C2.3.40	**Lost Lake Trails Network |** Through development and other methods, work to develop a Lost Lake area trails and pedestrian network that links Bradbury Road, Dewar Road, and Hiquebran Road with the Linley Valley Drive Trail system on Tanya Road.	▶ C2.3.2 ▶ C2.3.3
C2.3.41	**Metral Drive Neighbourhood Connector |** Through development, complete a trail between Christina Crescent and Dennie Park to connect neighbourhoods in the Metral Drive area.	▶ C2.3.2 ▶ C2.3.3
C2.3.42	**McGregor Creek East Trails |** Through development, complete soft surface trail and boardwalk networks through the pond system of the McGregor Creek East watershed.	▶ C2.3.2 ▶ C2.3.3
C2.3.43	**Mid-Town Connector - Labieux Link |** In collaboration with the Mid-Town Water Supply, infrastructure upgrades which include a trail connection between the E&N Trail and Parkway Trail, complete an urban hard surface trail connection along Labieux Road to connect the E&N Trail to the Beban Park connection.	▶ C2.3.2 ▶ C2.3.3
C2.3.44	**Neck Point Park Sunset Beach Trail |** Replace the informal desire lines at Neck Point Park that connect between Sunset Beach and the lookout to the east (which may be unsafe and impact environmentally sensitive areas) with a formalized, safe, soft-surface trail, and stair system.	▶ C2.3.2 ▶ C2.3.3
C2.3.45	**Northfield Neighbourhood Connections |** Through development, complete trails connecting new residential neighbourhoods to Mountain Vista Drive and Syuw̓én'ct Elementary School.	▶ C2.3.2 ▶ C2.3.3
C2.3.46	**Park - Connaught Connector |** Work toward creating a soft surface trail and stair network along existing unbuilt rights of way linking the Park Avenue, Railway Avenue at Bing Kee, and Vienna Place.	▶ C2.3.2 ▶ C2.3.3
C2.3.47	**Parkway Trail - Northfield to Mostar** | Complete the Parkway Trail on the north side of the Nanaimo Parkway between Northfield Road to Mostar Road.	▶ C2.3.2 ▶ C2.3.3

Ref.	Project	Connected City Plan Policies
C2.3.48	**Richards Marsh Loop Trail |** Complete a loop trail network around and through Richards Marsh through Healy Road trail expansion in accordance with recommendations from the feasibility studies and with consideration for programming and gathering opportunities in key locations.	▶ C2.3.2 ▶ C2.3.3
C2.3.49	**Sandstone-Chase River |** Through the development processes, and in accordance with the Sandstone Master Plan, develop a comprehensive system of active mobility corridors, recreational trails, and open space to ensure fine-grained connectivity throughout the new development.	▶ C2.3.2 ▶ C2.3.3
C2.3.50	**Shiloh Drive - Westwood Lake Connector |** Complete a soft surface trail from Shiloh Drive to Westwood Lake Park through existing park corridors.	▶ C2.3.2 ▶ C2.3.3
C2.3.51	**Wellington Neighbourhood Connectors |** Through development, complete trail connections between Labieux Road, Yon Place, Jinglepot Road, and Wellington Road to connect neighbourhoods in the Wellington area.	▶ C2.3.2 ▶ C2.3.3

MAP 8: RECREATIONAL TRAILS
PROJECT OVERVIEW MAP

Refer to the previous pages for project details.



ONGOING
REGULAR & REPEATED ACTIONS

- C2.3.8 **Cable Bay Trail, Joan Point Park, to City Boundary Connector**
- C2.3.9 **Westwood Lake Park Trails**

IMMEDIATE
0-4 YEARS

- C2.3.10 **Beaufort Park Wellness Walkways**
- C2.3.11 **Beban Park Perimeter Recreational Trail**
- C2.3.12 **Linley Valley (Cottle Lake) Shoreline Enhancement**
- C2.3.13 **Linley Valley Park Recreational Trail Network**
- C2.3.14 **Lotus Pinnatus Park - Nature Trails**
- C2.3.15 **Mid-Town Connector - Beban Park Link**
- C2.3.16 **Molecy Creek Trail**
- C2.3.17 **1150 Nanaimo Lakes Road Recreational Trail**
- C2.3.18 **Oliver Woods Marsh Trail Loop**
- C2.3.19 **Rock City - Ocean Pearl Connector**
- C2.3.20 **Rutherford - Salal Connector**
- C2.3.21 **Walley Creek Trail - East Extension**
- C2.3.22 **Walley Creek Trail - West Extension**

FUTURE
BEYOND 4 YEARS

- C2.3.23 **Beach Estates Waterfront Walkway Connectors**
- C2.3.24 **Beban Participark Improvements**
- C2.3.25 **Beban Park Internal Trails Network**
- C2.3.26 **Buttertubs Marsh**
- C2.3.27 **Chase River Estuary Park**
- C2.3.28 **Chase River Trail Connectors**
- C2.3.29 **College Heights Trail Connectors**
- C2.3.30 **Colliery Dam Park Improvements**



C2.3.31 Denford - Williamson Connector

C2.3.32 Diver Lake Loop Trail

C2.3.33 East Wellington Park - Connector Trail

C2.3.34 Glen Oaks - Eagleview Trails Network

C2.3.35 Glen Oaks - Linley Park Connectors

C2.3.36 Harewood Centennial Park Perimeter Trail

C2.3.37 Jameson Road - Westwood Lake Connector

C2.3.38 Labieux Neighbourhood Connectors

C2.3.39 Linley Valley Neighbourhood Trail Network

C2.3.40 Lost Lake Trails Network

C2.3.41 Metral Drive Neighbourhood Connector

C2.3.42 McGregor Creek East Trails

C2.3.43 Mid-Town Connector - Labieux Link

C2.3.44 Neck Point Park Sunset Beach Trail

C2.3.45 Northfield Neighbourhood Connections

C2.3.46 Park - Connaught Connector

C2.3.47 Parkway Trail - Northfield to Mostar

C2.3.48 Richards Marsh Loop Trail

C2.3.49 Sandstone-Chase River

C2.3.50 Shiloh Drive - Westwood Lake Connector

C2.3.51 Wellington Neighbourhood Connectors



C2.4 SAFE MOBILITY (VISION ZERO)

CITY PLAN

C2.4
Safe Mobility (Vision Zero)

SUPPORTING DOCUMENTS

- Transportation Master Plan
- Nanaimo Age-Friendly City Plan

ROLES

WHAT THE CITY DOES

- Manages city street operations (e.g., set speed limits).
- Completes traffic calming projects.
- Undertakes safety improvement projects such as intersection upgrades.

WHAT OTHERS DO

- Track crash data (ICBC).
- Provide Road Safety Education (ICBC).
- Enforce road safety regulations (RCMP).

SAFE MOBILITY (VISION ZERO)
AT A GLANCE: AREAS OF FOCUS

Work towards Vision Zero



Why? Each year, there are collisions that occur on our streets that result in a serious injury or fatality. Preventing these tragedies through proactive, preventative improvements prioritizes public health and wellbeing.

How we plan to do this:

- Deliver safety improvements in high-injury areas.
- Manage travel speed through street design and speed limits.

Make our neighbourhoods safe and comfortable



Why? A slower pace and quiet areas are part of neighbourhoods. Managing traffic to prioritize living is important.

How we plan to do this:

- Use traffic calming measures to slow neighbourhood streets.
- Manage short-cutting in neighbourhoods.
- Increase redundancy in road network to distribute demand across many streets.
- Develop better people- and experience-focused level of service standards, rather than only vehicle-focused.

Integrated Actions Areas (view the sections below to see related actions)

C2.2 Integrated Walk, Roll, Cycle, & Transit Network

C2.5 Complete Streets

C3.1 Community Safety & Security

C3.5 Emergency Management

C4.2 Equity & Inclusivity

C4.3 Access for All

C5.4 Innovation & Technology

SAFE MOBILITY (VISION ZERO)
PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
C2.4.1	Continue to collaborate with partners (i.e. ICBC, RCMP, and School District 68) to promote and educate about road safety in Nanaimo.	▶ C2.4.1
C2.4.2	Continue the traffic-calming program to promote safety in the community and work towards Vision Zero goals.	▶ C2.4.3
C2.4.3	Monitor intersections and streets to identify potential operational and safety updates and implement spot improvements as required (working in partnership with Ministry of Transportation and Infrastructure where required).	▶ C2.4.4 ▶ C2.4.5

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
C2.4.4 ★	Target $365,000 over the next 5 year to enhance safety through traffic calming.	▶ C2.4.3
C2.4.5 ★	Create a Vision Zero Toolkit to support strategic monitoring, assessing, and mitigation of collision characteristics across the City.	▶ C2.4.5
C2.4.6 ★	Utilizing emerging technology, undertake a pilot project to test the capabilities of the system to predict collision patterns at intersections to enable staff to proactively make changes at high-risk intersections that have yet to generate high collision rates.	▶ C2.4.5
C2.4.7	Develop a citywide speed management strategy.	▶ C2.4.2 ▶ C2.4.3
C2.4.8	Develop a Vision Zero business case to identify future road improvements projects.	▶ C2.4.1 ▶ C2.4.4
C2.4.9	Review and update Council Policy for application of school zones.	

FUTURE PROGRAM LIST

BEYOND 4 YEARS

No program actions currently identified for this timeframe.

SAFE MOBILITY (VISION ZERO)
PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.

IMMEDIATE PROJECT LIST

0 - 4 YEARS

No project actions currently identified for this timeframe.

FUTURE PROJECT LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.



C2.5 COMPLETE STREETS

CITY PLAN

C2.5
Complete
Streets

SUPPORTING DOCUMENTS

- Transportation Master Plan
- Complete Street Design Standards (MOESS)

ROLES

WHAT THE CITY DOES

- Classifies different streets in the city and provides standards for them.
- Incorporates complete street design in city street improvements.

WHAT OTHERS DO

- Manages upgrades to highways in the city (Province).

COMPLETE STREETS
AT A GLANCE: AREAS OF FOCUS

Make streets safe and comfortable for all



Why? People walking and cycling are typically the most vulnerable street users. We wish to design our streets to achieve a safe, accessible street for people, no matter their mode of transportation.

How we plan to do this:

- Treat our streets and mobility corridors that provide equitable space for all modes.
- Separate and protect different types of road users.
- Make operational adjustments such as speed reduction in certain areas.

Tailor street design to prioritize different mobility needs



Why? A "one-size fits all" approach to street design can increase risks of conflicts between different users. Tailoring our street design to prioritize different users or functions will create a more complete mobility network that enhances safety, efficiency, and comfort for all modes.

How we plan to do this:

- Maintain up-to-date street standards that align with our land uses.
- Consistently apply street standards in new development or street upgrade.

Reclaim street space for people and nature



Why? Streets are part of our public space network. Green street elements bring life to the street, capture carbon, reduce heat island effects, and provide stormwater management functions. Giving our streets a better sense of place will help improve connections to our neighbours and community.

How we plan to do this:

- Foster vibrant public spaces and street life with plazas, patios, and parklets.
- Provide space in our streets for healthy street trees.
- Re-purpose underutilized street space for vegetation and bioswales to capture runoff.

Integrated Actions Areas (view the sections below to see related actions)

C1.1 Greenhouse Gas Emissions Reduction

C2.1 Connected Communities

C2.2 Integrated Walk, Roll, Cycle, & Transit Network

C2.4 Safe Mobility (Vision Zero)

C4.3 Access for All

COMPLETE STREETS
PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Project	Connected City Plan Policies
C2.5.1 ★	Work with the Ministry of Transportation and Infrastructure to transition the Island Highway (19A) through or adjacent to Urban Centres to become Mobility Arterial Street.	▶ D4.3.22
C2.5.2	Work to transition all Collector and Arterial Streets, including the Provincial Highway, that are within or adjacent to Corridor designations, to provide an urban, pedestrian-oriented, and attractive street character.	▶ D4.4.7

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
C2.5.3	Develop consistent maintenance regime for complete streets.	▶ C2.5.1
C2.5.4	Integrate the Complete Streets Design Guidelines into the Development Permit Area Design Guidelines.	▶ C2.5.3 ▶ C2.5.4

FUTURE PROGRAM LIST

BEYOND 4 YEARS

Ref.	Project	Connected City Plan Policies
C2.5.5	Incrementally transition the Island Highway (Route 1 / 19A) to an urban arterial complete street with improved facilities for pedestrians, cyclists, and transit, particularly within or adjacent to Urban Centres, and improved connectivity to the City's transportation network.	▶ C2.5.1

COMPLETE STREETS
PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No program actions currently identified for this timeframe.		

IMMEDIATE PROJECT LIST 0 - 4 YEARS

Ref.	Project	Connected City Plan Policies
C2.5.6 ★	**Cranberry Avenue/Island Hwy - Intersection Improvements |** Implement intersection improvements and expanded left-turn capacity to reduce congestion for vehicles entering or leaving the Cinnabar Valley via Cranberry Avenue. Timing of this project is correlated to future development within the Cinnabar Valley.	▶ C2.5.3
C2.5.7	**Country Club High Street and Transit Exchange |** In cooperation with Regional District of Nanaimo and BC Transit, and in conjunction with future improvements at the Country Club Transit Exchange, complete a comprehensive streetscape plan for Norwell Dr. This will improve conditions for pedestrians, cyclists, transit buses, and riders while encouraging street-oriented development and the evolution of the Country Club mobility hub.	▶ C2.5.2 ▶ C2.5.6
C2.5.8 ★	**Design Commercial |** Complete a conceptual design from Commercial / Wallace / Albert Street and Victoria Crescent intersection to Front Street.	▶ C2.5.2
C2.5.9	**Fourth Street Complete Street / VIU Bikeway |** Review updating sections of the VIU Bikeway to current standards.	▶ C2.5.1
C2.5.10	**Howard Avenue / Third Street |** Intersection Improvements to support safe and efficient movement of pedestrians, cyclists, transit, and vehicles.	▶ C2.5.2 ▶ C2.5.4
C2.5.11 ★	**Mid-Town Gateway Complete Street |** Complete the Boxwood Connector complete street as part of the Mid-Town Gateway and Water Supply Infrastructure upgrades to provide a complete street multi-modal link in Central Nanaimo.	▶ C2.5.1
C2.5.12	**Park Avenue Completion |** Complete the southern extension between Park Avenue to Tenth Street to increase redundancy in the major road network.	▶ C2.5.5
C2.5.13 ★	**Terminal Avenue Corridor Improvements |** Complete construction Phase 1 - Esplanade Street to Commercial Street to support the Downtown Transit Exchange.	▶ C2.5.1 ▶ C2.5.3
C2.5.14 ★	**Stewart Avenue Complete Street Corridor - North of Cypress |** Consistent with the proposed vision within the Newcastle + Brechin Neighbourhood Plan, study options for reallocating space within the existing Stewart Avenue cross-section to create AAA cycling facilities and shorten crosswalks along the corridor.	▶ C2.5.2 ▶ C2.5.4 ▶ C2.5.5
C2.5.15 ★	**Stewart Avenue Complete Street - Terminal to Cypress |** Redistribution of space along Stewart Avenue demonstrates that numbered Highways can be integrated into an urban environment while still supporting all mobility needs.	▶ C2.5.2

FUTURE PROJECT LIST BEYOND 4 YEARS

Ref.	Project	Connected City Plan Policies
C2.5.16	**Bowen Road / Island Hwy |** Intersection Improvements. Congestion at the intersection of Bowen Road and Island Hwy is projected to increase over the long-term. The widening of Bowen Road/Norwell Drive could increase capacity of the intersection, improve crossing conditions for E&N Trail users, and improve the overall intersection safety performance. Island Highway is a provincial highway and improvements would require cooperation from the Ministry of Transportation and Infrastructure.	▶ C2.5.1 ▶ C2.5.2 ▶ C2.5.6
C2.5.17	**Bowen/Wakesiah/Third Corridor Improvements |** A series of long-term projects to upgrade Bowen Road, Wakesiah Avenue, and Third Streets to accommodate future projected traffic volume increases within the central portion of the City.	▶ C2.5.1
C2.5.18	**Brechin Hill Intersection Improvements |** Projected increases in future traffic volumes combined with ferry traffic will require increased capacity and reliability for this important node within the City's road network. The complexity of the intersections will require further analysis to identify potential improvement concepts. Island Highway and Brechin Road are provincial highways and improvements would be led by the Ministry of Transportation and Infrastructure.	▶ C2.5.2 ▶ C2.5.6
C2.5.19	**Comox Road – Wallace to Pine |** Upgrades to Comox Road to enhance active mobility and to create interface that supports the anticipated land use along the corridor.	▶ C2.5.1 ▶ C2.5.2
C2.5.20	**Cranberry Connector |** Proposed improvements would connect Cranberry Avenue with Lawlor Street via a new roadway in front of Fire Hall #4 creating a connection between the Cinnabar Valley and the Southgate Commercial without the need to use Island Hwy. Timing of this project is correlated to future development within the Cinnabar Valley.	▶ C2.5.1 ▶ C2.5.2 ▶ C2.5.4
C2.5.21	**Departure Bay Beach Corridor Improvements |** This project would seek to improve conditions for all road users along the Departure Bay beach front including pedestrians, cyclists, and vehicles accessing the beach while supporting future access to Hammond Bay via Departure Bay.	▶ C2.5.1 ▶ C2.5.2
C2.5.22	**Fifth Street Corridor – Wakesiah to Bruce |** Upgrades to Fifth Street to enhance Active Mobility and to create human scale interface with adjacent land use. New traffic signal at Bruce and Fifth to support walking, rolling, and cycling and to address congestion producing excess green house gases.	▶ C2.5.1 ▶ C2.5.2

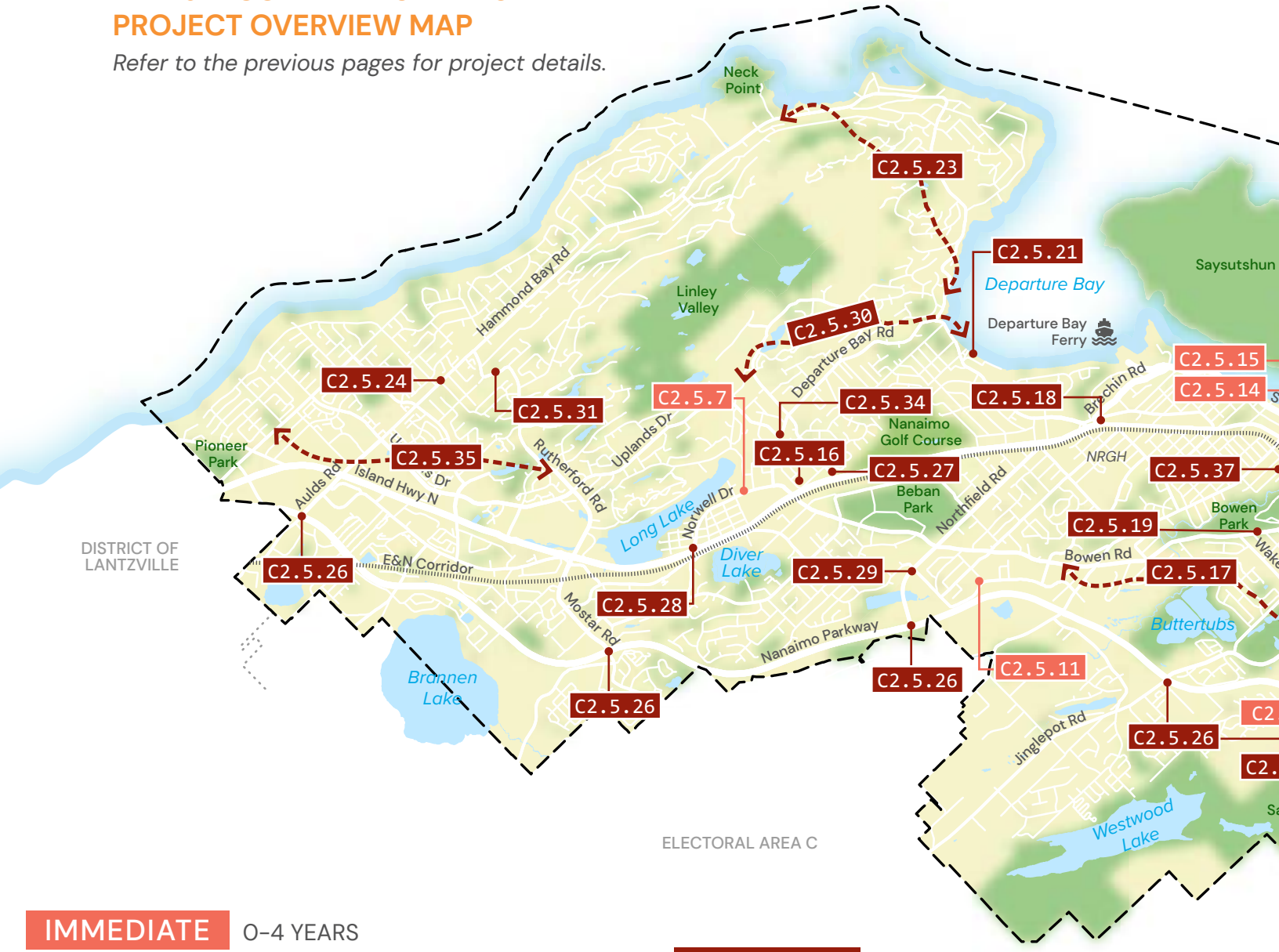
Ref.	Project	Connected City Plan Policies
C2.5.23	**Hammond Bay Road - Morningside to Departure Bay Rd |** Future upgrades to Hammond Bay Road between Morningside Drive and Departure Bay Road to support walking, rolling, cycling, and transit, while working within the physical constraints of the topography. Speed management while still maintaining connectivity within the community.	▶ C2.5.1 ▶ C2.5.2 ▶ C2.5.3
C2.5.24	**Hammond Bay Road - Turner Rd to Rutherford Rd |** Upgrades to Hammond Bay Road between Turner Road and Rutherford Roads, incorporating Complete Street design principles.	▶ C2.5.1 ▶ C2.5.2
C2.5.25	**Howard Avenue / Third St |** Intersection Improvements to support safe and efficient movement of pedestrians, cyclists, transit, and vehicles.	▶ C2.5.2
C2.5.26	**Maki-Fielding Connector |** Proposed improvements would connect the ends of Maki and Fielding Roads via a new roadway creating a connection between Cedar Road and the Southgate Commercial Area without the need to use Island Hwy. This project would be advanced in coordination with future development of the area.	▶ C2.5.3
C2.5.27	**Nanaimo Parkway (Highway 19) Intersection Improvements** Initial improvements could include the extension and/or addition of left turn lanes. The Nanaimo Parkway is a provincial highway and improvements would be led by the Ministry of Transportation and Infrastructure.	▶ C2.5.6
C2.5.28	**Northfield Road Corridor |** Northfield Road forms a major link between Island Hwy, Bowen Road, and the Parkway. Improvements between Bowen and Boxwood Roads (in coordination with the Mid-town Upgrades / Boxwood Connector) will likely occur in the short-term. Longer-term improvements would see intersection improvements at Dorman Road and road widening from Boxwood Road towards the Parkway. Future development west of the Parkway would see Northfield Road extended to East Wellington Road.	▶ C2.5.1 ▶ C2.5.2
C2.5.29	**Norwell Drive (North) and Island Highway |** A lack of left turn bays on Norwell Drive and Jinglepot Road approaching this intersection leads to delays and collisions. Long-term improvements would widen both approaches to improve intersection operations. Island Highway is a provincial highway and improvements would be in collaboration with the Ministry of Transportation and Infrastructure.	▶ C2.5.1 ▶ C2.5.2 ▶ C2.5.6

Ref.	Project	Connected City Plan Policies
C2.5.30	**Rock City Road Corridor |** Initial proposed improvements include a signalized intersection and extension of Rock City Road south across Island Hwy connecting to Labieux, Kenworth and Bowen Road to improve access to the adjacent neighbourhood, reduce congestion at Island Hwy and Bowen Road and formalize a strong pedestrian/cycling desire line. Intersection improvements at Departure Bay Road and extension of Rock City Road north to the east end of Linley Valley Drive is proposed over the long term in coordination with future development. Island Highway is a provincial highway and improvements would require support from the Ministry of Transportation and Infrastructure.	▶ C2.5.1 ▶ C2.5.2 ▶ C2.5.6
C2.5.31	**Rutherford Road Hill |** Improvements to the two-lane alignment of Rutherford Road Hill are proposed to improve safety performance between Hammond Bay and Vanderneuk Road.	▶ C2.5.2
C2.5.32	**Fourth Street Complete Street Corridor Improvements |** Improvements would help better facilitate cyclists on this important connection between VIU and Downtown while addressing improving safety performance within the corridor. In the long-term signalization of Fourth and Bruce Avenue is also expected.	▶ C2.5.1 ▶ C2.5.2 ▶ C2.5.4
C2.5.33	**Terminal Avenue Corridor Improvements |** Complete Phase 2 – Commercial to Wentworth and Phase 3 – Wentworth to Stewart Avenue, including Comox Road to Wallace Street of the Terminal Avenue Corridor Improvements.	▶ C2.5.3 ▶ C2.5.4
C2.5.34	**Uplands Drive Complete Street Phase 1 – Departure Bay Rd to Tunnah Road Complete Street |** Phase 1 of a complete street corridor upgrade which will support all modes of travel. Includes signalization of the intersection of Uplands Drive at Departure Bay Road.	▶ C2.5.1 ▶ C2.5.4
C2.5.35	**Uplands Drive - Rutherford to Dover Rd |** Upgrade Uplands Drive to a complete street format, which safely and efficiently supports all modes of travel. Land use along the corridor varies and the road design and features will need to be structured to support and compliment the needs associated with each unique section.	▶ C2.5.1 ▶ C2.5.3 ▶ C2.5.4
C2.5.36	**VIU Road Network Improvements |** Identified within the 2008 VIU Campus Master Plan, improvements to Fourth Street west of Wakesiah Avenue and development of a new road connection and intersection with Third Street will improve access for transit and vehicles to the VIU Campus and reduce traffic volumes on Wakesiah Avenue. Improvements will be undertaken by VIU.	▶ C2.5.2
C2.5.37	**Wall-Holly Connector |** Traffic volumes crossing the Millstone River are projected to grow in the future resulting in increased traffic on the City's five road crossings of the river. Proposed long-term improvements to Wall, Holly, and Bradley Streets are proposed to improve the safety and capacity of this corridor.	▶ C2.5.1 ▶ C2.5.2 ▶ C2.5.3


Queen of Alberni
BCFerries

MAP 9: COMPLETE STREETS
PROJECT OVERVIEW MAP

Refer to the previous pages for project details.

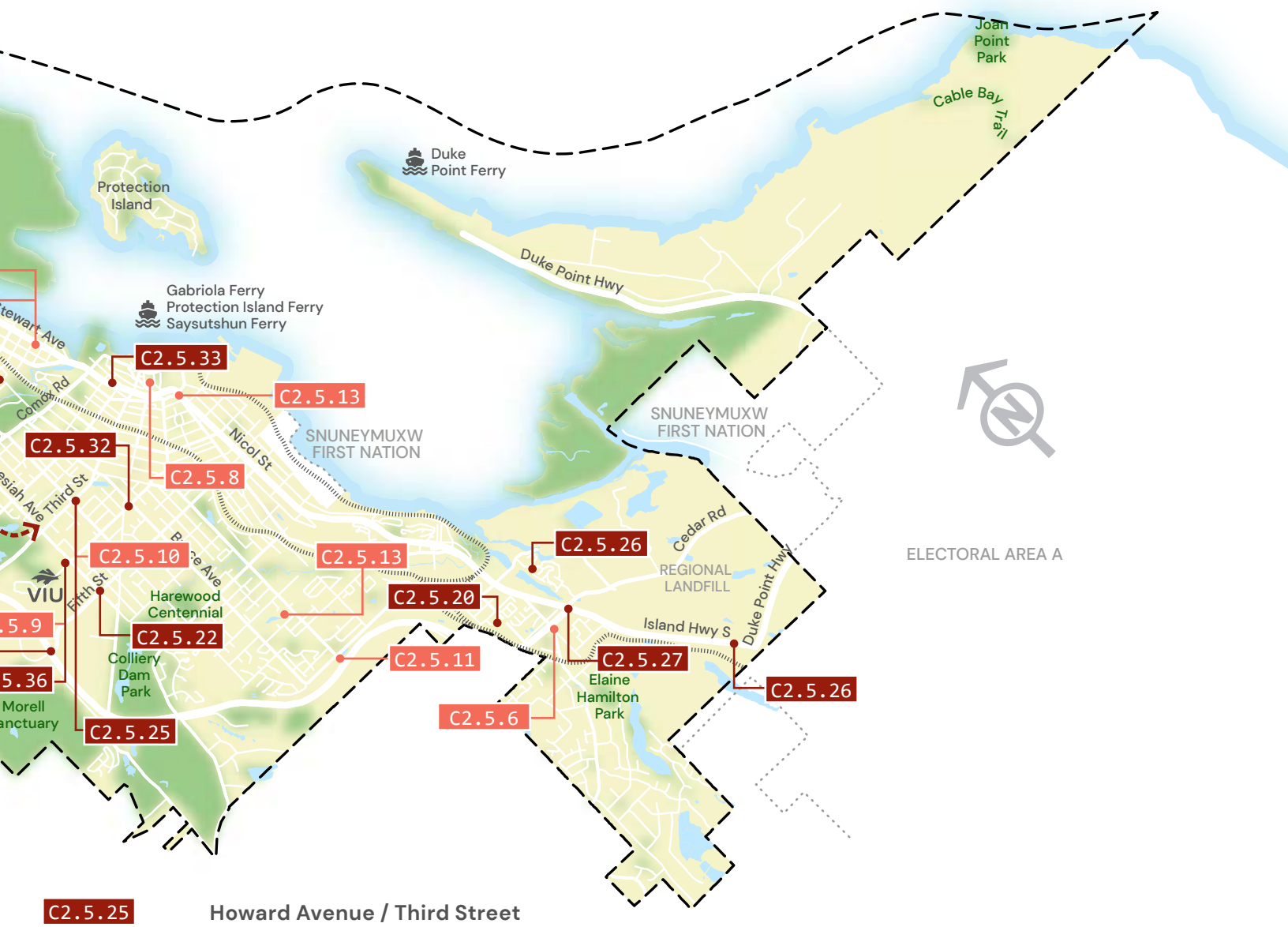


IMMEDIATE 0–4 YEARS

- C2.5.6 Cranberry Avenue / Island Hwy – Intersection Improvements
- C2.5.7 Country Club High Street and Transit Exchange
- C2.5.8 Design Commercial
- C2.5.9 Fourth Street Complete Street / VIU Bikeway
- C2.5.10 Howard Avenue / Third Street
- C2.5.11 Mid-Town Gateway Complete Street
- C2.5.12 Park Avenue Completion
- C2.5.13 Terminal Avenue Corridor Improvements
- C2.5.14 Stewart Avenue Complete Street Corridor – North of Cypress
- C2.5.15 Stewart Avenue Complete Street – Terminal to Cypress

FUTURE BEYOND 4 YEARS

- C2.5.16 Bowen Road / Island Hwy
- C2.5.17 Bowen / Wakesiah / Third Corridor Improvements
- C2.5.18 Brechin Hill Intersection Improvements
- C2.5.19 Comox Road – Wallace to Pine
- C2.5.20 Cranberry Connector
- C2.5.21 Departure Bay Beach Corridor Improvements
- C2.5.22 Fifth Street Corridor – Wakesiah to Bruce
- C2.5.23 Hammond Bay Road – Morningside to Departure Bay Road
- C2.5.24 Hammond Bay Road – Turner Road to Rutherford Road



C2.5.25	Howard Avenue / Third Street
C2.5.26	Maki-Fielding Connector
C2.5.27	Nanaimo Parkway (Highway 19) Intersection Improvements
C2.5.28	Northfield Road Corridor
C2.5.29	Norwell Drive (North) and Island Highway
C2.5.30	Rock City Road Corridor
C2.5.31	Rutherford Road Hill
C2.5.32	Fourth Street Complete Street Corridor Improvements
C2.5.33	Terminal Avenue Corridor Improvements
C2.5.34	Uplands Drive Complete Street Phase 1 – Departure Bay Road to Tunnah Road Complete Street
C2.5.35	Uplands Drive – Rutherford to Dover Road
C2.5.36	VIU Road Network Improvements
C2.5.37	Wall-Holly Connector



A HEALTHY NANAIMO:
COMMUNITY WELLBEING & LIVABILITY

C3



C3.1 COMMUNITY SAFETY & SECURITY

CITY PLAN

C3.1
Community
Safety & Security

SUPPORTING DOCUMENTS

- Nanaimo Health & Housing Action Plan
- Economic Development Strategy
- Nanaimo Age-Friendly City Plan
- Downtown Community Safety Action Plan
- Annual Policing Priorities (RCMP)

ROLES

WHAT THE CITY DOES

- Works in partnership with others to support programs and services for vulnerable residents.
- Advocates for projects and funding.
- Secures land for supportive housing and services.
- Public sanitation and maintenance of public infrastructure.
- Police, Fire Protection Services, Bylaw and Building Code enforcement and Community Policing supports.

WHAT OTHERS DO

- Provide supportive services (senior government, non-profits, First Nations governments).
- Provide health services (health authority).
- Respond to safety concerns and safety programs such as Block Watch (RCMP).
- Judicial oversight and prosecutor services.

COMMUNITY SAFETY & SECURITY
AT A GLANCE: AREAS OF FOCUS

Help all community members feel safe in our city



Why? Feeling safe in your community is important for quality of life. Through engagement, some participants reported feeling unsafe at certain times or in parts of the city. While crime and safety are complex, the City has a role in improving environments and programs for safety.

How we plan to do this:

- Continue to incorporate safety considerations into design and maintenance of public spaces.
- Continue to support programs like Block Watch that enable citizens to support neighbourhood safety.

Make it easier for people to get to the services they need



Why? Being able to safely and easily access services increases the chances people are connected to what they need.

How we plan to do this:

- Support the Systems Planning Organization (SPO) to implement the actions in the Health and Housing Action Plan (HHAP).
- Increase the number of places people can connect to supports, including through civic facilities and schools.
- Locate social services and support systems throughout the community and where it's easy for users to get to them (e.g. close to Urban Centres, transit routes).

Help all community members feel safe in our city



Why? The complexity of health and housing for vulnerable populations requires involvement from all levels of government, health services, non-profit agencies, stakeholders, and individuals.

How we plan to do this:

- Support creation of a central organization to coordinate and streamline systems and services.
- Improve communications to more efficiently connect people to the specific services they need, regardless of where they come for support.
- Involve people with lived experiences to provide advice and knowledge.

Integrated Actions Areas (view the sections below to see related actions)

C2.1 Connected Communities
C3.2 Affordable Housing
C3.4 Food Security
C3.5 Emergency Management
C3.6 Recreation, Culture, & Wellness
C4.1 Truth & Reconciliation
C4.2 Equity & Inclusivity
C4.9 Parkland & Park Amenity Management
C5.2 Human, Social, & Environmental Capital
D2 Future Land Use Designations

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
PLANNING, ENGAGEMENT & STRATEGY		
C3.1.1	Work with fire, police, and ambulance services to maintain emergency response times.	▶ C3.1.1
C3.1.2	Support public safety and security through: ▶ Fire Rescue Services ▶ RCMP & Community Policing ▶ Bylaw Enforcement ▶ Extreme weather response ▶ Graffiti Program ▶ Shower program ▶ Emergency food	▶ C3.1.1
C3.1.3	Continue offering Community Policing programs including Speed Watch, Block Watch, Crime Watch, 529 Garage Bike Registrations, Safety Education and Awareness Campaigns, Community Development Initiatives, Community Events, and Neighbourhood Safety Audits.	▶ C3.1.1
C3.1.4	Continue offering public education programs such as smoke alarm installation; bystander CPR; and, the FireSmart program.	▶ C3.1.2
C3.1.5	Continue Fire Loss Prevention through inspection of commercial and public buildings, building plan checks, business license inspections, fire safety plan reviews, fire code and bylaw enforcement, public education and fire investigations.	▶ C3.2.1
C3.1.6	Work with community partners to support point-in-time counts.	▶ C3.1.3
C3.1.7	Continue to participate and support in the following committees and meetings: ▶ Community Advisory Committees for supportive housing and intensive social services; ▶ Nuisance Abatement Committee; and, ▶ Downtown Stakeholders Security meetings.	▶ C3.1.4
C3.1.8	Support grants to fund health, safety, and security initiatives.	▶ C3.1.4
C3.1.9 ★	Support the Nanaimo Situation Table's work to address the needs of high-risk individuals.	▶ C3.1.5
SAFE & EQUITABLE PUBLIC SPACES		
C3.1.10	Provide and expand access to public water, washrooms, and sanitation services to vulnerable populations.	▶ C3.1.7

Ref.	Program	Connected City Plan Policies
COLLABORATION & COORDINATION		
C3.1.11	Support Harbour Watch volunteers that patrol the Nanaimo harbour by boat.	▶ C1.3.8
C3.1.12 ★	Continue to support the Systems Planning Organization to implement the Health and Housing Action Plan and to provide leadership and coordination of services to Nanaimo's most vulnerable citizens.	▶ C3.1.9
C3.1.13 ★	Work with BC Housing to identify opportunities for additional shelters and fund additional shelter space.	▶ C3.1.9
C3.1.14	Continue to support joint patrols with an Island Health mental health nurse and RCMP mental health liaison officer.	▶ C3.1.9
C3.1.15	Provide RCMP liaisons to: ▶ Supportive housing sites; and, ▶ Isolated, disadvantaged and/or marginalized members of the community to strengthen relationships.	▶ C3.1.10 ▶ C3.1.11
C3.1.16	In collaboration with the school district, Ministry of Children and Family and other partners, support youth crime prevention and resilience, for example: youth officer program in schools and post-secondary students, support to a youth restorative justice program.	▶ C3.1.10
C3.1.17	Enhance policing levels with First Nation communities to strengthen relationships and community engagement.	▶ C3.1.11

IMMEDIATE PROGRAM LIST 0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
PLANNING, ENGAGEMENT & STRATEGY		
C3.1.18 ★	Construct a new Royal Canadian Mounted Police (RCMP) detachment.	▶ C3.1.1
C3.1.19	Recruit additional firefighters to manage emergency response and training workload.	▶ C3.1.1
C3.1.20	Work with the RCMP to designate a police officer or officers to address issues related to sexual exploitation, especially with regard to youth and young adults.	▶ C3.1.1
C3.1.21	Implement phase 1, 2 and 3 from the Fire Master Plan including requirements for recruitment, fleet and facility renovations.	▶ C3.1.1
C3.1.22	As per the actions in the Fire Master Plan, construct a new fire station midway between Stations 1 and 2.	▶ C3.1.1
C3.1.23	Complete the phased redevelopment of public works facilities to continue to offer critical services.	▶ C3.1.1
C3.1.24 ★	Implement the Downtown Nanaimo Community Safety Action Plan.	▶ C3.1.1

Ref.	Program	Connected City Plan Policies
C3.1.25	Continue change in medical scope of practice to Emergency Medical responder license to increase level of care.	▶ C3.1.2
C3.1.26	Explore new opportunities to expand mental health supports for fire department staff.	▶ C3.1.4
C3.1.27	Recruit additional firefighters to manage emergency response and training workload.	▶ C3.1.1
C3.1.28	Work with the RCMP to designate a police officer or officers to address issues related to sexual exploitation, especially with regard to youth and young adults.	▶ C3.1.1
C3.1.29	Explore new opportunities to expand mental health supports for fire department staff.	▶ C3.1.4
C3.1.30	Prepare for adoption and changes to the BC Fire Code, BC Building Code and Fire Safety Act.	
C3.1.31	Reinstate the RCMP auxiliary Constable Program, uniformed volunteer police that support safety and security in the City.	▶ C3.1.5
SAFE & EQUITABLE PUBLIC SPACES		
C3.1.32	Implement the Downtown Safety Action Plan including: ▶ 12 Community Safety Officers (CSOs) ▶ 2 Permanent Community Clean Teams ▶ 4 Parks Ambassadors ▶ A Vandalism Relief Grant ▶ Additional Downtown Parkade Cleaning ▶ A Downtown Ambassador Program ▶ Crime Prevention through Environmental Design (CPTED) assessments of Public Spaces	▶ C3.1.6
C3.1.33	Review the effectiveness of the City funded urban clean-up programs in conjunction with external agencies.	▶ C3.1.7
C3.1.34 ★	Implement a Parking Facility Security Assessment in the downtown area (Bastion, Vancouver Island Conference Centre, and Harbour Front Parkades).	▶ C3.1.7
C3.1.35	Establish and monitor the effectiveness of the RCMP downtown engagement team.	▶ C3.1.7
C3.1.36	Perform a Public Space Sanitation Enhancement study to address the needs and service level requirements in public spaces.	▶ C3.1.7
COLLABORATION & COORDINATION		
C3.1.37	Update Mutual Aid Agreements.	▶ C3.1.8
C3.1.38	Develop a plan to target and engage youth at risk of participating in gun and gang violence.	▶ C3.1.9 ▶ C3.1.3 ▶ C3.1.5
C3.1.39 ★	Work with BC Housing to establish a Navigation Centre for up to 60 transitional beds.	▶ C3.1.10

Ref.	Program	Connected City Plan Policies
C3.1.40	Annually review projections and demand for RCMP, Fire Department, and Bylaw Enforcement staffing needs to support a growing community.	▶ C3.1.11
C3.1.41	Collaborate with Snuneymuxw First Nation to provide Automated External Defibrillators.	▶ C3.1.11

FUTURE PROGRAM LIST

BEYOND 4 YEARS

Ref.	Program	Connected City Plan Policies
PLANNING, ENGAGEMENT & STRATEGY		
C3.1.42	Look for opportunities to have distributed RCMP response coverage, by having more RCMP administrative centres integrated with other public facilities (e.g. Oliver Woods centre).	▶ C3.1.1
C3.1.43	Review adapting the Safer Schools approach to commercial, institutional, industrial, and public buildings.	▶ C3.1.2
SAFE & EQUITABLE PUBLIC SPACES		
C3.1.44	Integrate RCMP command centres in larger facilities (e.g. stadiums, ice rinks).	▶ C3.1.7
C3.1.45	Create adaptive spaces to provide RCMP services during large-scale community events.	▶ C3.1.7
C3.1.46	Work with partners to establish Nanaimo as a regional hub for RCMP district services (e.g. West Coast Marine, police dog services, Integrated Homicide Investigative Team).	▶ C3.1.11

COMMUNITY SAFETY & SECURITY
PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.		

IMMEDIATE PROJECT LIST

0 - 4 YEARS

No project actions currently identified for this timeframe.		

FUTURE PROJECT LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.		



C3.2 AFFORDABLE HOUSING

CITY PLAN

C3.2
Affordable Housing

SUPPORTING DOCUMENTS

- Nanaimo Affordable Housing Strategy
- Nanaimo Health & Housing Action Plan
- Economic Development Strategy
- Nanaimo Age-Friendly City Plan

ROLES

WHAT THE CITY DOES

- Participates in generating and distributing funds towards affordable housing.
- Advocates for projects and funding from senior government.
- Participants in collaborative planning to increase affordable housing.
- Creates policies, guidelines, and information that enable development forms that support affordable housing.

WHAT OTHERS DO

- Build affordable housing projects for housing needs across the spectrum (developers, non-profits, senior government).
- Manage affordable housing units (non-profits, senior government).
- Participate in funding, including provision of grants and incentives (senior government, private sector).

AFFORDABLE HOUSING
AT A GLANCE: AREAS OF FOCUS

Update City bylaws and processes to support affordable housing



Why? Making it easy, efficient, and cost-competitive to build affordable housing supports the development community in increasing this much-needed form of housing.

How we plan to do this:

- Review and adjust our existing bylaws such as the Zoning Bylaw and Off-Street Parking Regulations Bylaw to better accommodate affordable housing.
- Work with developers and the community to increase the variety of affordable housing units, including more family-friendly units.
- Enhance incentives to encourage more integration of affordable units in new developments.

Increase collaboration to deliver more affordable housing



Why? Increasing affordable housing requires participation from the City, senior governments, non-profit organizations, developers, stakeholders, and many others. Through collaboration, we can maximize community benefit.

How we plan to do this:

- Support the Systems Planning Organization to coordinate community-wide efforts on health and housing strategies.
- Share learning and resources with the development community, partners, neighbours, and other organizations.

Continue to support people in securing and maintaining homes



Why? Securing and maintaining appropriate housing is essential to an individual's health and the health of the community.

How we plan to do this:

- Be involved in programs and advocacy that helps tenants secure and maintain affordable homes.
- Continue programs that contribute to affordable housing (like the Housing Legacy Reserve Fund) or help people maintain housing (like the Nanaimo Rent Bank).
- Continue to lead and participate in programs to increase equity and inclusivity in housing.

Integrated Actions Areas (view the sections below to see related actions)

- **C2.1** Connected Communities
- **C3.1** Community Safety & Security
- **C3.3** Intergenerational Living
- **C3.6** Recreation, Culture, & Wellness
- **C4.2** Equity & Inclusivity
- **C4.3** Access for All
- **C5.2** Human, Social, & Environmental Capital
- **D2** Future Land Use Designations

PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
TOOLS		
C3.2.1	Review and update the Housing Needs Report every 5 years as required by the *Local Government Act*.	▶ C3.2.8
C3.2.2	Annually report to Council on the affordable housing progress action items and targets. (AHS).	▶ C3.2.8
C3.2.3	Continue to fund the Nanaimo Rent Bank and Rent Supplement program in addition to the Rent Bank Funds provided by BC Housing.	▶ C3.2.8
C3.2.4	Use the online accommodation platforms of Municipal and Regional District Tax Program revenues to support affordable housing initiatives.	▶ C3.2.10
FUNDING		
C3.2.5	Seek funding to support the development of accommodation and housing options, including shelters, transitional housing, and supportive housing (e.g. Strengthening Communities Grant).	▶ C3.2.9 ▶ C3.2.10 ▶ C3.2.20
PROTECTION OF EXISTING AFFORDABLE HOUSING		
C3.2.6	Monitor the Short-Term Rental program.	▶ C3.2.13
HOUSING OPTIONS		
C3.2.7	Continue to use housing agreements to secure affordable and supportive housing units for the long term.	▶ C3.2.19
COLLABORATION		
C3.2.8	Continue to implement the existing BC Housing Memorandum of Understanding (MOU) to provide affordable and supportive housing and proceed with updating the MOU to reflect evolving community needs.	▶ C3.2.27 ▶ C3.2.29

IMMEDIATE PROGRAM LIST 0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
TOOLS		
C3.2.9 ★	Identify sites for acquisition and potential partnerships of affordable and supportive housing projects.	▶ C3.2.2
C3.2.10 ★	Review the Delegation Bylaw to consider increasing the delegation of development permits for affordable housing.	▶ C3.2.6
C3.2.11 ★	Consider new authority in the *Local Government Act* to not require Public Hearings for rezonings.	▶ C3.2.6
C3.2.12 ★	Complete a review of the Downtown Revitalization Tax Incentive Programs.	▶ C3.2.6
C3.2.13 ★	Develop a Family-Friendly Housing policy to encourage the construction of more two and three plus bedroom units in new multi-family developments.	▶ C3.2.7 ▶ C3.2.8
C3.2.14 ★	Complete the following Affordable Housing Strategy Projects: ▶ Prepare policies and bylaw amendments to expand secondary suites and coach houses, and to support infill and intensification in single detached neighbourhoods for the appropriate land use designations in the City Plan; and ▶ Complete an analysis of Urban Centre and Corridor land use designations with the objective of pre-zoning appropriate parcels for affordable housing.	▶ C3.2.2 ▶ C3.3.8
C3.2.15	Provide an education and awareness campaign for developers and other housing providers on ways the City supports affordable housing.	▶ C3.2.8
C3.2.16	Establish a digital system to monitor and track affordable housing projects, at various stages of development, to enable reporting and public accountability.	▶ C3.2.8
FUNDING		
C3.2.17	Review and update the Housing Legacy Reserve Fund (HLRF) bylaw with clear articulation of criteria for allocation of funds.	▶ C3.2.11
C3.2.18	Integrate affordable housing considerations into the City's Land Acquisition Strategy. This would include integration of site selection criteria, potential funding sources, and a framework for land lease arrangements.	▶ C3.2.12
PROTECTION OF EXISTING AFFORDABLE HOUSING		
C3.2.19 ★	Create a tenant relocation policy to support tenants impacted by redevelopment and displacement.	▶ C3.2.15

Ref.	Program	Connected City Plan Policies
HOUSING OPTIONS		
C3.2.20 ★	Review Schedule D of the Zoning Bylaw (i.e. Density Bonusing) to further incentivize affordable housing.	▶ C3.2.18
C3.2.21 ★	Finalize the Park Avenue Concept Plan including consideration of affordable housing.	▶ C3.2.18
AMENITIES		
C3.2.22	Research incorporating minimum requirements for amenity spaces that promote resident interaction and relationship building into policies and / or bylaws.	▶ C3.2.23

FUTURE PROGRAM LIST

BEYOND 4 YEARS

Ref.	Program	Connected City Plan Policies
COLLABORATION		
C3.2.23	System Planning Organization | Explore a Community Investment Campaign to drive capital and coordinated builds / investments to support affordable housing with community, government, and private sector partners.	▶ C3.2.28
TOOLS		
C3.2.24	Research offering pre-reviewed accessory dwelling unit plans, to further incentive their development.	▶ C3.2.6
C3.2.25	Conduct a parking supply and demand assessment study for non-market and rental housing projects located near frequent transit, to support changes to parking requirements and/or support parking variances based on findings.	▶ C3.2.6
FUNDING		
C3.2.26	Investigate and advocate for the expansion of the Provincial home ownership grants for low-income households.	▶ C3.2.18
AMENITIES		
C3.2.27	Complete research into good practices in legislation or other policies that support pets in rental housing, and consult with the Province regarding possible revisions to the Residential Tenancy Act to support more pets being allowed in rental housing.	▶ C3.2.23

AFFORDABLE HOUSING
PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.

IMMEDIATE PROJECT LIST

0 – 4 YEARS

No project actions currently identified for this timeframe.

FUTURE PROJECT LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.



C3.3 INTERGENERATIONAL LIVING

CITY PLAN

C3.3
Intergenerational Living

SUPPORTING DOCUMENTS

- Mid-Island Region Child Care Action Plan
- Nanaimo Age-Friendly City Plan
- RDN Social Needs Assessment & Strategy

ROLES

WHAT THE CITY DOES

- Provides program, services, spaces, and facilities for all ages.
- Supports establishment of child care spaces in the community.
- Integrates policies and standards that encourages developments to support aging-in-place.

WHAT OTHERS DO

- Child care policy and funding (senior government).
- Child care programs (private operators).
- Identify issues and potential service gaps for seniors (advocacy groups, stakeholders).

Support efforts to increase child care spaces



Why? High quality, accessible and affordable childcare is essential to the well-being of children, their families, and the broader community. Childcare plays a critical role in economic development, poverty reduction, gender equality, social inclusion, and healthy child development.

How we plan to do this:

- Update our bylaws to increase opportunities and incentives for including child care spaces in new development.
- Support potential for child care in civic facilities and City-owned spaces.
- Collaborate on a regional approach to child care.
- Support and advocate for spending on child care and supports for families.

Make it easier to age-in-place



Why? Nanaimo's senior's population is increasing and it is anticipated that seniors will represent an even larger percentage of Nanaimo's residents in the future. Remaining connected to our communities as we age, helps maintain important social networks and reduces social isolation.

How we plan to do this:

- Develop policy that increase accessible or adaptable units in new developments.
- Promote financial assistance programs like the BC Rebate for Accessible Home Adaptation that help people adapt in their existing homes.

Increase opportunities for inter-generational interaction



Why? Intergenerational interactions help us learn from one another and grow. Building spaces and environments where these interactions happen naturally can increase quality of life for all ages.

How we plan to do this:

- Explore programs and incentives that lead to creation of intergenerational shared spaces in new developments.
- Seek to increase programming that encourages intergenerational participation.

Integrated Actions Areas (view the sections below to see related actions)

C2.1 Connected Communities
C3.1 Community Safety & Security
C3.2 Affordable Housing
C3.6 Recreation, Culture, & Wellness
C4.2 Equity & Inclusivity
C4.3 Access for All
C4.4 Political Voice & Engagement
C5.2 Human, Social, & Environmental Capital
D2 Future Land Use Designations

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
CHILDREN & YOUTH		
C3.3.1 ★	Support equitable access for children, youth, and families to City recreational programs and facilities. Examples include the Leisure Economic Access Pass (LEAP) program, supports to sport and youth organizations, and the Health Hub at the Nanaimo Aquatic Centre.	▶ C3.3.2
C3.3.2	Support and collaborate with the Early Learning and Child Care Council.	▶ C3.3.3
C3.3.3 ★	Work with School District 68 to support and prioritize the integration of childcare spaces into elementary school sites across the city.	▶ C3.3.4

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
CHILDREN & YOUTH		
C3.3.4	Update the Zoning Bylaw to include the following related to child care: ▶ Review Schedule D and consider allocating a higher point value for including childcare in developments; ▶ Amend terminology related to "day care" to clarify that day care includes child care and/or provide definition for adult care and childcare; and ▶ Review, and where applicable, increase the number of zones in which childcare facilities could be accommodated as a permitted use.	▶ C3.3.1
C3.3.5	Review utilizing the Strategic Infrastructure Reserve funding towards childcare spaces.	▶ C3.3.1
AGING-IN-PLACE		
C3.3.6 ★	Develop an Accessible and Adaptable Housing policy to increase the amount of adaptable and accessible residential units that: ▶ Explores requiring a minimum number of adaptable units for all new developments, including flexibility and options for different types of housing. ▶ Considers higher adaptable unit requirements for seniors-oriented developments. ▶ Encourages the use of universal design features.	▶ C3.3.8 ▶ C3.3.9 ▶ C3.3.10 ▶ C3.3.11

Ref.	Program	Connected City Plan Policies
C3.3.7	Update the City's website to promote financial assistance programs offered by others for households to make modifications to their home for accessibility (e.g. BC Rebate for Accessible Home Adaptations).	▶ C3.3.13
ENGAGEMENT & COMMUNICATION		
C3.3.8	Research leading practices in communication and outreach of City information that is inter-generationally age-friendly.	▶ C3.3.14

FUTURE PROGRAM LIST

BEYOND 4 YEARS

Ref.	Program	Connected City Plan Policies
CHILDREN & YOUTH		
C3.3.9	Review the establishment of a Permissive Tax Exemptions program to encourage the development of new childcare spaces.	▶ C3.3.1
C3.3.10	Support the creation of vibrant and flexible large youth-designated indoor spaces where youth can regularly gather to socialize, use for performances, coffee houses, and other youth-focused and youth-driven activities.	▶ C3.3.6
AGING-IN-PLACE		
C3.3.11	Develop a senior-led home garden program to share knowledge and support food production.	▶ C3.3.13

INTERGENERATIONAL LIVING
PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.		

IMMEDIATE PROJECT LIST

0 – 4 YEARS

Ref.	Project	Connected City Plan Policies
INTERGENERATIONAL CONNECTION		
C3.3.12 ★	**Bowen Park |** Work with Island Health to create a Memory Clinic.	▶ C3.3.6
C3.3.13 ★	**South End Community Centre |** Create a fully integrated community wellness centre for all ages.	▶ C3.3.6

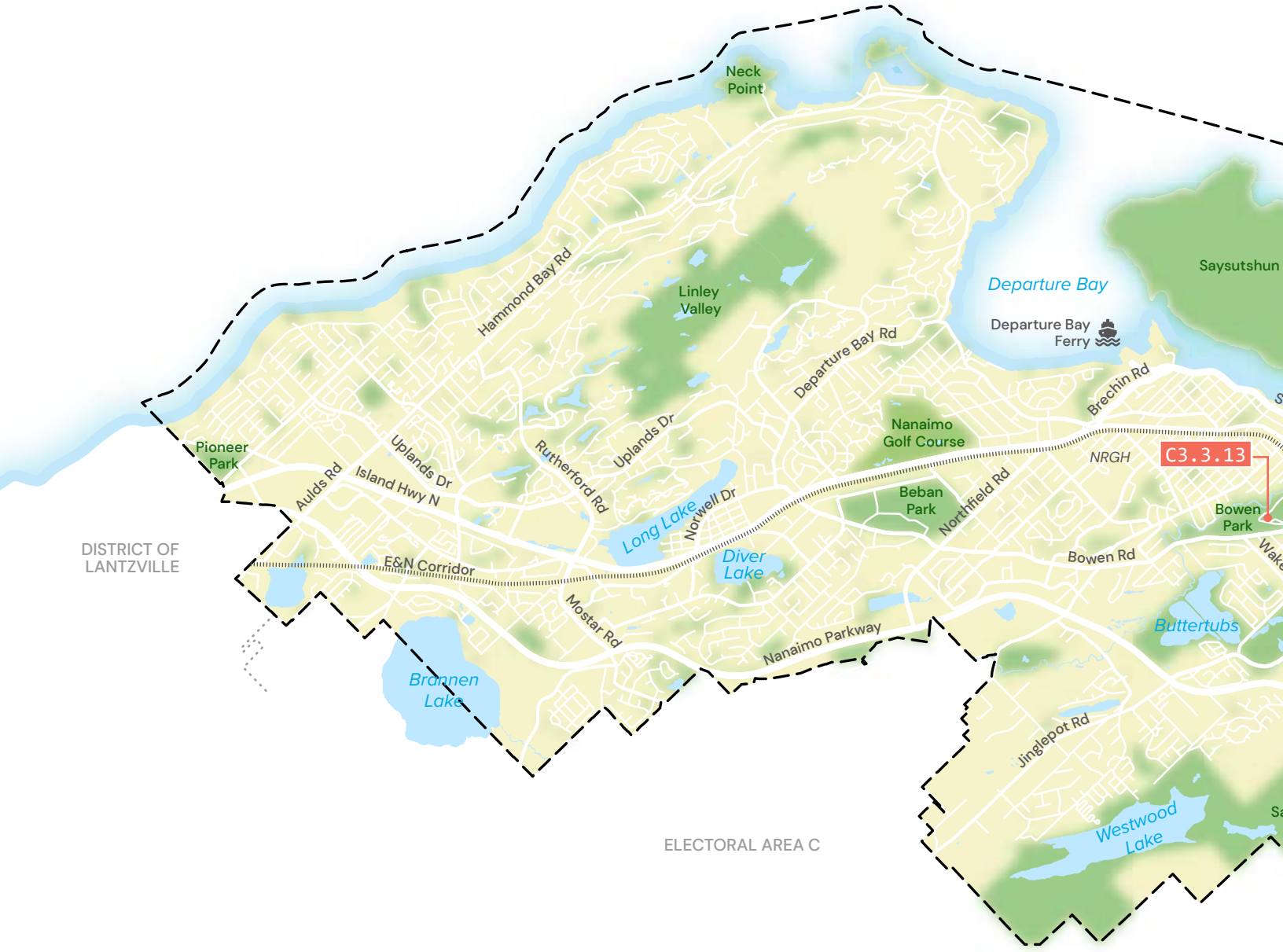
FUTURE PROJECT LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.		

MAP 10: INTERGENERATIONAL LIVING
PROJECT OVERVIEW MAP

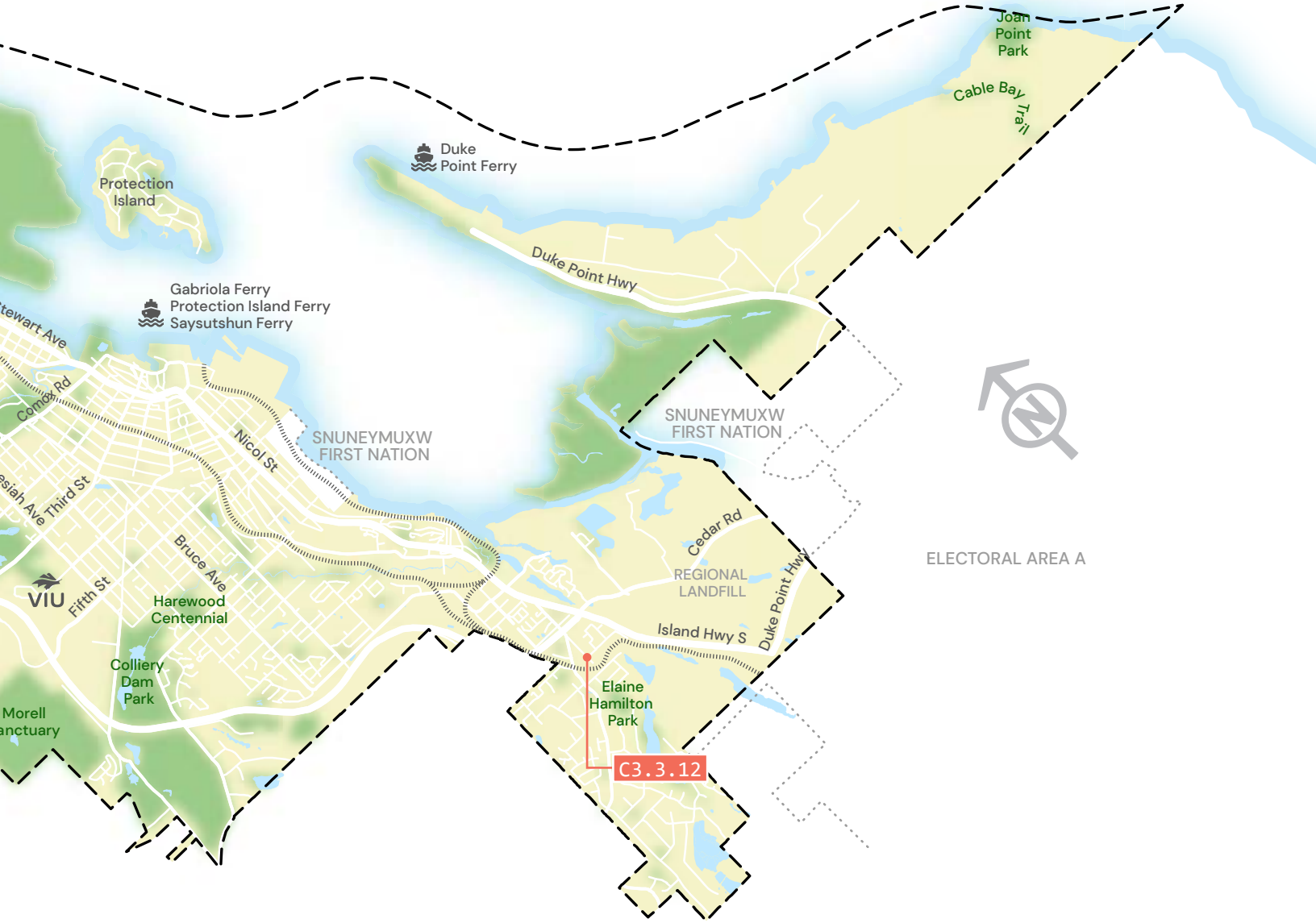
Refer to the previous pages for project details.



IMMEDIATE 0–4 YEARS

C3.3.12 **South End Community Centre**

C3.3.13 **Bowen Park**


Joan Point Park
Cable Bay Trail
Duke Point Ferry
Protection Island
Duke Point Hwy
Gabriola Ferry
Protection Island Ferry
Saysutshun Ferry
SNUNEYMUXW FIRST NATION
SNUNEYMUXW FIRST NATION
Nicol St
Cedar Rd
ELECTORAL AREA A
REGIONAL LANDFILL
Duke Point Hwy
Island Hwy S
Bruce Ave
Fifth St
VIU
Harewood Centennial
Colliery Dam Park
Elaine Hamilton Park
C3.3.12


eggplant
$3.00 ea



C3.4 FOOD SECURITY

CITY PLAN

C3.4
Food Security

SUPPORTING DOCUMENTS

- Emergency Food Security Strategy
- Nanaimo Age-Friendly City Plan
- RDN Social Needs Assessment & Strategy
- Beban Park Master Plan Update
- Various park plans

ROLES

WHAT THE CITY DOES

- Provides policy and regulation that guides potential food production on lands within the city, including agricultural lands.
- Manages parks, open spaces, road rights of way, and facilities that may have roles in food production or distribution.
- Provides emergency response services, which may include re-establishment of the supply chain following an emergency.

WHAT OTHERS DO

- Provide health guidance and education (Island Health).
- Distribute food to vulnerable community members (non-profits, School District 68).
- Run programs for food production and sharing (community garden organizations, gleaning groups, etc.

FOOD SECURITY
AT A GLANCE: AREAS OF FOCUS

Connect people to food resources and knowledge



Why? Food literacy provides people the skills and knowledge to make positive food choices and empowers them to make decisions about how to support their health.

How we plan to do this:

- Support a Nanaimo Food Policy Council, as well as regional programs.
- Acknowledge and recognize Indigenous treaty rights in accessing traditional foods and support protection and enhancement of food resources.
- Encourage community dietitian positions.

Support opportunities for local food production



Why? The landscape that surround us supports foraging and growing food close to home and limiting our ecological footprint. By growing, collecting, and selling food in public space, other members of the public visiting the site also see opportunities to grow food close to home.

How we plan to do this:

- Continue to acquire and manage parks, public lands, and water assets that have food production values.
- Continue to integrate edible plants, trees, and growing spaces into appropriate City-managed landscapes.
- Consider prioritizing local food in City events and activities.

Get food to those in need during emergencies



Why? Emergencies can disrupt our regular networks and can impact food access for those most in need. Preparing in advance supports a coordinated response that maintains a continuous supply of food for all. In addition, the COVID-19 pandemic has demonstrated fragility in the global food system and shortages have impacted costs and supplies, disproportionately affecting lower income residents. Increasing local food production builds resilience in our food network.

How we plan to do this:

- Create a working group focused on emergency food response and distribution.

Integrated Actions Areas (view the sections below to see related actions)

C2.5 Complete Streets

C3.1 Community Safety & Security

C3.5 Emergency Management

C3.6 Recreation, Culture, & Wellness

C4.1 Truth & Reconciliation

C4.2 Equity & Inclusivity

C4.9 Parkland & Park Amenity Management

C5.2 Human, Social, & Environmental Capital

D2 Future Land Use Designations

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
FOOD SECURITY		
C3.4.1	Update the 'Surviving in Nanaimo Guide' with a list of organizations that provide food to vulnerable populations.	▶ C3.4.1
PARTNERSHIPS		
C3.4.2 ★	Work with neighbourhoods and community groups to expand opportunities for community gardens.	▶ C3.4.1
C3.4.3	Support ongoing partners in their growing and marketing of food on City owned land such as the Nanaimo Community Gardens, Nanaimo Foodshare, VIEX, and Island Roots.	▶ C3.4.5 ▶ C3.4.13
C3.4.4	Support the Nanaimo Food Policy Council, as well as regional programs.	▶ C3.4.6
PUBLIC LAND & INFRASTRUCTURE		
C3.4.5	Facilitate, market, and promote information and resources to assist the public to grow food on public lands such as through the Partners in Parks Program.	▶ C3.4.6
C3.4.6 ★	Support installation of infrastructure required for food production in appropriate City owned locations such as the Beban Learning Gardens.	▶ C3.4.15
C3.4.7	Work with partners such as Oceans and Fisheries Canada and Freshwater Fishers of BC to promote freshwater and saltwater fish stocking.	▶ C3.4.16
C3.4.8 ★	Continue to acquire and manage parks, public lands, and water assets that have food production values, such as the Beaufort Park Food Forest.	▶ C3.4.18

IMMEDIATE PROGRAM LIST

0 – 4 YEARS

Ref.	Program	Connected City Plan Policies
FOOD SECURITY		
C3.4.9	Create a working group focused on emergency food response and distribution.	▶ C3.4.1
C3.4.10	Conduct a food security needs assessment for emergencies.	▶ C3.4.1
C3.4.11	Develop and maintain communication materials, protocols, and plans for food and water supply preparedness during an emergency.	▶ C3.4.1

Ref.	Program	Connected City Plan Policies
C3.4.12	Explore prioritizing local food in City events and activities through tools such as the Social Procurement Policy.	▶ C3.4.4
PARTNERSHIPS		
C3.4.13	Work with community organizations to update and formalize user agreements to manage community gardens and food forests.	▶ C3.4.5
C3.4.14	Review relevant policies, bylaws, and incentives to determine if additional tools can be used to encourage landowners to use lands for food production such as encouraging edible landscaping as part of Landscape Designs.	▶ C3.4.11

FUTURE PROGRAM LIST

BEYOND 4 YEARS

No program actions currently identified for this timeframe.		

FOOD SECURITY
PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.		

IMMEDIATE PROJECT LIST

0 - 4 YEARS

Ref.	Project	Connected City Plan Policies
PARTNERSHIPS		
C3.4.15 ★	**East Wellington Park |** Through community partnerships, implement food production and agroforestry supporting infrastructure at East Wellington Park.	▶ C3.4.13
C3.4.16 ★	**Beban Park |** Work with community partners to develop additional agricultural and food production / showcase areas within the central development area at Beban Park.	▶ C3.4.13
PUBLIC LAND & INFRASTRUCTURE		
C3.4.17	**Beaufort Park |** Implement food production enhancements such as garden shed.	▶ C3.4.15

Ref.	Project	Connected City Plan Policies
C3.4.18 ★	**Diver Lake Park |** Integrate fishing features into the design of future sections of the boardwalk / trail.	▶ C3.4.16
C3.4.19 ★	**Lakeview Park (Long Lake) |** Install a fishing float/multi-use access points at Lakeview Park for fishing, harvesting, and launching.	▶ C3.4.16
C3.4.20 ★	**933 Park Avenue |** Through community partnerships, implement food production and agroforestry supporting infrastructure at 933 Park Avenue.	▶ C3.4.16
C3.4.21 ★	**Westwood Lake Park |** Improve amenities for universal access, fishing and harvesting at Westwood Lake Park.	▶ C3.4.16

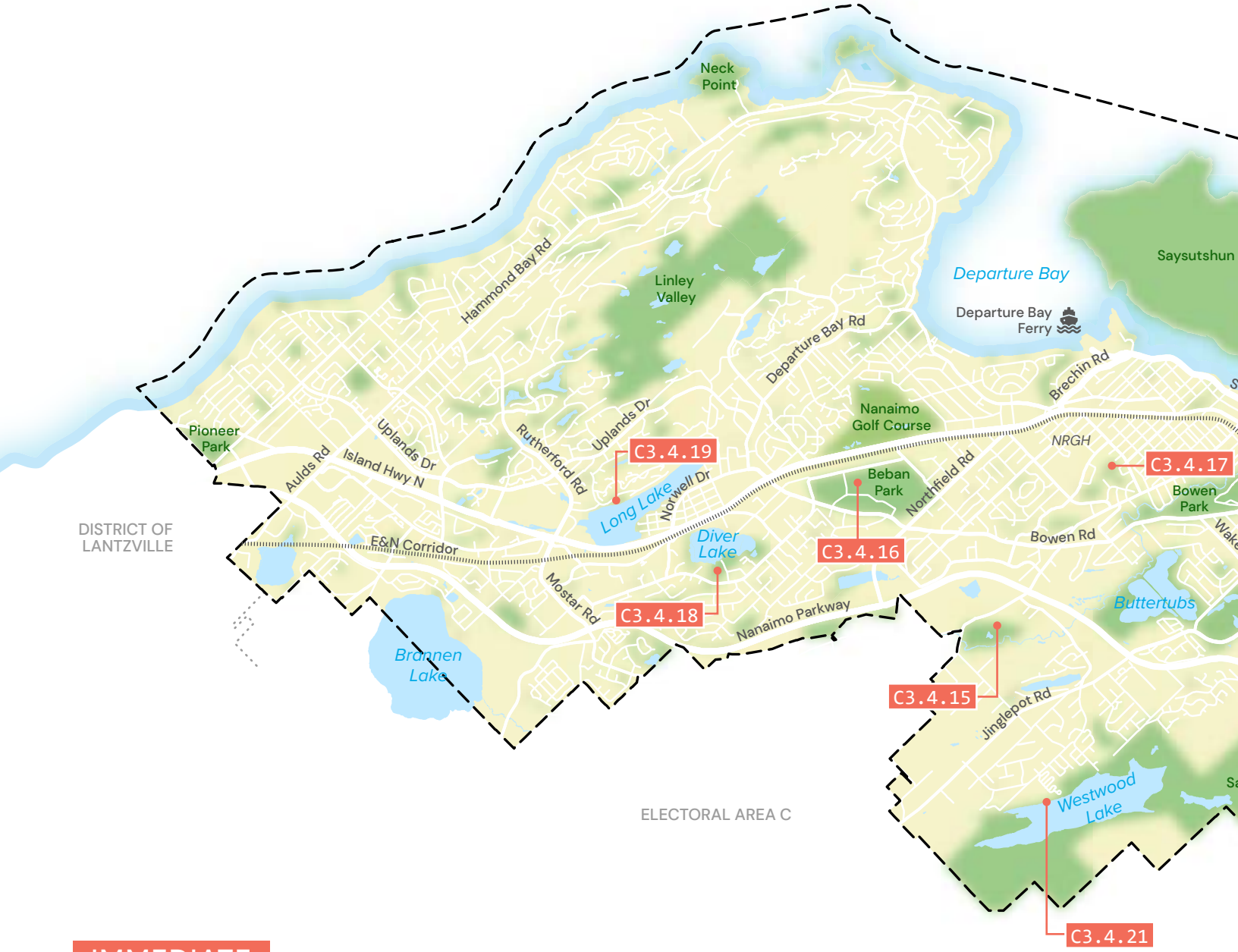
FUTURE PROJECT LIST

BEYOND 4 YEARS

Ref.	Project	Connected City Plan Policies
C3.4.22	**Colliery Dam Park |** Install additional fishing floats / multi-use access points at Colliery Dam Park for fishing, harvesting, and launching.	▶ C3.4.16
C3.4.23	**Millstone River Estuary |** Construct safe physical access points to the Millstone River Estuary to facilitate anglers.	▶ C3.4.16

MAP 11: FOOD SECURITY
PROJECT OVERVIEW MAP

Refer to the previous pages for project details.

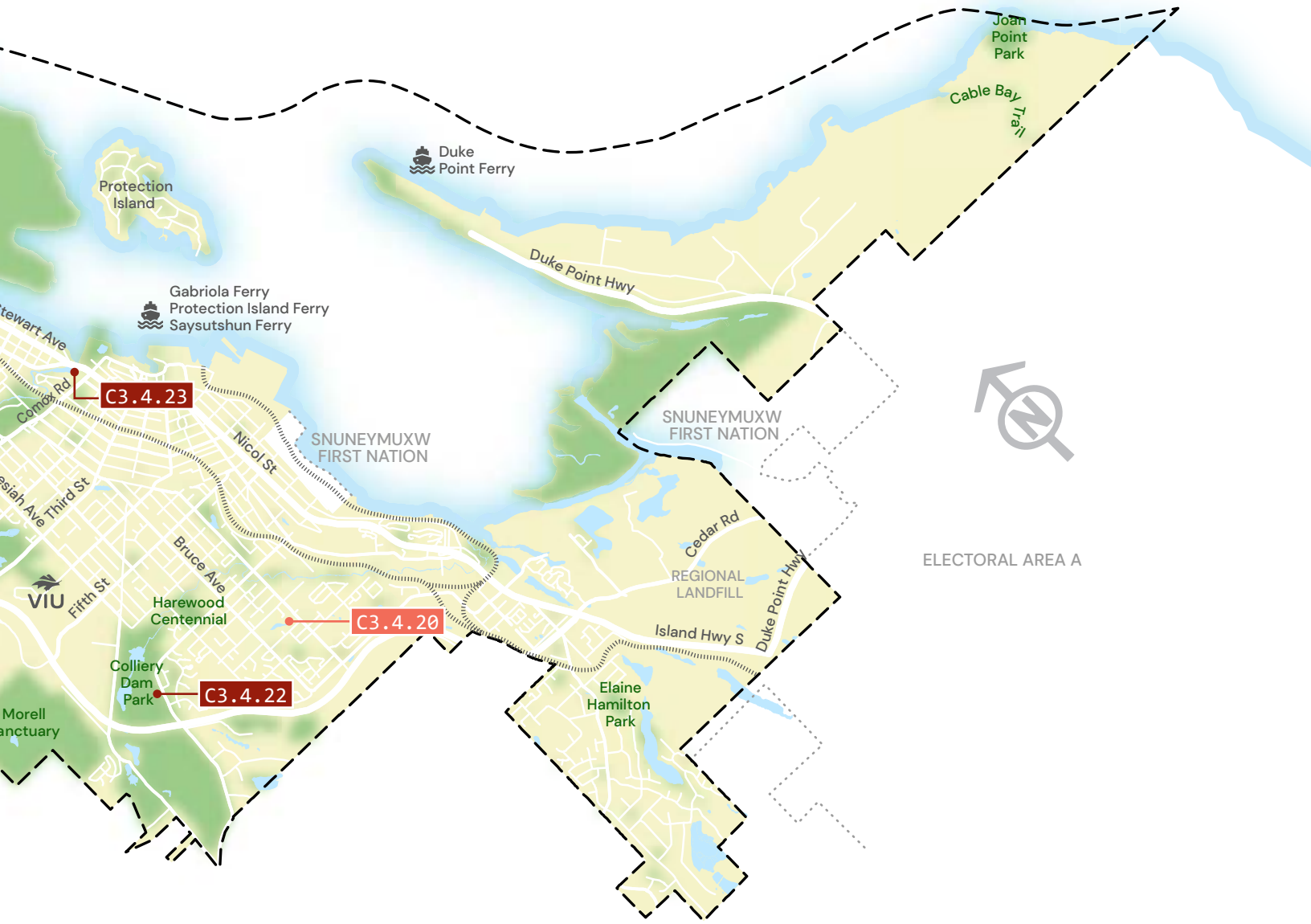


IMMEDIATE 0–4 YEARS

- C3.4.15 East Wellington Park
- C3.4.16 Beban Park
- C3.4.17 Beaufort Park
- C3.4.18 Diver Lake Park
- C3.4.19 Lakeview Park (Long Lake)
- C3.4.20 933 Park Avenue
- C3.4.21 Westwood Lake Park

FUTURE BEYOND 4 YEARS

- C3.4.22 Colliery Dam Park
- C3.4.23 Millstone River Estuary


Joan Point Park
Cable Bay Trail
Duke Point Ferry
Protection Island
Duke Point Hwy
Gabriola Ferry
Protection Island Ferry
Saysutshun Ferry
Stewart Ave
Comox Rd
C3.4.23
SNUNEYMUXW FIRST NATION
Nicol St
SNUNEYMUXW FIRST NATION
Third St
Bruce Ave
Cedar Rd
ELECTORAL AREA A
VIU
Fifth St
Harewood Centennial
C3.4.20
REGIONAL LANDFILL
Duke Point Hwy
Island Hwy S
Colliery Dam Park
C3.4.22
Elaine Hamilton Park
Morell Sanctuary



C3.5 EMERGENCY MANAGEMENT

CITY PLAN

C3.5
Emergency
Management

SUPPORTING DOCUMENTS

- City of Nanaimo Emergency Response and Recovery Plan
- City of Nanaimo Hazard Risk and Vulnerability Assessment

ROLES

WHAT THE CITY DOES

- Maintains an Emergency Response and Recovery Plan that outlines protocols the city will take in the event of different types of emergencies.
- Undertakes periodic Hazard, Risk, and Vulnerability Assessments to identify potential vulnerabilities and consider mitigations.
- Coordinate City response during a community emergency.
- Provide community with information.
- Support post-emergency clean-up.

WHAT OTHERS DO

- Provide immediate emergency response (RCMP, First Responders).
- Lead response during / post-emergency (varies depending on nature of emergency).

EMERGENCY MANAGEMENT
AT A GLANCE: AREAS OF FOCUS

Be prepared for emergencies



Why? While no one wants an emergency to arise, being prepared can help us respond efficiently and support those who are impacted.

How we plan to do this:

- Maintain emergency response protocols for natural and man-made emergencies.
- Continue to review potential community risks, and take steps to be prepared.
- Enable community members and business members to increase their preparedness.

Increase our community resiliency



Why? As we learn more about potential risks, we can develop plans to increase our community's resiliency by making choices to develop or redevelop in a way that reduces risk.

How we plan to do this:

- Continue to analyze potential risks and integrate learnings into plans for the future.
- Limit new development in areas with potential risks and take steps to shift existing infrastructure and development away from risk area as redevelopment occurs.

Integrated Actions Areas (view the sections below to see related actions)

C1.2 Climate Adaptation & Hazard Mitigation

C1.5 Water, Sewer, & Stormwater Services

C2.5 Complete Streets

C3.1 Community Safety & Security

C3.4 Food Security

C3.6 Recreation, Culture, & Wellness

C4.2 Equity & Inclusivity

C4.4 Political Voice & Engagement

C4.9 Parkland & Park Amenity Management

C5.3 Business Development

EMERGENCY MANAGEMENT
PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
PLANNING		
C3.5.1	Maintain upcoming seasonal hazard awareness and overall organizational readiness.	▶ C3.5.2 ▶ C3.5.5
C3.5.2	Conduct staff training and periodic emergency exercises to refine response programming.	▶ C3.5.2
C3.5.3	Lead and enhance the Emergency Social Services volunteer program and explore opportunities for further development.	▶ C3.5.7
C3.5.4	Develop functional capability and formalize processes for public alerting via Voyent Alert.	▶ C3.5.15
C3.5.5	Engage with community members to provide education on personal preparedness and neighbourhood resilience.	▶ C3.5.16 ▶ C3.5.17

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
PLANNING		
C3.5.6	Update the rapid damage assessment program.	▶ C3.5.2
C3.5.7 ★	Update the Emergency Response and Recovery Plan.	▶ C3.5.2
C3.5.8 ★	Update the Hazard Risk Vulnerability Assessment.	▶ C3.5.6 ▶ C3.5.7
C3.5.9	Create and implement an emergency communication plan for the public.	▶ C3.5.15
C3.5.10	Initiate a wildfire mitigation program that incorporates the Firesmart program and other stakeholders	▶ C3.5.2 ▶ C3.5.7
BUSINESS CONTINUITY		
C3.5.11	Maintain the business continuity plan for the City and lead the future updates to this project	▶ C3.5.9
PARTNERSHIPS & COORDINATION		
C3.5.12	Build relationships with industry partners, focusing on critical infrastructure and hazardous materials, to coordinate response planning and better understand the industrial risk landscape.	▶ C3.5.13 ▶ C3.5.14

FUTURE PROGRAM LIST

BEYOND 4 YEARS

Ref.	Program	Connected City Plan Policies
PLANNING		
C3.5.13	Develop and adopt a policy that requires new civic buildings, structures and infrastructure to achieve post-disaster standards, as appropriate to the function and scale of each facility.	▶ C3.5.8
BUSINESS CONTINUITY		
C3.5.14	Promote business continuity with private sector partners, primarily focusing on critical infrastructure providers. Build and maintain a database of resources to support private businesses.	▶ C3.5.10 ▶ C3.5.14

EMERGENCY MANAGEMENT
PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.		

IMMEDIATE PROJECT LIST

0 – 4 YEARS

No project actions currently identified for this timeframe.		

FUTURE PROJECT LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.		



C3.6 RECREATION, CULTURE, & WELLNESS

CITY PLAN

C3.6
Recreation, Culture, & Wellness

SUPPORTING DOCUMENTS

- Beban Park Master Plan Update and Facilities improvement Plan
- 2005 PRC Master Plan
- Culture Plan for a Creative Nanaimo
- Various other park plans

ROLES

WHAT THE CITY DOES

- Works with community groups, developers, and non-profits to plan and fund indoor and outdoor facilities.
- Delivers recreation programs and activities for all residents
- Publishes information and facilitates registration.
- Provides assistance to helps all residents access facilities, programs, and services.

WHAT OTHERS DO

- Provide land dedications or contributions for Parks, Recreation, and Culture facilities to accommodate growth (developers).
- Fundraise and deliver some programs (non-profits, partners, individuals).
- Operate complementary recreational facilities (non-profits, private enterprise).

RECREATION, CULTURE, & WELLNESS
AT A GLANCE: AREAS OF FOCUS

Continue to provide diverse and interesting programs for all



Why? It's important that programs and services offered are representative of, and accessible and inclusive to, all demographics in Nanaimo.

How we plan to do this:

- Plan programs and services that take into account typical and under-represented populations.
- Provide regular engagement with clientele to ensure programs and services are relevant.
- Provide opportunities that are financially, physically, and culturally accessible.

Reinvest in what we have and expand into underserved areas



Why? Nanaimo is fortunate to have well-used and loved facilities for indoor and outdoor recreation, sports, events, and tourism. Reinvestment and renewal will keep these facilities serving our city for years to come. Expanding into underserved areas of Nanaimo will increase geographic equity and access.

How we plan to do this:

- Align facility and development planning to add new facilities that are most in need and where they are most needed, starting with South Nanaimo.
- Prioritize new facilities in under-serviced areas.

Work with others to be responsive to current trends and issues



Why? Individual and collective health and wellness is essential for a resilient community.

How we plan to do this:

- Continue collaborating to meet current trends affecting community health and wellness such as reconciliation, physical literacy, and gender diversity.
- Continue working with Snuneymuxw First Nation to create great communities.
- Follow a community wellness approach that delivers social, physical, and mental wellbeing resources to help residents live healthy and fulfilled lives.

Integrated Actions Areas (view the sections below to see related actions)

C1.1 Greenhouse Gas Emissions Reduction
C2.1 Connected Communities
C3.1 Community Safety & Security
C3.3 Intergenerational Living
C4.2 Equity & Inclusivity
C4.3 Access for All
C4.9 Parkland & Park Amenity Management
C5.5 Place Making & Investment Attraction
C5.6 Tourism
D2 Future Land Use Designations

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
RECREATION, WELLNESS PROGRAMS, & SERVICES		
C3.6.1 ★	Identify creative ways to recruit and retain certified lifeguards and instructors to support the day-to-day operations as well as the expansion of aquatic programming.	▶ C3.6.1
C3.6.2	Continue to explore providing more recreation, culture, and wellness programming options to accommodate a variety of personal schedules and lifestyles, for example, after school, evenings, and weekends.	▶ C3.6.2
C3.6.3	Continue to review programs and services offered to ensure they are accessible and inclusive to all demographics in Nanaimo.	▶ C3.6.2
C3.6.4	Continue to publish information and facilitates registration, an example being the Activity Guide, that reflects the changing needs and identify, values, practices, and heritage of all residents.	▶ C3.6.2 ▶ C3.6.4
C3.6.5	Provide regular engagement with clientele to ensure programs ,and services are relevant such as regular participant program evaluations.	▶ C3.6.2
C3.6.6	Continue to offer a Nanaimo Youth Resource Guide produce by Nanaimo Youth Advocates Committee.	▶ C3.6.3
C3.6.7	Regularly review and update Fees and Charges Bylaws with consideration of financial equity and inclusivity.	▶ C3.6.5
RECREATION & COMMUNITY PARTNERSHIPS		
C3.6.8	Promote Island Health's free and subsidized programs for those with chronic diseases in all Parks, Recreation, Culture & Wellness and Seniors Directories such as Mind in Motion and Heart Health.	▶ C3.6.29
HEALTH & WELLNESS SERVICES		
C3.6.9	Continue to develop health programs relating to social, recreation, and nutrition in partnership with Island Health and other organizations, and provide these services in Recreation facilities. One example includes the Nanaimo Aquatic Centre Youth Health Centre.	▶ C3.6.40

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
RECREATION & WELLNESS PROGRAMS, & SERVICES		
C3.6.10 ★	Implement the actions in the Sport Tourism Strategy.	▶ C3.6.1
C3.6.11	Expand and diversify recreation and wellness programs and services for community member's ages 18 to 30 years old.	▶ C3.6.2 ▶ C3.6.10
C3.6.12 ★	Expand recreation and wellness programs to include more after-school activities for 10-17 year-olds, as the needs of this population are generally not met in licensed childcare programs.	▶ C3.6.2 ▶ C3.6.10
C3.6.13 ★	Explore the need for additional dry-floor facilities such as the development of a Fieldhouse.	▶ C3.6.2
C3.6.14	Work with community groups and students to develop bike clubs and other student-led programs that promote walking and cycling.	▶ C3.6.6
C3.6.15 ★	Conduct a research project into barriers, which may inhibit participation in community wellbeing programs and identify implementable actions to reduce barriers.	▶ C3.6.10 ▶ C3.6.11
C3.6.16 ★	In collaboration with Snuneymuxw First Nation, develop and implement a strategy for increasing Indigenous youth participation in recreation, culture, and sport.	▶ C3.3.16
C3.6.17	Develop and implement, in consultation with youth, a Youth Community Recreation/Wellness Services Plan.	▶ C3.6.18
C3.6.18 ★	Undertake a comprehensive review and update of park and facility allocation guidelines with a lens of equity and inclusivity.	▶ C3.6.26
RECREATION & WELLNESS FACILITIES, AMENITIES, & INFRASTRUCTURE		
C3.6.19 ★	Using the information gathered through City Plan – Nanaimo Relmagined stakeholder and public engagement process, prepare a community needs assessment with recommendations for phased upgrades and additions of new indoor recreation facilities. These may include additional ice sheets; gymnasium space with consideration for community hub planning and partnership infrastructure projects; future pool needs; indoor and outdoor courts; artificial fields; and, dry floors.	▶ C3.6.21
C3.6.20 ★	Work collaboratively with the Economic Development and Tourism teams to develop and execute a coordinated marketing strategy for community wellbeing services in the city. Consider potential alignment / integration with a cultural services marketing strategy.	▶ C3.6.22

Ref.	Program	Connected City Plan Policies
RECREATION & COMMUNITY PARTNERSHIPS		
C3.6.21 ★	Develop a shared use agreement with School District 68 that is specific to gymnasium and shared use for Parks, Recreation, Culture & Wellness programming.	▶ C3.6.30

FUTURE PROGRAM LIST

BEYOND 4 YEARS

Ref.	Program	Connected City Plan Policies
RECREATION & WELLNESS FACILITIES, AMENITIES, & INFRASTRUCTURE		
C3.6.22	Evaluate the need for purpose built sand volleyball facilities for tournament and league play in collaboration with other community partners.	▶ C3.6.2
C3.6.23	Expand and diversify aquatics programming such as fitness and therapy programs, springboard diving, water polo, and open water certification.	▶ C3.6.2

RECREATION, CULTURE, & WELLNESS PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

Ref.	Project	Connected City Plan Policies
RECREATION & WELLNESS FACILITIES, AMENITIES, & INFRASTRUCTURE		
C3.6.24 ★	**Beban Park Master Plan** | Continue the phased implementation of the Beban Park Master Plan and the Beban Park Facility Plan with updates based on engagement from the City Plan – Nanaimo Relmagined process.	▶ C3.6.22

IMMEDIATE PROJECT LIST 0 - 4 YEARS

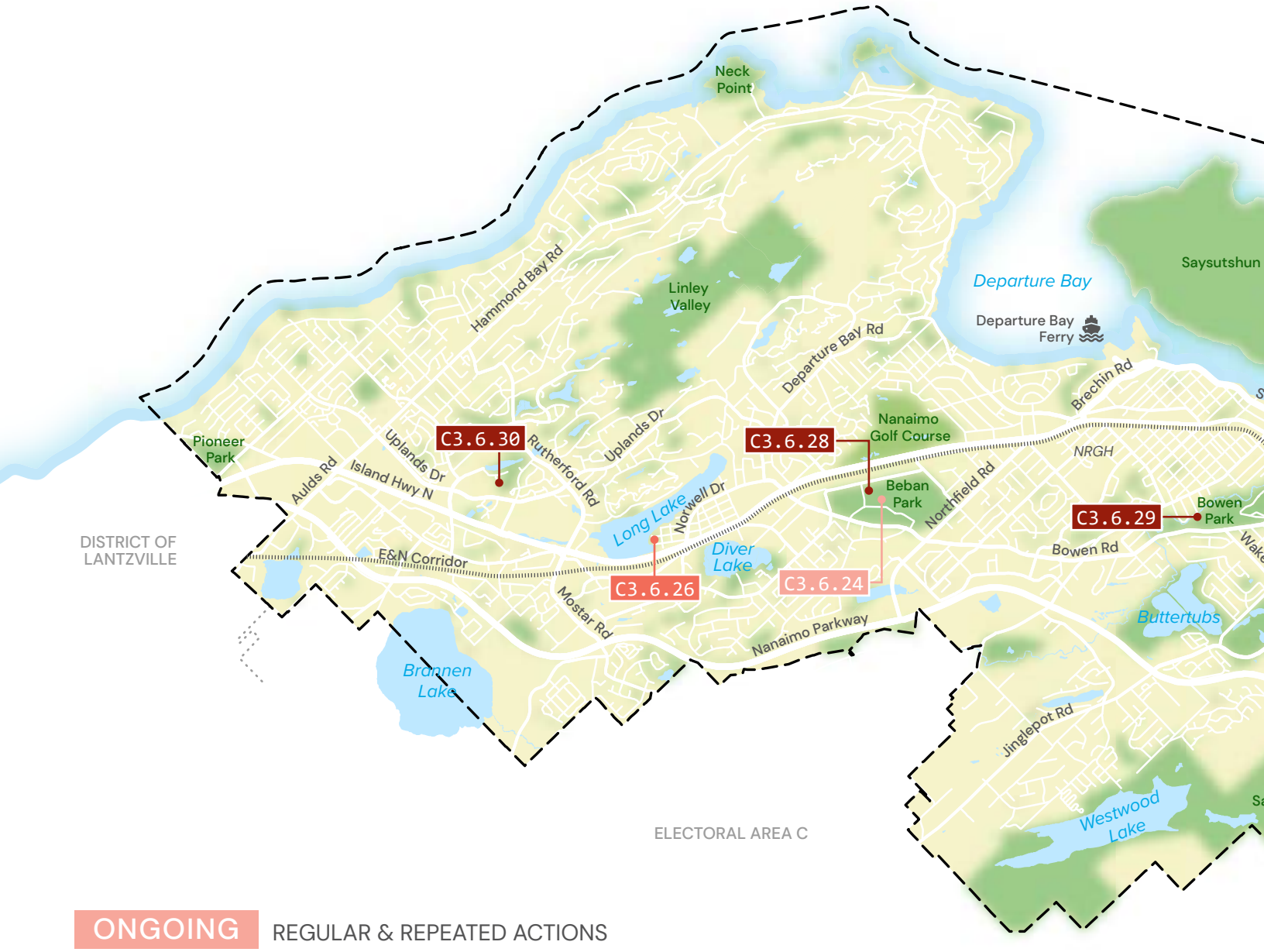
Ref.	Project	Connected City Plan Policies
RECREATION & WELLNESS FACILITIES, AMENITIES, & INFRASTRUCTURE		
C3.6.25 ★	**South End Community Centre |** Proceed with analysis, site selection, design, and development of a South End Community Wellness Facility that integrates recreation, health, culture, and community service components.	▶ C3.6.19
C3.6.26 ★	**Loudon Activity Centre & Boathouse – Building Stage |** Proceed with the construction of a Loudon Activity Centre & Boathouse and associated park improvements to improve amenities for users.	▶ C3.6.20
C3.6.27 ★	**Larry McNabb Sports Zone – Design & Building Stage |** Proceed with design and implementation of the Larry MacNabb Sports Zone on Third Street to accommodate further stadium facilities including increased seating capacity and supporting amenities.	▶ C3.6.20

FUTURE PROJECT LIST BEYOND 4 YEARS

Ref.	Project	Connected City Plan Policies
RECREATION & WELLNESS FACILITIES, AMENITIES, & INFRASTRUCTURE		
C3.6.28	**Beban Park Centennial Building Repurposing - Design and Building Stages |** Following creation of new covered space in the Central Facility Development Area of Beban Park, review the existing Centennial Building and consider conversion to a covered sport-box.	▶ C3.6.20
C3.6.29	**Bowen Park Complex Upgrades & Expansion - Design and Building stages |** Proceed with design and implementation of upgrades and expansion to the Bowen Park Complex to include addition of multi-purpose, health services, art program, fitness, and administrative spaces.	▶ C3.6.20
C3.6.30	**Oliver Woods Community Centre |** Complete a study to explore feasibility and options for renovating Oliver Woods Community Centre to add recreational facilities such as roof use, and third gymnasium.	▶ C3.6.23

MAP 12: RECREATION, CULTURE, & WELLNESS
PROJECT OVERVIEW MAP

Refer to the previous pages for project details.



ONGOING REGULAR & REPEATED ACTIONS

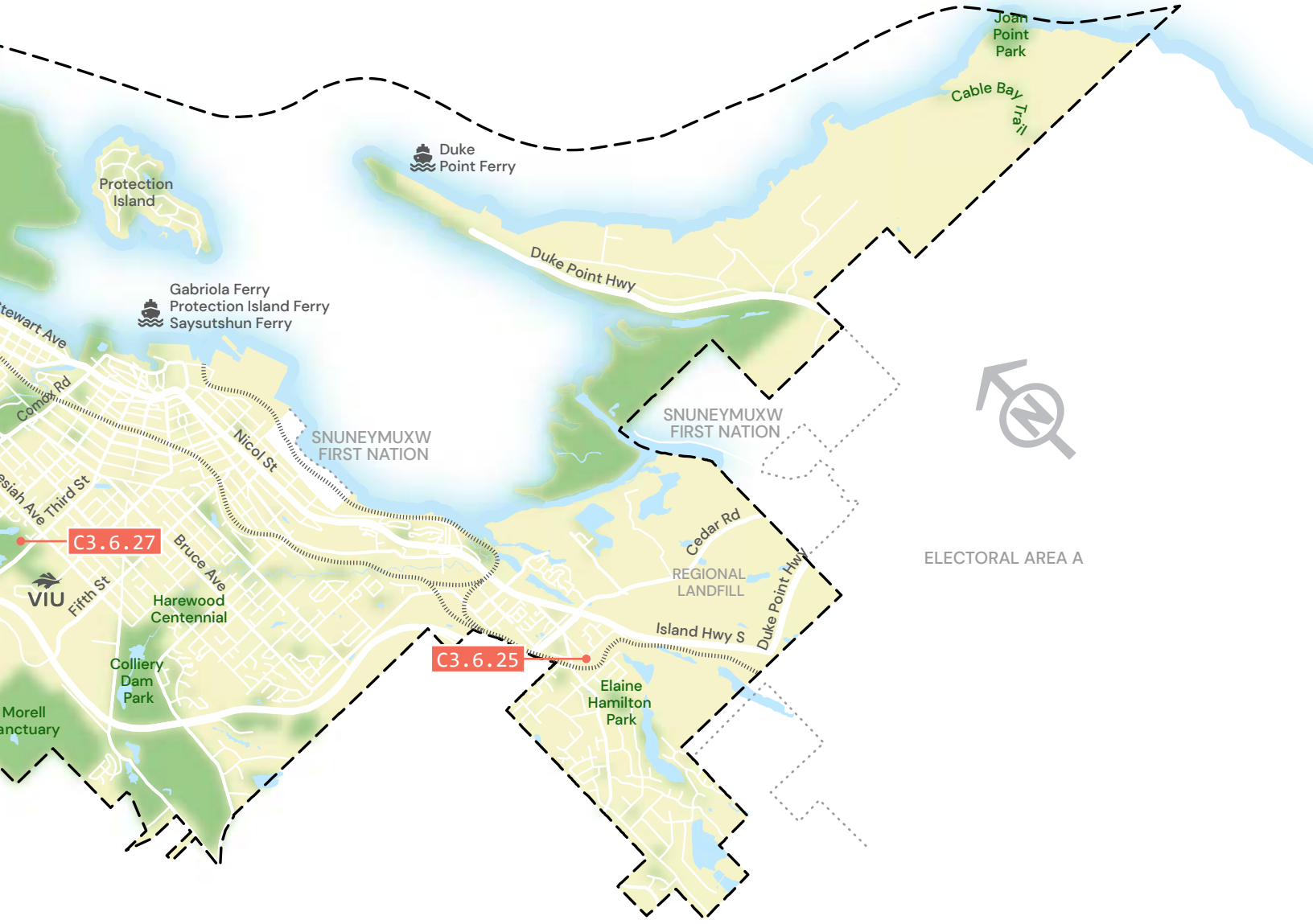
C3.6.24 **Beban Park Master Plan**

IMMEDIATE 0–4 YEARS

C3.6.25 **South Nanaimo Community Centre**

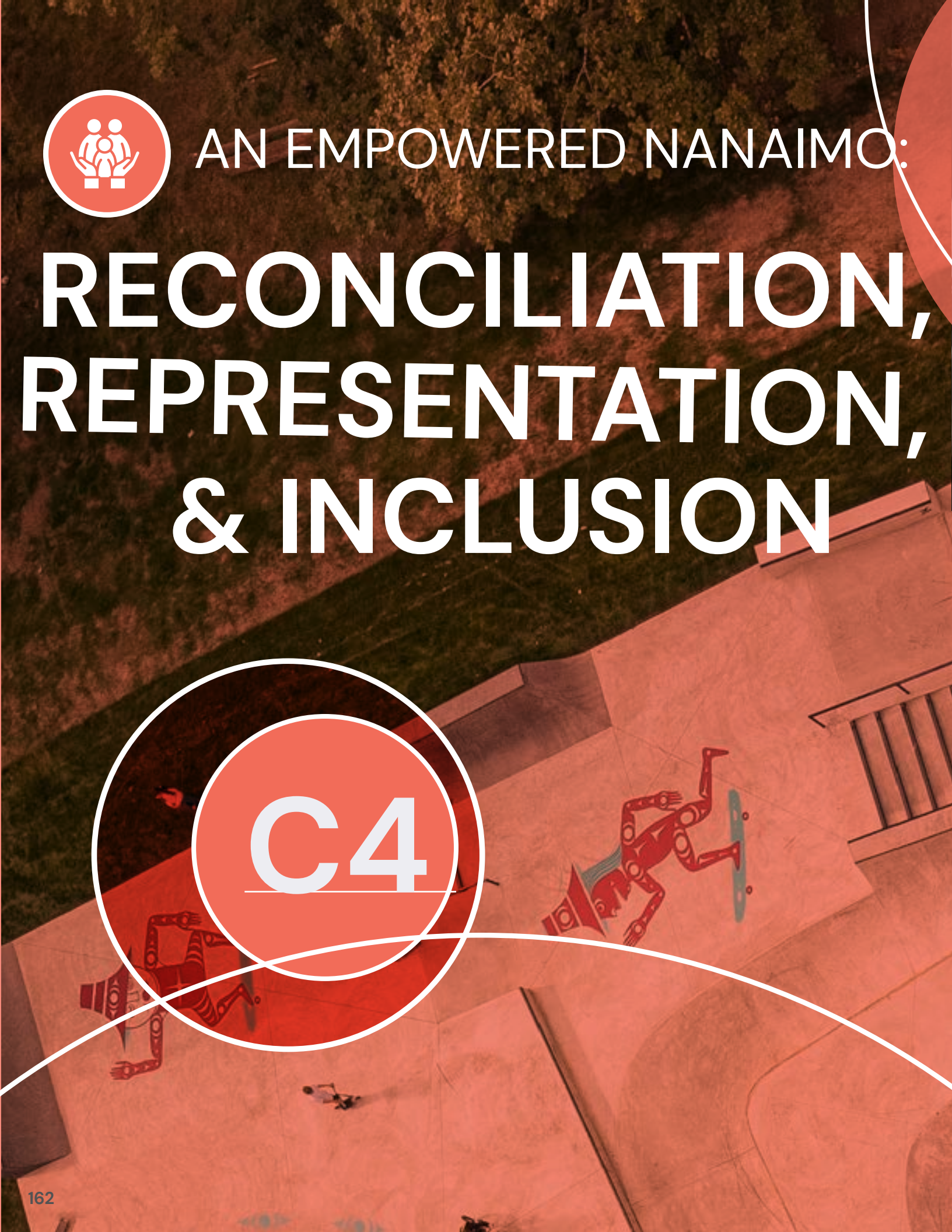
C3.6.26 **Loudon Activity Centre & Boathouse – Building Stage**

C3.6.27 **Larry McNabb Sports Zone – Design & Building Stage**



FUTURE BEYOND 4 YEARS

- C3.6.28 **Beban Park Centennial Building Repurposing - Design and Building Stages**
- C3.6.29 **Bowen Park Complex Upgrades & Expansion - Design and Building stages**
- C3.6.30 **Oliver Woods Community Centre**



AN EMPOWERED NANAIMO:

RECONCILIATION, REPRESENTATION, & INCLUSION

C4



C4.1 TRUTH & RECONCILIATION

CITY PLAN

C4.1
Truth & Reconciliation

SUPPORTING DOCUMENTS

- Truth and Reconciliation Commission of Canada: Calls to Action
- UN Declaration of the Rights of Indigenous People
- Declaration on the Rights of Indigenous Peoples Act (DRIPA)
- Health & Housing Action Plan

ROLES

WHAT THE CITY DOES

- Engages in ongoing dialogue with First Nations governments.
- Supports opportunities for community learning, knowledge-sharing, and understanding.
- Seeks to incorporate First Nations and Urban Indigenous perspectives into City work, services, and decisions.

WHAT OTHERS DO

- Share knowledge, stories, and perspectives (First Nations governments, elders, residents).
- Take time to learn, reflect, and grow (all community members).

TRUTH & RECONCILIATION
AT A GLANCE: AREAS OF FOCUS

Build and sustain collaborative working relationships



Why? Working together promotes prosperity and progress towards shared goals, supporting the mutual success of communities and the wellbeing of all residents.

How we plan to do this:

- Sustain and strengthen government-to-government relationships.
- Pursue opportunities to collaborate on economic and social development opportunities.
- Engage and coordinate on land use planning and community development.
- Collaborate to increase Indigenous youth participation in recreation, culture, and sport.

Build deeper understanding of the cultural impacts of colonial activity



Why? Historical colonial systems and practices have created the inequities and challenges faced by Indigenous peoples today. Building shared understanding is a way toward creating a legacy of meaningful change.

How we plan to do this:

- Continue to support opportunities for learning and sharing.
- Honour the National Day for Truth and Reconciliation.
- Increase access to information about colonial systems such as residential schools that have shaped the experiences of Indigenous peoples.

Collaborate to increase projects and celebrations that share Indigenous arts and culture



Why? The power of art, storytelling, performance, and language can help build a culture of respect and honour Indigenous values and traditions.

How we plan to do this:

- Continue to support community events and cultural activities in partnership with First Nations such as National Day for Truth and Reconciliation, National Indigenous Peoples Day, and Tribal Journeys.
- Under the guidance of First Nations governments, commission local Indigenous artists to create works in public spaces throughout the community.

Integrated Actions Areas (view the sections below to see related actions)

C3.4 Food Security
C4.2 Equity & Inclusivity
C4.5 Culture
C4.6 Archaeology & Heritage
C4.7 Public Art Projects & Programs
C4.8 Community Events, Festivals, Tournaments, & Gatherings
C4.9 Parkland & Park Amenity Management
C4.10 Waterfront Use & Protection
C5.3 Business Development
C5.5 Place Making & Investment Attraction
C5.6 Tourism

PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
AWARENESS, EDUCATION & EQUITY		
C4.1.1 ★	Continue to implement the Council endorsed Plan to implement the Truth and Reconciliation Commission's Call to Action #57 and the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP) by providing City staff with learning opportunities to build cultural competency and strengthen the City's role as an inclusive employer and community.	▶ C4.1.1
C4.1.2 ★	Develop and support a variety of reconciliation events and learning opportunities such as the ongoing partnership with Snuneymuxw First Nation, School District 68 and others, to plan and host events including National Indigenous Peoples Day, June 21 and National Truth and Reconciliation Day, September 30th.	▶ C4.1.2 ▶ C4.1.5
C4.1.3	Increase dialogue between First Nations, the City and the business community on economic issues, by accessing resources such as those available through Reconciliation Canada and the Province.	▶ C4.1.4
GOVERNMENT-TO-GOVERNMENT RELATIONS		
C4.1.4 ★	Work with the Nanaimo Prosperity Corporation and the Petroglyph Development Group to create joint economic opportunities.	▶ C1.1.14
C4.1.5 ★	In partnership with Snuneymuxw First Nation, continue to review and prioritize updates to/new-historical signage in areas of significance to Snuneymuxw First Nation.	▶ C4.1.16

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
AWARENESS, EDUCATION & EQUITY		
C4.1.6 ★	Explore partnering opportunities in areas related to skill development and training with Snuneymuxw First Nation.	▶ C4.1.1
GOVERNMENT-TO-GOVERNMENT RELATIONS		
C4.1.7 ★	Work with Snuneymuxw First Nation to develop content for the City website relating to the nation and land acknowledgement.	▶ C4.1.13
C4.1.8	Work with Snuneymuxw First Nation, the Provincial Government and the Regional District of Nanaimo to enable Snuneymuxw First Nation members living on reserve to participate in City elections.	▶ C4.1.13

FUTURE PROGRAM LIST

BEYOND 4 YEARS

Ref.	Program	Connected City Plan Policies
AWARENESS, EDUCATION & EQUITY		
C4.1.9	Explore historical corporate and cemetery records to identify and deliver any relevant documentation to local First Nations and the National Centre for Truth and Reconciliation. This may include partnering with the Nanaimo Archives and Museum.	▶ C4.1.3
GOVERNMENT-TO-GOVERNMENT RELATIONS		
C4.1.10	Support Snuneymuxw First Nation in exploring a potential Indigenous Cultural & Healing Centre to support on- and off-reserve Indigenous people in Nanaimo in collaboration with Indigenous organizations.	▶ C4.1.14

TRUTH & RECONCILIATION
PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.

IMMEDIATE PROJECT LIST

0 - 4 YEARS

Ref.	Project	Connected City Plan Policies
GOVERNMENT-TO-GOVERNMENT RELATIONS		
C4.1.11 ★	**100 Comox Road |** Work with Snuneymuxw First Nation towards the transfer of 100 Comox Road property adjacent to Maffeo Sutton Park.	▶ C4.1.12
C4.1.12 ★	**Departure Bay Recreational Areas |** Work with Snuneymuxw First Nation on parks and recreational area improvements.	▶ C4.1.12
C4.1.13 ★	**Te'tuxwtun – Fifth Street Properties Project |** Continue to work in partnership with Snuneymuxw First Nation, School District 68, and BC Housing to jointly plan and develop the Fifth Street Properties to create an integrated community site providing housing, education, and recreation opportunities as supported by the joint Memorandum of Understanding.	▶ C4.1.12

Ref.	Project	Connected City Plan Policies
C4.1.14	**Snuneymuxw First Nations |** Complete implementation of twelve (12) studio units to house Snuneymuxw First Nations community members struggling with homelessness.	▶ C4.1.12
C4.1.15	**Petroglyph Provincial Park |** The City will work toward a co-management agreement with the Provincial Government and Snuneymuxw First Nation in order to implement maintenance improvements to Petroglyph Park, and to promote the park and its historical importance in the region.	▶ C4.1.16

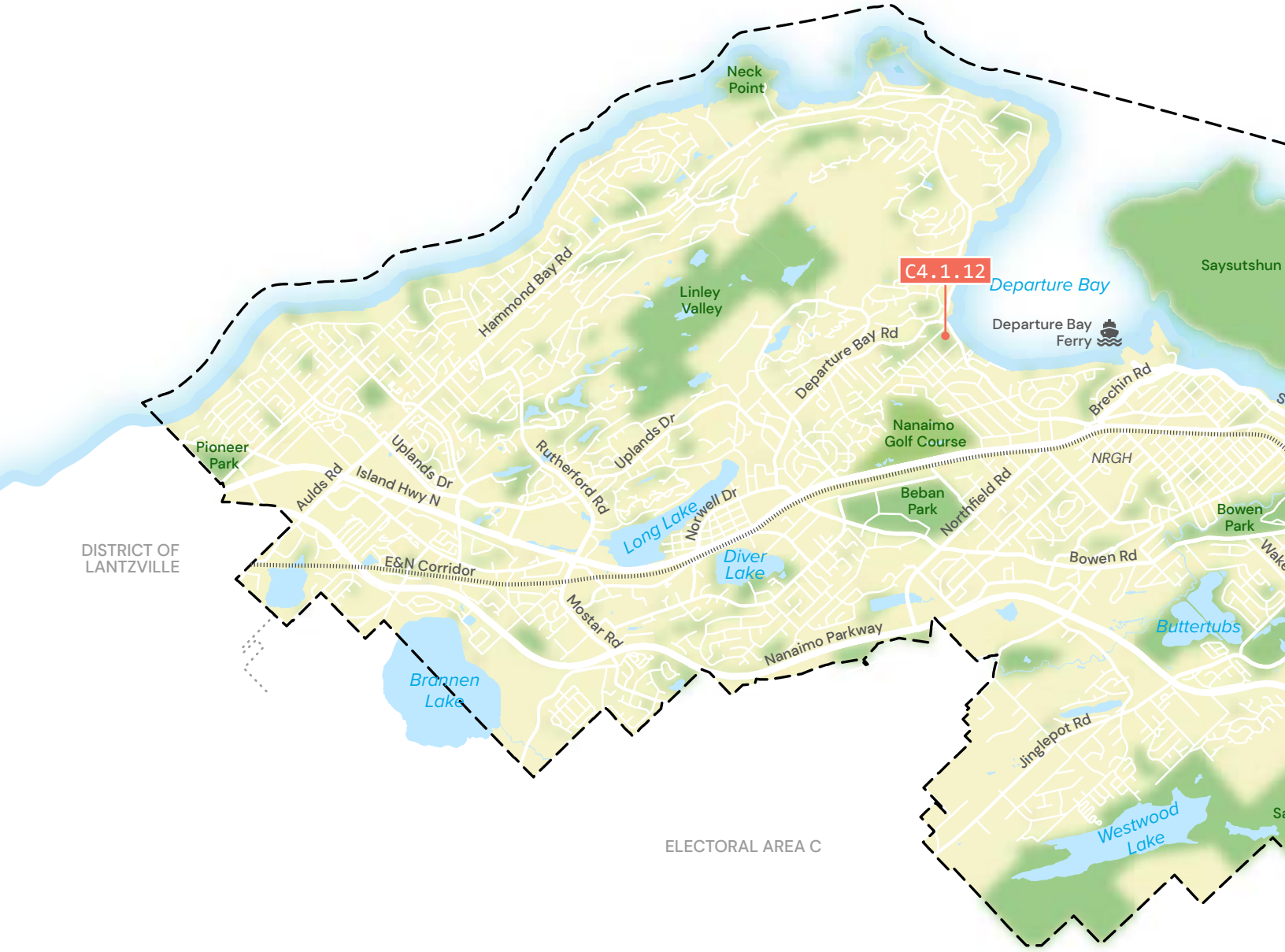
FUTURE PROJECT LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.		

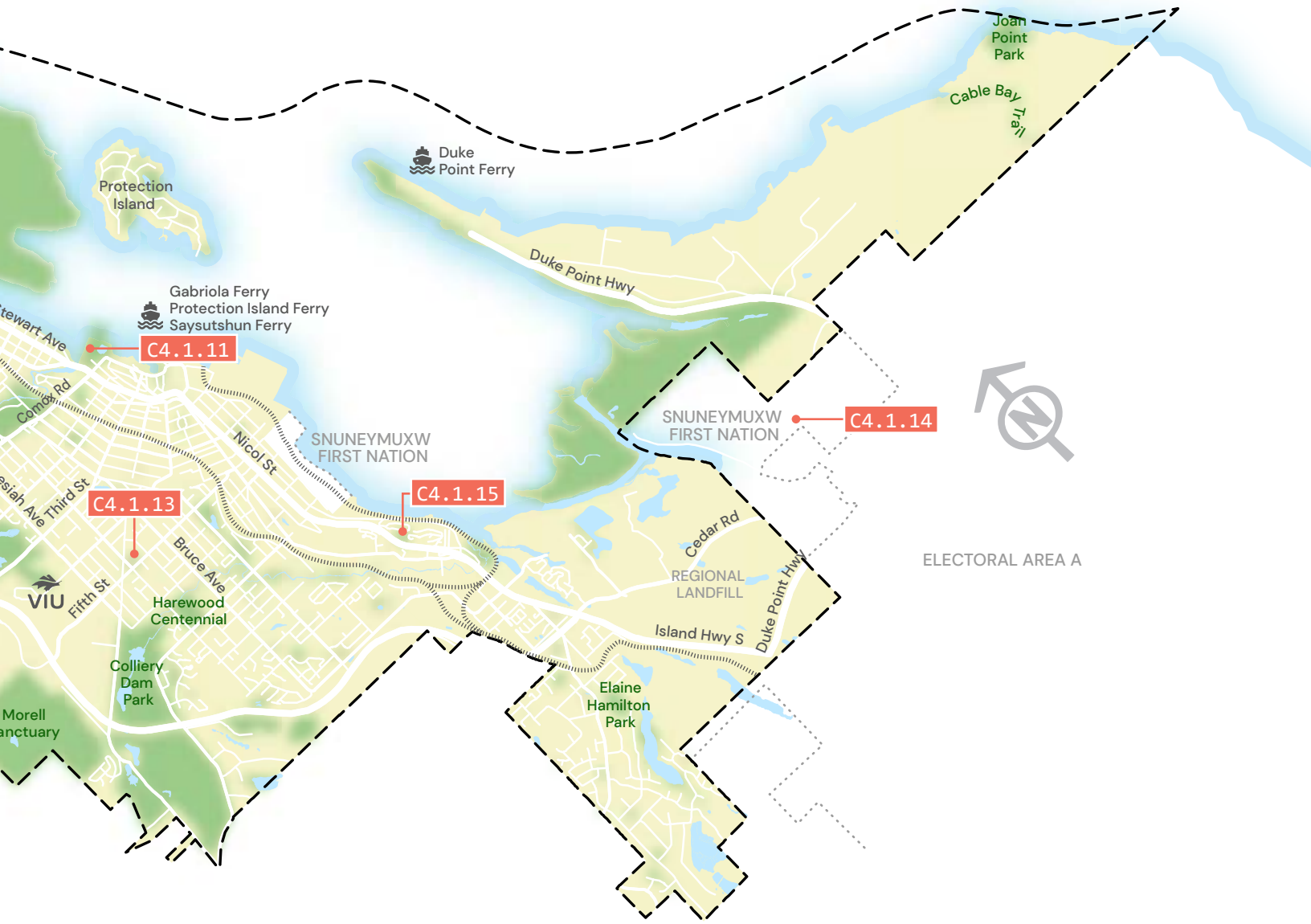
MAP 13: TRUTH & RECONCILIATION
PROJECT OVERVIEW MAP

Refer to the previous pages for project details.



IMMEDIATE 0–4 YEARS

- C4.1.11 **100 Comox Road**
- C4.1.12 **Departure Bay Recreational Areas**
- C4.1.13 **Te'tuxwtun – Fifth Street Properties Project**
- C4.1.14 **Snuneymuxw First Nations**
- C4.1.15 **Petroglyph Provincial Park**


Joan Point Park
Cable Bay Trail
Duke Point Ferry
Protection Island
Duke Point Hwy
Gabriola Ferry
Protection Island Ferry
Saysutshun Ferry
C4.1.11
C4.1.14
SNUNEYMUXW FIRST NATION
SNUNEYMUXW FIRST NATION
C4.1.15
C4.1.13
Nicol St
Third St
Bruce Ave
Fifth St
VIU
Harewood Centennial
Colliery Dam Park
Cedar Rd
REGIONAL LANDFILL
Island Hwy S
Duke Point Hwy
Elaine Hamilton Park
ELECTORAL AREA A



C4.2 EQUITY & INCLUSIVITY

CITY PLAN

C4.2
Equity & Inclusivity

SUPPORTING DOCUMENTS

- Nanaimo Age-Friendly City Plan
- Economic Development Strategy
- Nanaimo Health and Housing Action Plan

ROLES

WHAT THE CITY DOES

- Operates inclusive public space and develops and provides diverse programs and services intended to offer opportunities for all residents.
- Reviews and Updates Accessibility and Inclusion Plans a minimum of every three years in accordance with the Accessible BC Act.
- Establishes a feedback mechanism to receive comments from the public on accessibility and inclusion strategies.

WHAT OTHERS DO

- Advise on matters of inclusion (Advisory Committee for Accessibility and Inclusion).
- Share knowledge, stories, and perspectives (organizations, stakeholders, individuals).
- Take time to learn, reflect, and grow (all community members).

EQUITY & INCLUSIVITY
AT A GLANCE: AREAS OF FOCUS

Create inclusive facilities, spaces, and programs so that all feel welcome



Why? Being active in the community starts with feeling safe and welcomed. By identifying and preventing barriers and establishing a culture of inclusivity, we can help people participate and live well.

How we plan to do this:

- Continue supporting the work of the City's Accessibility and Inclusion Committee.
- Establish and marketing a public feedback mechanism on policies and actions related to accessibility and inclusivity.
- Design and retrofit our facilities and spaces to provide universal access and gender-neutral options.

Increase understanding and acceptance about diversity



Why? Building a culture of compassion and tolerance requires shared understanding and demonstrated leadership.

How we plan to do this:

- Use language and communications that are gender-inclusive and accessible.
- Build City staff and Council knowledge and awareness on equity, diversity and inclusion.
- Support organizations opening doors for recent immigrants.
- Promote programs that encourage economic development and employment opportunities for diverse or under-represented groups.

Celebrate diversity and inclusivity through special events and activities



Why? Celebrations foster respect and open-mindedness for others. Celebrating our differences, as well as our common interests, helps unite and educate us.

How we plan to do this:

- Continue to work with local organizations to support community events that promote inclusivity.
- Increase diversity of programming opportunities and cultural programs with ethnic content.
- Continue to engage with the community to understand what programs or services we may be missing.

Integrated Actions Areas (view the sections below to see related actions)

C2.2 Integrated Walk, Roll, Cycle, & Transit Network

C3.6 Recreation, Culture, & Wellness

C4.1 Truth & Reconciliation

C4.3 Access for All

C4.5 Culture

C5.2 Human, Social, & Environmental Capital

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
C4.2.1	Continue to hold an Advisory Committee on Accessibility and Inclusiveness to meet the *Accessible British Columbia Act*.	▶ C4.2.1
C4.2.2	Review and update the accessibility plan and other City policies and actions at least every 3 years to identify, remove, and prevent barriers to meet the Accessible BC Act.	▶ C4.2.1
C4.2.3	Place an equitable distribution lens when prioritizing actions relating to community amenities, social services, facilities and mobility identified in the Integrated Action Plan.	▶ C4.2.2 ▶ C4.2.3
C4.2.4	Continue to offer a Leisure Economic Access Pass (LEAP) to support citizens in financial need to access Parks, Recreation and Culture community programs and services.	▶ C4.2.4
C4.2.5	Continue to offer a Community Program Development Grant to community groups and partners to reduce the financial barriers for new or expanded programs that increase opportunities for residents to participate and connect in the community.	▶ C4.2.4
C4.2.6	Maintain a public education campaign on the responsibility of property owners on maintaining clear sidewalks for universal access and mobility, including proper placement of waste receptacles and snow clearing of sidewalks.	▶ C4.2.5
C4.2.7	Develop an awareness campaign for local businesses to improve access to washrooms for people with mobility challenges, seniors, and children.	▶ C4.2.5
C4.2.8	Host training opportunities for landlords to learn about equity groups, unconscious bias, discrimination in the housing sector, and cultural competency.	▶ C4.2.8
C4.2.9	Provide staff with equity, diversity and inclusion training, resources, and tools to engage and support all community members.	▶ C4.2.8
C4.2.10 ★	Revise the internal Style Guide to standardize gender-inclusive and gender-neutral in municipal communications.	▶ C4.2.8
C4.2.11	Host an annual Newcomers Welcome Event in partnership with Central Vancouver Island Multicultural Society.	▶ C4.2.9

IMMEDIATE PROGRAM LIST 0 – 4 YEARS

Ref.	Program	Connected City Plan Policies
C4.2.12 ★	Establish and support the Advisory Committee on Accessibility and Inclusiveness as required by the *Accessibility BC Act*.	▶ C4.2.1
C4.2.13 ★	Work with the Advisory Committee on Accessibility and Inclusiveness and other organizations to identify ways to create a welcoming, inclusive atmosphere in the City, including City owned facilities.	▶ C4.2.1
C4.2.14	Allocate staff resources to create a Recreation Coordinator position to focus on equity and inclusivity for City programs and facilities.	▶ C4.2.1
C4.2.15	Review all municipal services for children to ensure access is equitable and without discrimination.	▶ C4.2.3
C4.2.16	Implement Phase 2 of the Leisure Economic Access Pass (LEAP) program review and take steps to build partnerships within the community for administering the LEAP program.	▶ C4.2.4
C4.2.17	Adapt recreation programming offered in the Activity Guide to be inclusive and equitable for children, youth, adults and seniors.	▶ C4.2.6
C4.2.18	Partner with other organization to establish labour market initiatives that include services targeting populations such as disadvantaged residents.	▶ C4.2.10

FUTURE PROGRAM LIST BEYOND 4 YEARS

No program actions currently identified for this timeframe.		

EQUITY & INCLUSIVITY
PROJECT ACTIONS

ONGOING PROJECT LIST
REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.

IMMEDIATE PROJECT LIST
0 - 4 YEARS

No project actions currently identified for this timeframe.

FUTURE PROJECT LIST
BEYOND 4 YEARS

No project actions currently identified for this timeframe.



C4.3 ACCESS FOR ALL

CITY PLAN

C4.3
Access for All

SUPPORTING DOCUMENTS

- Nanaimo Age-Friendly City Plan

ROLES

WHAT THE CITY DOES

- Provides indoor and outdoor spaces, amenities and facilities for all members of the community.
- Reviews and Updates Accessibility and Inclusion Plans a minimum of every three years in accordance with the Accessible BC Act.
- Establishes a feedback mechanism to receive comments from the public on accessibility and inclusion strategies.

WHAT OTHERS DO

- Advise on matters of accessibility (Advisory Committee for Accessibility and Inclusion).
- Represent the needs of people with accessibility requirements (organizations, associations, and stakeholders).
- Provides standards for accessible design for the built environment (Canadian Standards Association, BC Building Code and others).

ACCESS FOR ALL
AT A GLANCE: AREAS OF FOCUS

Create built environments that welcome all ages and abilities



Why? Outdoor spaces, public buildings, and mobility networks are essential parts of our community that allow people to connect.

How we plan to do this:

- Ensure current accessibility standards are followed for all new public spaces, buildings, and active mobility routes where possible.
- Work to identify and update City-owned facilities, including public washrooms, street crossings, and playground spaces, to provide universal access where possible.

Create inclusive programs, services and events for all people



Why? Accessible recreation and wellness programs and services help to address social isolation and foster the physical and psychological health and well-being for all.

How we plan to do this:

- Offer programs that are inclusive and accessible for all ages and abilities.
- Work with partners to offer adaptive sport options and recreational experiences such as wheelchair basketball and sledge hockey.
- Continue to offer summer camps and programs for people diverse abilities.

Continue to develop and maintain standards for inclusive design



Why? Universal design and accessibility continue to evolve, and it is important our planning, design, and awareness evolve as well.

How we plan to do this:

- Continue to review and update accessible design standards used in city planning and development review processes.
- Maintain an Advisory Committee on Accessibility and Inclusion.
- Continue to engage people with diverse abilities to identify priority improvements and updates to accessibility policies and actions.

Integrated Action Areas (view the sections below to see related actions)

C2.1 Connected Communities

C2.2 Integrated Walk, Roll, Cycle, & Transit Network

C2.5 Complete Streets

C3.2 Affordable Housing

C3.3 Intergenerational Living

C3.6 Recreation, Culture, & Wellness

C4.2 Equity & Inclusivity

C4.4 Political Voice & Engagement

C4.9 Parkland & Park Amenity Management

C4.10 Waterfront Use & Protection

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
ADMINISTRATION		
C4.3.1 ★	Continue to explore and implement existing and emerging technologies to improve access to City services online, via phone, and in person for citizens with audio-visual accessibility needs.	▶ C4.3.3
C4.3.2 ★	Conduct an inventory of all City-owned public buildings and facilities to identify those that would benefit from accessibility and gender diversity updates and create a prioritized list for upgrades, aligning with planned park and facility upgrades where possible.	▶ C4.3.6
PARKS & RECREATION FACILITIES		
C4.3.3	Coordinate provision and work in partnership with local organizations to support equitable and inclusive programs, workshops and events, such as Pride and Family Day.	▶ C4.3.9
C4.3.4	Adapt Parks, Recreation, Culture & Wellness programs for example summer camps to include gender-neutral options.	▶ C4.3.9
C4.3.5	Maintain a public education campaign on the responsibility of property owners on maintaining clear sidewalks for universal access and mobility, including proper placement of waste receptacles and snow clearing of sidewalks.	▶ C4.3.10
C4.3.6	Develop an awareness campaign for local businesses to improve access to washrooms for people with mobility challenges, seniors, and children.	▶ C4.3.11
RECREATION PROGRAMS		
C4.3.7	Offer recreation programs in partnership with other organizations that are inclusive and accessible for all ages and abilities such as Lions Free Skate and Swims, Active Pass, Stay Active, and Winter Wonderland.	▶ C4.3.14
C4.3.8	In partnership with Canucks Autism Network, work to support the delivery of swimming and skating lessons for children with autism.	▶ C4.3.16
C4.3.9	Offer Physical Literacy programs for all ages that foster engaging in physical activity for life, by building motivation, confidence and physical competence such as Gym Pals, Drop in Sports, & Seniors Fitness.	▶ C4.3.18

Ref.	Program	Connected City Plan Policies
C4.3.10	Work in collaboration with the Ministry of Children and Families to integrate children with diverse abilities into mainstream summer camp programming.	▶ C4.3.19
C4.3.11	Work in collaboration with the Ministry of Children and Families to deliver Camp Sunsation.	▶ C4.3.19
MOBILITY & TRANSPORTATION		
C4.3.12 ★	Work with the Regional District of Nanaimo Transit to improve the visibility and uniformness of transit stops so that they are universally accessible for all citizens.	▶ C4.3.24
C4.3.13	Update trailhead information and the Parks & Trails brochure both in print and online to include information on universally accessible trails, trail conditions and barriers.	▶ C4.3.27

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
RECREATION PROGRAMS		
C4.3.14	Continue to request grant funds from the Municipal Insurance Association of BC to improve accessibility across all City infrastructure and amenities.	▶ C4.3.10
C4.3.15	Work to expand the Adaptive Hockey and other sport programs tailored towards youth and adults with diverse abilities.	▶ C4.3.16
C4.3.16	Work towards relaunching and expanding The Social Club, a partnership to provide programs and meeting space for people with diverse abilities.	▶ C4.3.17
LAND USE & DEVELOPMENT		
C4.3.17	As part of developing the Accessible and Adaptable Housing policy, research opportunities to incentive private homeowners, landlords, developers and not-for-profit housing provides to build new or update existing building and spaces to be adaptable and accessible. This includes market and affordable developments.	▶ C4.3.20 ▶ C4.3.21
C4.3.18	Review Zoning Regulations and other land use policies to ensure they support enabling seniors to age-in-place by supporting alternative housing and care options.	▶ C4.3.22
MOBILITY & TRANSPORTATION		
C4.3.19 ★	Work with the Advisory Committee on Accessibility and Inclusiveness to identify ways to improve public transit infrastructure for all users, particularly to rapid and frequent transit routes, and access to City-owned facilities and City run programs.	▶ C4.3.24 ▶ C4.3.25

FUTURE PROGRAM LIST

BEYOND 4 YEARS

No program actions currently identified for this timeframe.		

ACCESS FOR ALL
PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.		

IMMEDIATE PROJECT LIST

0 - 4 YEARS

Ref.	Project	Connected City Plan Policies
ADMINISTRATION		
C4.3.20 ★	**Accessible Beaches |** Install accessible beach accesses at popular beach locations such as Westwood Lake First Beach, Swy-A-Lana Lagoon, Loudon Park, Neck Point Park, Colliery Dam Park and Departure Bay.	▶ C4.3.6 ▶ C4.3.7
C4.3.21 ★	**Beban Park Pool |** Implement recommendations from the Beban Pool accessibility audit.	▶ C4.3.6 ▶ C4.3.7
C4.3.22	**Beban Park Social Centre |** Develop a universally accessible outdoor learning centre for all ages.	▶ C4.3.6 ▶ C4.3.7
C4.3.23	**Bowen Park Sand Volleyball Courts |** Construct an accessible viewing platform to facilitate visual access for people with physical limitations.	▶ C4.3.7
C4.3.24	**East Wellington Park Improvements |** Implement the East Wellington Park Improvement Plan (once complete) including accessible trails & seasonal washrooms	▶ C4.3.6 ▶ C4.3.7
C4.3.25 ★	**Nanaimo Aquatic Centre |** Update the existing children's water feature at the Nanaimo Aquatic Centre to include universal access.	▶ C4.3.6 ▶ C4.3.7
C4.3.26 ★	**Steve Smith Bike Park |** Add adaptive and beginner routes into the Steve Smith Bike Park skills area to accommodate riders with disabilities and new riders.	▶ C4.3.7
C4.3.27	**Maffeo Sutton Park |** Improve Lions Pavilion to increase universal access.	▶ C4.3.6 ▶ C4.3.7

Ref.	Project	Connected City Plan Policies
C4.3.28 ★	**Westwood Lake Park |** Complete improvements at First Beach including accessible parking as recommended by the Advisory Committee on Accessibility and Inclusivity.	▶ C4.3.6 ▶ C4.3.7
RECREATION PROGRAMS		
C4.3.29 ★	**Nanaimo Aquatic Centre, Bowen Park Complex and Frank Crane Arena |** Complete the accessibility assessments for the Nanaimo Aquatic Centre, Bowen Park Complex and Frank Crane Arena.	▶ C4.3.10
C4.3.30	**Harewood Centennial Park |** Expanded barrier free programming at the Harewood Centennial Sports Courts. Examples include Court Kids, Tots Floor Hockey, and Tots Soccer for children aged 1 – 8 years.	▶ C4.3.15

FUTURE PROJECT LIST

BEYOND 4 YEARS

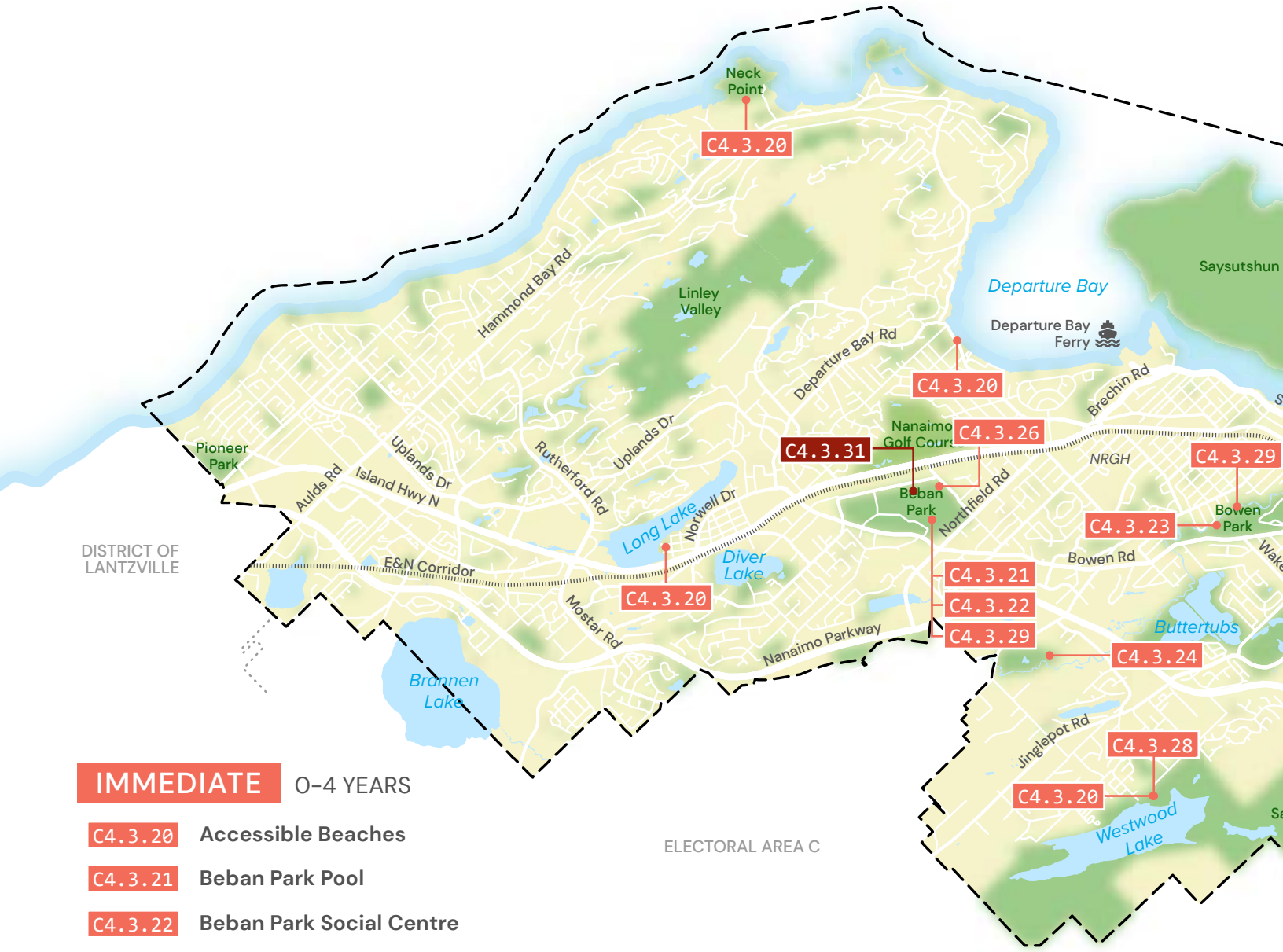
Ref.	Project	Connected City Plan Policies
ADMINISTRATION		
C4.3.31	**Beban Park Social Centre |** As part of implementation of the Beban Park Master Plan, update the Beban Park Social Centre to include: ▶ Accessible gym space; and ▶ New accessible trails to improve connectivity between park areas.	▶ C4.3.7
C4.3.32	**Maffeo Sutton Park Improvements |** As part of the Swy-A-Lana Park Improvement Plan, constructing a universally accessible washroom, change room, amenity building, and event storage building.	▶ C4.3.6 ▶ C4.3.7



MAP 14: ACCESS FOR ALL

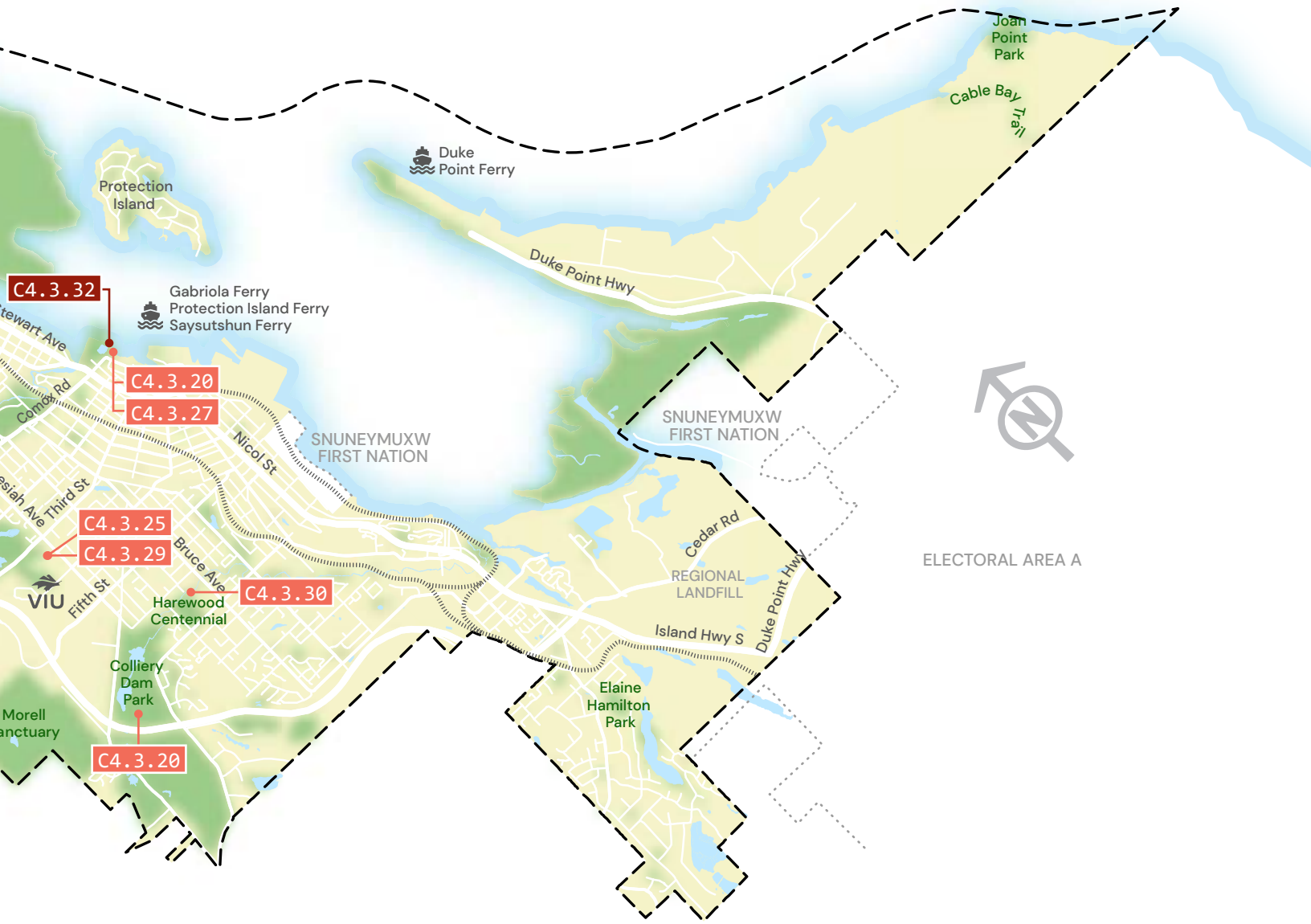
PROJECT OVERVIEW MAP

Refer to the previous pages for project details.



IMMEDIATE 0–4 YEARS

- C4.3.20 **Accessible Beaches**
- C4.3.21 **Beban Park Pool**
- C4.3.22 **Beban Park Social Centre**
- C4.3.23 **Bowen Park Sand Volleyball Courts**
- C4.3.24 **East Wellington Park**
- C4.3.25 **Nanaimo Aquatic Centre**
- C4.3.26 **Steve Smith Bike Park**
- C4.3.27 **Maffeo Sutton Park**
- C4.3.28 **Westwood Lake Park**
- C4.3.29 **Nanaimo Aquatic Centre, Bowen Park Complex & Frank Crane Arena**
- C4.3.30 **Harewood Centennial Park**



FUTURE BEYOND 4 YEARS

C4.3.31 **Beban Park Social Centre**

C4.3.32 **Maffeo Sutton Park Improvements**



C4.4 POLITICAL VOICE & ENGAGEMENT

CITY PLAN

C4.4
Political Voice & Engagement

SUPPORTING DOCUMENTS

- Community Engagement Task Force Final Report
- Nanaimo Age-Friendly City Plan

ROLES

WHAT THE CITY DOES

- Shares information on initiatives and provides opportunities for people to engage and provide feedback.
- Listens to and incorporates public input into civic decision-making.
- Empowers public choice through elections and referendums.

WHAT OTHERS DO

- Represent perspectives of the broader community (organizations, associations, and stakeholders).
- Learn about initiatives and share individual opinions and perspectives (residents).

POLITICAL VOICE & ENGAGEMENT
AT A GLANCE: AREAS OF FOCUS

Provide diverse opportunities for meaningful participation



Why? Not everyone participates in the same way. Providing options allows people to share input in a way that works for them.

How we plan to do this:

- Design engagement programs that utilize multi-faceted, multi-media engagement options.
- Integrate online, print, and in-person engagement opportunities where feasible.
- Continue to ask for participant feedback on engagement processes to learn and improve over time.

Increase participation of voices that have not been as represented



Why? Hearing a diversity of voices provides a better representation of community opinion. Reaching those who may be harder to engage can provide a more equitable outcome.

How we plan to do this:

- Build-in engagement opportunities that focus on youth.
- Partner with School District 68 and VIU to engage students in the classroom.
- Work with organizations that can encourage involvement of individuals or groups who have been harder to reach.

Demonstrate how community input is influencing decisions



Why? Community engagement requires commitment of time and energy from participants. It is important for people to provide input where it brings the most value and to see how this input has been considered in the decision that is made.

How we plan to do this:

- Develop a municipal consultation policy manual.
- Integrate engagement reporting in all community engagement processes.
- Focus community engagement to where it is meaningful and brings value.
- Incorporate engagement inputs alongside technical expertise and analyses.

Integrated Actions Areas (view the sections below to see related actions)

C3.3 Intergenerational Living

C4.2 Equity & Inclusivity

E1 Area Plans

E2 Neighbourhood Plans & Community Engagement

POLITICAL VOICE & ENGAGEMENT
PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
C4.4.1	Support and enhance Council-related information for the public by continuing to produce Council and Committee meeting summaries, a weekly e-newsletter (My Nanaimo This Week), and other media.	▶ C4.4.1
C4.4.2	Maintain and increase the use of Bang the Table as a digital engagement platform.	▶ C4.4.1
C4.4.3	Conduct a citizen satisfaction survey every 4 years to help each Council evaluate their progress.	▶ C4.4.3
C4.4.4	Utilize the International Association for Public Participation (IAP2) when preparing community engagement scope and purpose.	▶ C4.4.8

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
C4.4.5	Update the City's Corporate Communications Plan to reflect existing and emerging communication trends.	▶ C4.4.5
C4.4.6	Implement the recommendations from the Engagement Task Force Report (2019).	▶ C4.4.5
C4.4.7	Conduct an evaluation, audit, and recommendations from the 2022 General Local Election.	▶ C4.4.6

FUTURE PROGRAM LIST

BEYOND 4 YEARS

No program actions currently identified for this timeframe.		

POLITICAL VOICE & ENGAGEMENT
PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.

CURRENT PROJECT LIST

0 – 4 YEARS

No project actions currently identified for this timeframe.

FUTURE PROJECT LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.



C4.5 CULTURE

CITY PLAN

C4.5
Culture

SUPPORTING DOCUMENTS

- Cultural Plan for a Creative Nanaimo
- Nanaimo Heritage Conservation Program

ROLES

WHAT THE CITY DOES

- Continue to provide and explore options to expand city run cultural programs .
- Enables partners who operate City-owned facilities to offer programs and services.
- Invests in, supports, and celebrates those delivering arts and culture programs.
- Integrates cultural development options into City programs, plans and projects.

WHAT OTHERS DO

- Operate cultural facilities (independent, non-profit societies).
- Provide contributions for culture facilities (private sector).
- Offer programs, services, festivals, and events and create and share works to inspire and engage (arts organizations, artists).
- Provide financial support (businesses, individuals, other levels of government, agencies, foundations).

CULTURE
AT A GLANCE: AREAS OF FOCUS

Address the need for affordable, high-quality spaces for all kinds of cultural activities



Why? With projected growth of the City, plan for needed Cultural facilities and spaces so that a variety of programs, services, and events are provided and accessible to all to enjoy and use.

How we plan to do this:

- Integrate arts spaces in new City recreation facilities and where possible adapt existing facilities to include cultural spaces.
- Implement updates to key public spaces like Diana Krall Plaza, Swy-A-Lana Park, and Beban Park, to support cultural activity.
- Consider cultural space for Community Amenity Contributions.

Grow the capacity of those delivering arts and culture activities



Why? Arts, culture, and events contribute to our social wellbeing and collective identity as a community. A healthy arts and culture sector fuels innovation, civic engagement, and resilience by attracting and retaining talent and investment.

How we plan to do this:

- Review funding levels for arts and culture.
- Create new programs including cultural forums and networking events to promote cultural development, provide mentorship, and catalyze collaboration.
- Develop sponsorship opportunities, new partnerships, and unique cultural tourism opportunities.

Prioritize access, equity, and inclusion in delivery of arts and culture programs and services



Why? To ensure that arts and culture programs, services, and events in Nanaimo respect, embrace, and celebrate the rich diversity, identities, traditions, and values of the people who live here.

How we plan to do this:

- Strengthen relationships and facilitate opportunities for co-design with Snuneymuxw First and Snaw-Naw-As in planning and executing cultural programs, services, and events.
- Update funding programs so investment is aligned with ethics that support equity, diversity, and inclusion.

Integrated Actions Areas (view the sections below to see related actions)

C2.1 Connected Communities

C3.6 Recreation, Culture, & Wellness

C4.1 Truth & Reconciliation

C4.2 Equity & Inclusivity

C4.6 Archaeology & Heritage

C4.7 Public Art Projects & Programs

C4.8 Community Events, Festivals, Tournaments, & Gatherings

C4.10 Waterfront Use & Protection

C5.5 Place Making & Investment Attraction

C5.6 Tourism

D2 Future Land Use Designations

CULTURE
PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
SPACES & PLACES		
C4.5.1	As part of the Temporary Public Art Program, continue to work with Snuneymuxw First Nation on awarding artwork involving Indigenous content.	▶ C4.5.1
C4.5.2	Collaborate and maintain co-management agreements with organizations such as The Port Theatre, Nanaimo Art Gallery, and Nanaimo Museum.	▶ C4.5.2
C4.5.3	Offer the Poet Laureate Program and the Youth Poet Laureate Program, to raise the profile of literary arts in the community by creating and presenting poetic works and activities that are relevant to our times and respond to our place.	▶ C4.5.3
C4.5.4	Provide spaces for arts and culture programming within all the City owned facilities such as the Beban Social Centre	▶ C4.5.5
C4.5.5	Maintain a Public Art Maintenance Program to review the condition and update maintenance plans for City-owned public art and identify associated funding requirements.	▶ C4.5.9
EXPERIENCES		
C4.5.6	Offer the Leisure Economic Access Pass (LEAP) program to support citizens in financial need to access culture community programs and services.	▶ C4.5.11
COLLABORATION		
C4.5.7	Meet annually with education leaders in School District 68 to discuss arts and culture in schools.	▶ C4.5.12
C4.5.8	Meet annually with Vancouver Island University to discuss cultural opportunities in partnership with the city for the benefit of students and the community.	▶ C4.5.12
C4.5.9	Continue to offer the Culture Operating Grant and Culture Project Grant to help support the activities of professional arts, culture and heritage organizations that play a significant role in contributing to the cultural profile and economic vitality of Nanaimo.	▶ C4.5.13
C4.5.10	Continue to support and pursue public and private partnerships in holding community events such as the Marine Festival, Silly Boat Regatta, and the International Jazz Festival.	▶ C4.5.17

IMMEDIATE PROGRAM LIST 0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
SPACES & PLACES		
C4.5.11	Review the Amenity Requirements for Additional Density – Schedule D of the Zoning Bylaw No. 4500 to determine its success as well as opportunities to expand and include art and cultural spaces as an amenity option in the downtown.	▶ C4.5.4
C4.5.12	Prepare a strategy to support and expand street entertainment as part of vibrant streets and waterfront areas, and supporting lively visitor experiences.	▶ C4.5.7
EXPERIENCES		
C4.5.13 ★	Prepare a communication strategy that raises the awareness of the role culture plays through culture grants in supporting the production and delivery of arts and culture activity.	▶ C4.5.10
COLLABORATION		
C4.5.14	Conduct a review of the cultural grant process and criteria for funding for both the Cultural Operating Grant and Culture Project Grant, to ensure that City funds are being wisely and efficiently invested for the greatest return for the people of Nanaimo.	▶ C4.5.13
C4.5.15 ★	Work with local cultural organizations such as the Nanaimo Art Gallery, Nanaimo Museum, Port Theatre, and Vancouver Island Regional Library to increase opportunities for working together to share resources and build capacity within organizations.	▶ C4.5.16

FUTURE PROGRAM LIST BEYOND 4 YEARS

No program actions currently identified for this timeframe.		

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

Ref.	Project	Connected City Plan Policies
SPACES & PLACES		
C4.5.16	**Cultural Infrastructure |** Continue to operate, maintain and repair existing cultural infrastructure including the Vancouver Island Conference Centre, Nanaimo District Museum, Port Theatre, Art Gallery, and Nanaimo Military Museum.	▶ C4.5.9

IMMEDIATE PROJECT LIST

0 – 4 YEARS

Ref.	Project	Connected City Plan Policies
SPACES & PLACES		
C4.5.17 ★	**Beban Park & Cultural Interpretation |** Integrate public art and natural and cultural interpretation into the Beban Park Campus as part of ongoing park upgrades. *Refer to the Beban Park Master Plan.*	▶ C4.5.8
C4.5.18	**Diana Krall Plaza |** Implement improvements to Diana Krall Plaza to animate the plaza space. *Refer to the Diana Krall Development Plan and Design Commercial.*	▶ C4.5.4 ▶ C4.5.7
C4.5.19 ★	**Nanaimo Art Gallery Phased Development Plan |** Support the adopted Nanaimo Art Gallery phased development plan at 150 Commercial Street and assist in the completion of a new feasibly study for the Gallery that explores options of expansion and establishing a "Class A" public art gallery. *Refer to the Nanaimo Art Gallery Feasibility Study.*	▶ C4.5.2 ▶ C4.5.3 ▶ C4.5.4
C4.5.20 ★	**South End Community Centre |** As part of the feasibility study, explore options for including cultural spaces within the future South End Community Centre.	▶ C4.5.2
C4.5.21 ★	**Stadium District |** Integrate public art and natural and cultural interpretation into the Stadium District as part of ongoing facility upgrades.	▶ C4.5.8
C4.5.22 ★	**Swy-A-Lana Park |** Improve the Lions Pavilion to improve the acoustics and audience views.	▶ C4.5.2
C4.5.23 ★	**Vancouver Island Conference Centre |** Provide new space for arts and culture programming, including using the Shaw Auditorium.	▶ C4.5.5

FUTURE PROJECT LIST

BEYOND 4 YEARS

Ref.	Project	Connected City Plan Policies
SPACES & PLACES		
C4.5.24	**Port Theatre |** Support The Port Theatre's plan for building a rehearsal hall addition. Refer to the Parks, Recreation & Culture Master Plan and the Culture Plan for a Creative Nanaimo.	▶ C4.5.4
C4.5.25	**Beban Park |** Develop a new event, gathering, and market space at Beban Park in the park's Central Facility Development Opportunity Area. *Refer to the Beban Park Master Plan.*	▶ C4.5.8

MAP 15: CULTURE
PROJECT OVERVIEW MAP

Refer to the previous pages for project details.



ONGOING REGULAR & REPEATED ACTIONS

C4.5.16 **Cultural Infrastructure**

IMMEDIATE 0-4 YEARS

C4.5.17 **Beban Park & Cultural Interpretation**

C4.5.18 **Diana Krall Plaza**

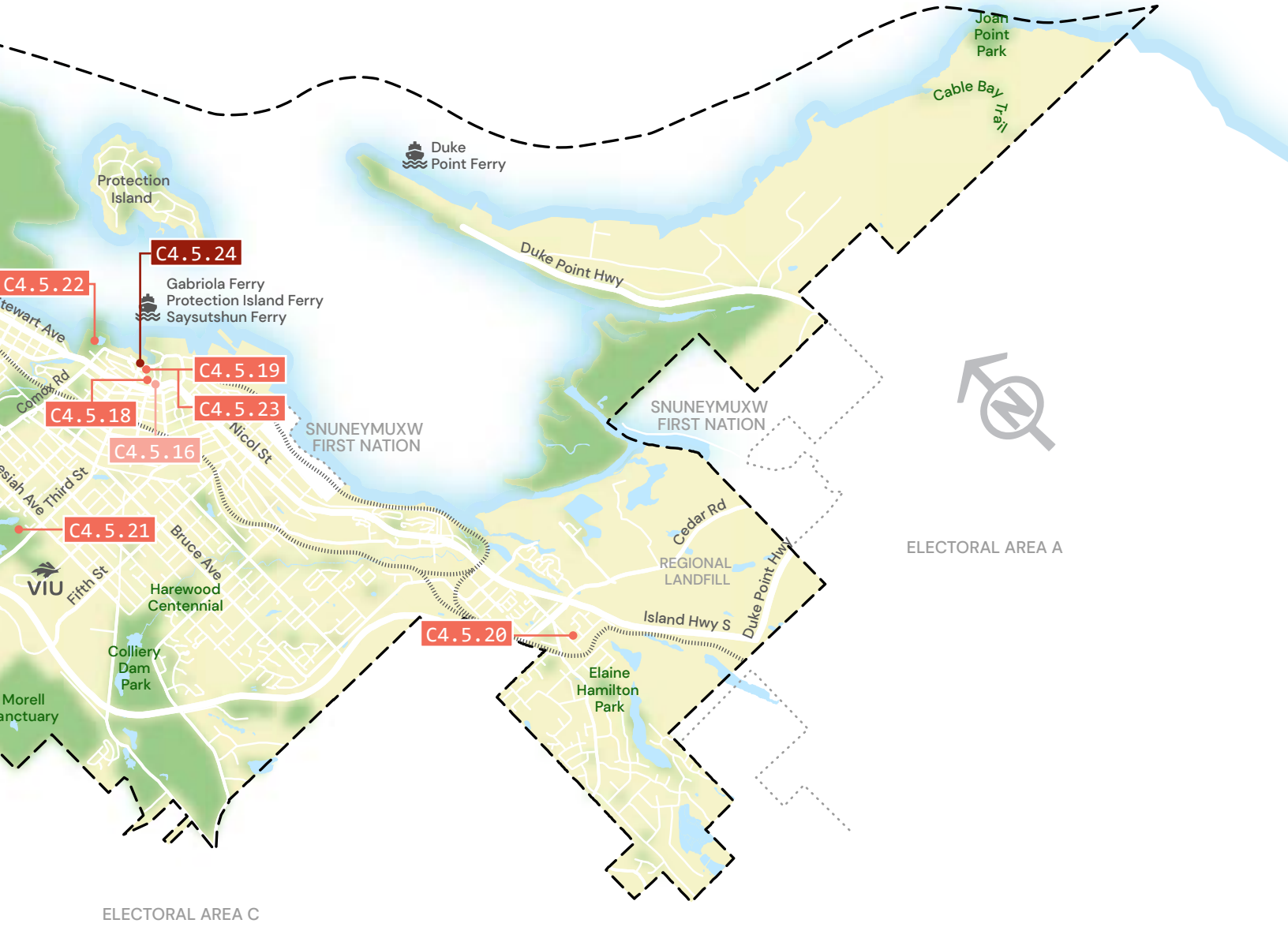
C4.5.19 **Nanaimo Art Gallery Phased Development Plan**

C4.5.20 **South End Community Centre**

C4.5.21 **Stadium District**

C4.5.22 **Maffeo Sutton Park**

C4.5.23 **Vancouver Island Conference Centre**



FUTURE BEYOND 4 YEARS

C4.5.24 **Port Theatre**

C4.5.25 **Beban Park**



Credit: Nanaimo Community Archives

C4.6 ARCHAEOLOGY & HERITAGE

CITY PLAN

C4.6
Archaeology
& Heritage

SUPPORTING DOCUMENTS

- Truth and Reconciliation policy and programs
- Nanaimo Heritage Conservation Proposal
- City of Nanaimo Community Heritage Register
- Heritage Building Design Guidelines

ROLES

WHAT THE CITY DOES

- Works with Snuneymuxw First Nation and the Province on Archaeological awareness and preservation.
- Manages a heritage conservation program and heritage register.
- Encourages and supports residents wishing to recognize natural, cultural and built heritage.
- Integrates heritage information into city spaces and communications.

WHAT OTHERS DO

- Maintain and share natural, cultural and built heritage and historical information (Snuneymuxw Fist Nation, Nanaimo Museum, Community Archives, VIU).
- Protect and recognize natural and built heritage on private property (landowners).

ARCHAEOLOGY & HERITAGE
AT A GLANCE: AREAS OF FOCUS

Recognize and protect natural, culture and built heritage



Why? Protecting built heritage relies on participation of both the City and of property owners. Heritage conservation programs provide information and resources for protecting assets with heritage value.

How we plan to do this:

- Continue to maintain and update a heritage conservation program.
- Maintain and promote the Heritage Registry.
- Use a range of tools and incentives to protect heritage assets.
- Encourage new development to respect and support Nanaimo's built heritage using tools like design guidelines.

Increase awareness and showcase Nanaimo's heritage



Why? An aware community can contribute to the protection and celebration of heritage resources, strengthening the community pride and sense of place.

How we plan to do this:

- Providing educational programs, events, and information to share and exchange information.
- Highlighting heritage in the built environment through art, interpretive information, and other measures.
- Using new technologies to share heritage information in interactive ways.

Partner with others to explore the many aspects of heritage



Why? Heritage encompasses many aspects of an area's past, including both tangible, or physical, heritage resources and intangible, or non-physical resources. Collaborations can help highlight different and meaningful aspects of heritage.

How we plan to do this:

- Work with Snuneymuxw First Nation and Snaw-Naw-As First Nation to share information about Indigenous history.
- In partnership with First Nations, study and protect archaeological heritage.
- Continue to work with and support the Nanaimo Museum and Community Archives.

Integrated Actions Areas (view the sections below to see related actions)

C1.3 Urban Tree Canopy, Natural Areas, & Greenways

C4.1 Truth & Reconciliation

C4.5 Culture

C4.7 Public Art Projects & Programs

C4.8 Community Events, Festivals, Tournaments, & Gatherings

C4.9 Parkland & Park Amenity Management

C4.10 Waterfront Use & Protection

C5.5 Place Making & Investment Attraction

C5.6 Tourism

ARCHAEOLOGY & HERITAGE
PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR AND REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
HERITAGE PROTECTION		
C4.6.1	Maintain, repair and enhance City owned buildings, cultural landscapes and historic structures such as the Bastion, Garden Memorial to Chinese Pioneers, and the Italian Centennial Fountain.	▶ C4.6.4
C4.6.2	Maintain the Heritage Conservation Program, which includes maintaining a Heritage Register, and considering archaeology and heritage in the development approval process.	▶ C4.6.5
C4.6.3	Continue to offer the Heritage Building Tax Exemption Grant, the Heritage Façade Grant, and the Heritage Home Grant.	▶ C4.6.5
HERITAGE OBSERVANCE		
C4.6.4	Continue to fund the Nanaimo Museum, and the Nanaimo Community Archives.	▶ C4.6.10
COMMUNICATIONS		
C4.6.5	Continue to offer promotional and educational materials such as interpretive signage, online information, and brochures, such as the Departure Bay Snuneymuxw Winter Village Site interpretive signage, and the Heritage Walks through Time.	▶ C4.6.14

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
HERITAGE PROTECTION		
C4.6.6 ★	Complete an Archaeological Overview Assessment in partnership with Snuneymuxw First Nation.	▶ C4.6.2
C4.6.7 ★	Work with Snuneymuxw First Nation to identify and understand sites of special cultural and traditional significance that may not be recognized under Provincial legislation.	▶ C4.6.3
C4.6.8	Review and update the Heritage Procedures Bylaw (2002) to ensure relevancy.	▶ C4.6.5
HERITAGE OBSERVANCE		
C4.6.9 ★	Work with the Japanese Heritage Society to create a Japanese History interpretive landscape and signage feature in a public space in Nanaimo.	▶ C4.6.12

Ref.	Program	Connected City Plan Policies
COMMUNICATIONS		
C4.6.10 ★	Using an equity and diversity lens, undertake a review of the City's existing culture and heritage interpretive signs, plaques, brochures, website, and other public promotion and communication sources and implement updates.	▶ C4.6.14 ▶ C4.6.15
C4.6.11	Implement communications projects that increase the use of innovative technology to promote and share Nanaimo's heritage, including through social media, history-based blog sites, and cell phone apps.	▶ C4.6.17

FUTURE PROGRAM LIST

BEYOND 4 YEARS

Ref.	Program	Connected City Plan Policies
HERITAGE PROTECTION		
C4.6.12	Review applying a municipal heritage designation to the following locations to better support their protection: ▶ Nanaimo Centennial Museum (100 Cameron Road) ▶ Gallows Point Lighthouse Keeper's Cottage (208 Colviletown Trail) ▶ Brick Cottage (1904 Jingle Pot Road) ▶ Italian Centennial Fountain (626 Terminal Avenue) ▶ Garden Memorial to Chinese Pioneers (105 St. George Street); and, ▶ Pioneer Cemetery Park (10 Wallace Street).	▶ C4.6.4

ARCHAEOLOGY & HERITAGE PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.		

IMMEDIATE PROJECT LIST

0 - 4 YEARS

Ref.	Project	Connected City Plan Policies
HERITAGE PROTECTION		
C4.6.13 ★	**Chinese Cemetary |** Rehabilitate the gateway arch structure at the Chinese Cemetery.	▶ C4.6.4
C4.6.14	**Pioneer Cemetary Park |** Install interpretive signage at Pioneer Cemetery Park.	▶ C4.6.4
C4.6.15	**Westwood Lake |** Install heritage interpretive signage at Westwood Lake.	▶ C4.6.4
C4.6.16	**Old City Quarter |** Install heritage interpretive signage in the Old City Quarter.	▶ C4.6.4
C4.6.17	**Newcastle Neighbourhood |** Install heritage interpretive signage in the Newcastle Neighbourhood.	▶ C4.6.6

FUTURE PROJECT LIST

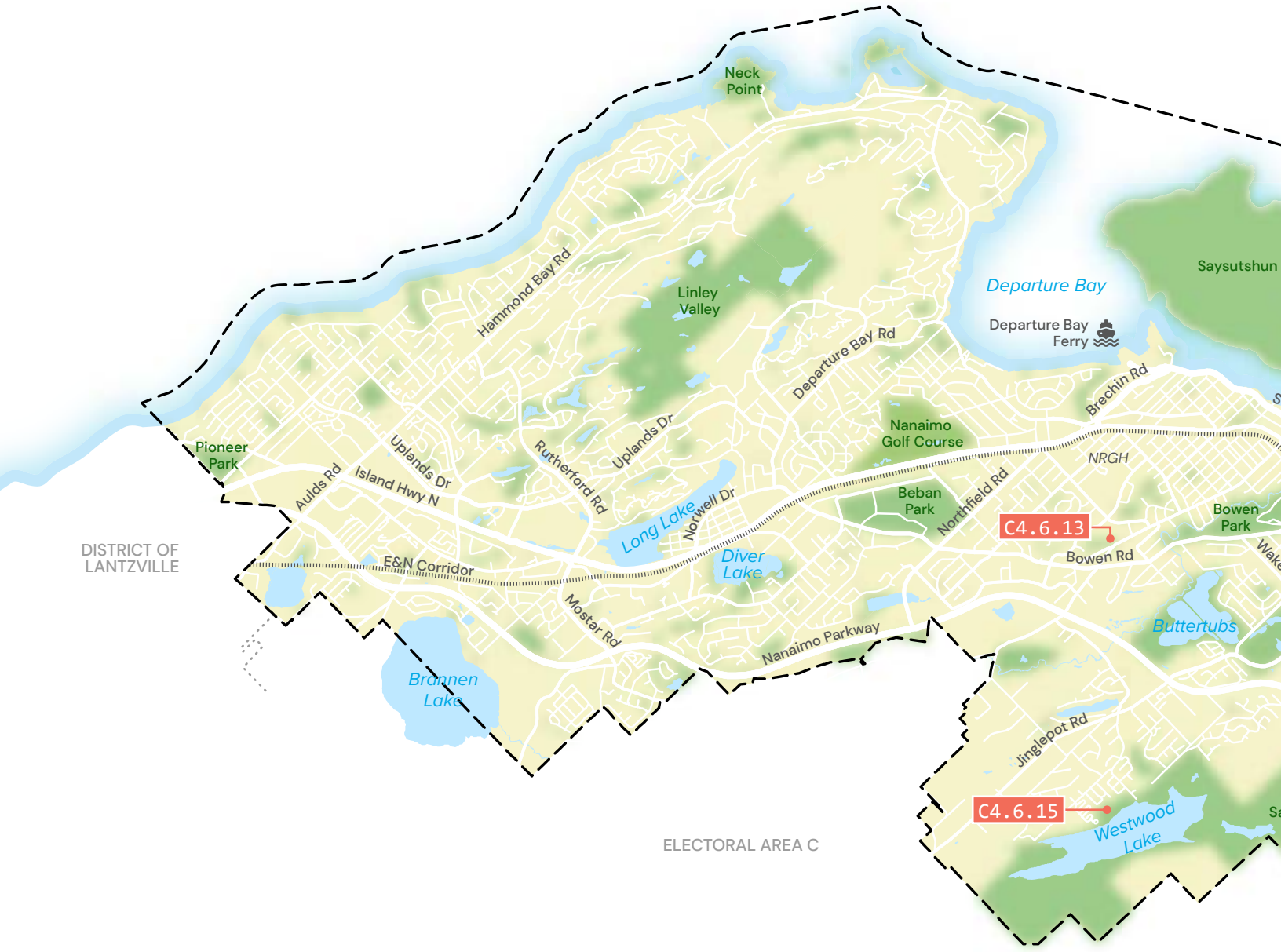
BEYOND 4 YEARS

No project actions currently identified for this timeframe.		


MODERN
Cafe
MODERN

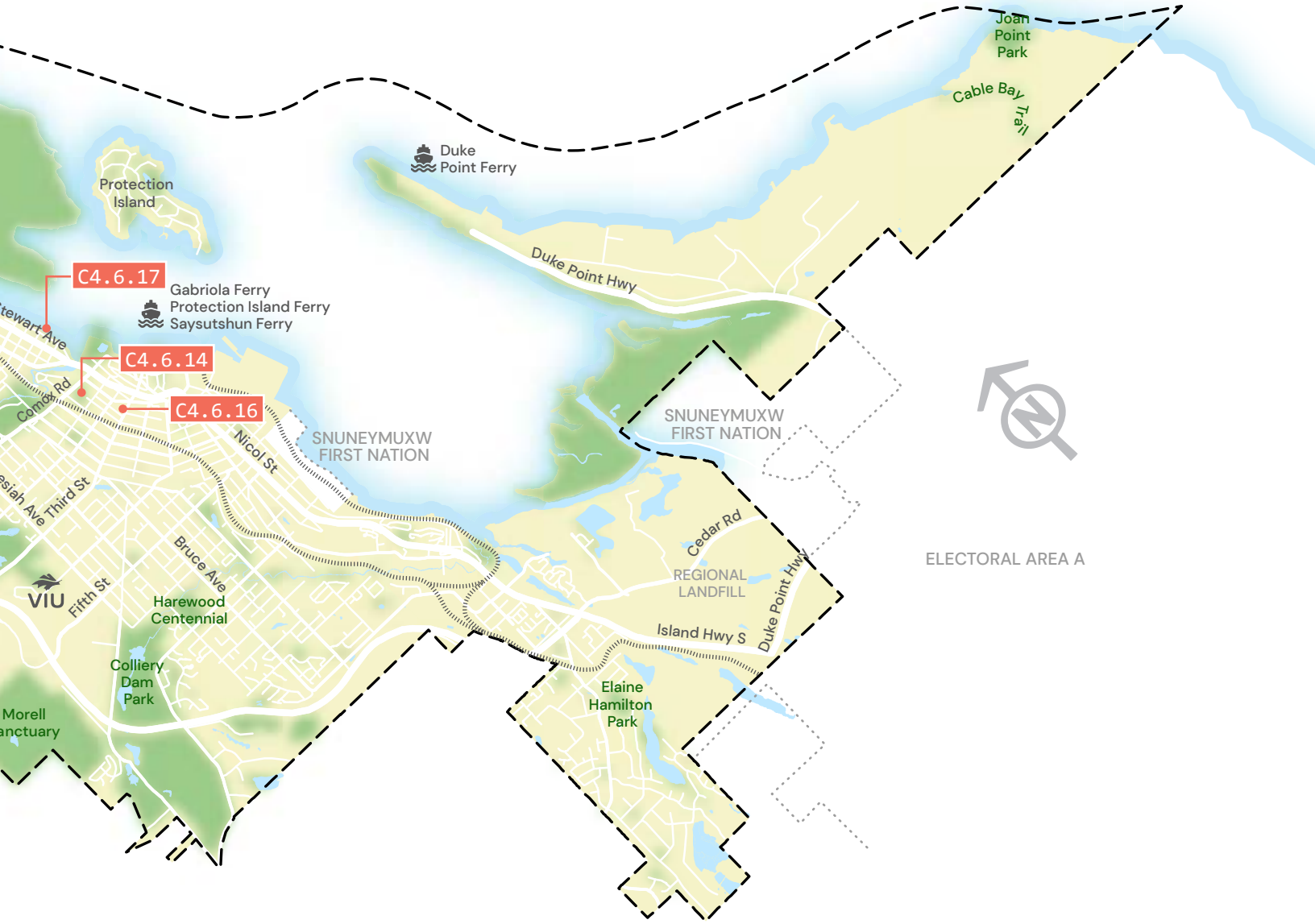
MAP 16: ARCHAEOLOGY & HERITAGE
PROJECT OVERVIEW MAP

Refer to the previous pages for project details.



IMMEDIATE 0–4 YEARS

- C4.6.13 **Chinese Cemetery**
- C4.6.14 **Pioneer Cemetery Park**
- C4.6.15 **Westwood Lake**
- C4.6.16 **Old City Quarter**
- C4.6.17 **Newcastle Neighbourhood**


Joan Point Park
Cable Bay Trail
Duke Point Ferry
Protection Island
Duke Point Hwy
C4.6.17
Gabriola Ferry
Protection Island Ferry
Saysutshun Ferry
C4.6.14
C4.6.16
Comox Rd
Nicol St
SNUNEYMUXW FIRST NATION
SNUNEYMUXW FIRST NATION
Third St
Cedar Rd
REGIONAL LANDFILL
Duke Point Hwy
ELECTORAL AREA A
VIU
Fifth St
Bruce Ave
Harewood Centennial
Island Hwy S
Colliery Dam Park
Elaine Hamilton Park
Morell anctuary



C4.7 PUBLIC ART PROJECTS & PROGRAMS

CITY PLAN

C4.7
Public Art Projects & Programs

SUPPORTING DOCUMENTS

- Community Plan for Public Art
- Cultural Plan for a Creative Nanaimo

ROLES

WHAT THE CITY DOES

- Commissions public art in visible areas throughout the city.
- Identifies opportunities for integrating public art into a broad selection of civic projects.
- Manages programs and procedures for selecting public art.
- Maintains public art pieces.

WHAT OTHERS DO

- Develop art installations (creative community).
- Commission art in private developments (developers).

PUBLIC ART PROJECTS & PROGRAMS AT A GLANCE: AREAS OF FOCUS

Make public art a part of daily life for all residents



Why? Encountering public art in daily life contributes to quality of life and sense of place and helps create an attractive community.

How we plan to do this:

- Commission new art pieces throughout the community.
- Consider integration of art into appropriate civic projects.
- Look for ways to incorporate small art pieces in surprising and unexpected places.
- Continue temporary public art programs.
- Support community-driven art projects that are consistent with city goals and policies.

Create strong processes for selecting public art that fits the community



Why? Selecting the right art for the right location is essential to placemaking and success.

How we plan to do this:

- Develop and communicate clear processes for identifying art opportunities and commissioning pieces.
- Carefully consider potential future art sites throughout the community to select sites with high visibility and to locate context-appropriate art pieces.
- Use a selection panel to review potential acquisitions.
- Consider full costs for proposed public art projects including maintenance and life-cycle.

Manage and maintain the public art inventory



Why? Like all infrastructure, public art has a lifespan and requires management, maintenance, and at times, removal.

How we plan to do this:

- Develop a program to annually review public art assets and identify maintenance projects.
- Support thoughtful de-accessioning of public art works when they have reached end of life or require removal.

Integrated Action Areas (view the sections below to see related actions)

- **C2.3** Recreational Trails
- **C3.6** Recreation, Culture, & Wellness
- **C4.1** Truth & Reconciliation
- **C4.5** Culture
- **C4.9** Parkland & Park Amenity Management
- **C4.10** Waterfront Use & Protection
- **C5.2** Human, Social, & Environmental Capital
- **C5.5** Place Making & Investment Attraction
- **C5.6** Tourism
- **D2** Future Land Use Designations

PUBLIC ART PROJECTS & PROGRAMS
PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
C4.7.1	Allocate funding for public art into capital budgets for above ground City projects (including, but not limited to parks, facilities, and streets).	▶ C4.7.1
C4.7.2	Maintain a complete, publicly-accessible online database of all artworks in the City inventory.	▶ C4.7.1
C4.7.3	Continue to maintain and expand materials to interpret and animate the Public Art Inventory through a variety of media including print, in-person, and online.	▶ C4.7.1
C4.7.4 ★	Continue to commission artists to undertake major capital public art projects in the development and renovation of civic infrastructure, including streets, buildings, and parks.	▶ C4.7.3
C4.7.5	Through ongoing transit improvements, seek opportunities for integration of public art and cultural information at transit stops.	▶ C4.7.3
C4.7.6	Maintain the Street Banner Design Program, which offers artists and designers an opportunity to submit proposals for original banner artwork.	▶ C4.7.3
C4.7.7	Maintain the Urban Design Roster Program, which offers artists and designers an opportunity to be involved in civic urban design and small-scale artwork related to city infrastructure.	▶ C4.7.3
C4.7.8 ★	Maintain the Temporary Public Art Program, which supports artists in the creation of new works, by providing necessary resources and staff support through the course of project development and realization.	▶ C4.7.9
C4.7.9 ★	Allocate funding for public art into capital budgets for above ground City projects (including, but not limited to parks, facilities, and streets).	▶ C4.7.9

IMMEDIATE PROGRAM LIST

0 – 4 YEARS

Ref.	Program	Connected City Plan Policies
C4.7.10	Continue to commission artists to undertake major capital public art projects in the development and renovation of civic infrastructure, including streets, buildings, and parks.	▶ C4.7.3
C4.7.11	Review the installation of appropriate and sensitive public art features at nature park locations that are in keeping with the vision and zoning for nature parks. Candidate locations include Neck Point Park, Linley Valley Park, and Colliery Dam Park.	▶ C4.7.8

FUTURE PROGRAM LIST

BEYOND 4 YEARS

No program actions currently identified for this timeframe.

PUBLIC ART PROJECTS & PROGRAMS
PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.

IMMEDIATE PROJECT LIST

0 - 4 YEARS

Ref.	Project	Connected City Plan Policies
C4.7.12 ★	**Beban Park Art Treatment |** Implement a fun and interactive public art treatment to enhance the campus presence of Beban Park facing Bowen Road (a reference example is Larry McNabb Sport Zone). *Refer to the Beban Park Master Plan.*	▶ C4.7.2 ▶ C4.7.3
C4.7.13	**Midtown Gateway Public Art |** Integrate a public art feature into the Midtown Gateway project along Boxwood Drive.	▶ C4.7.2 ▶ C4.7.3
C4.7.14 ★	**Loudon Activity Centre & Boat House |** Integrate a public art feature into the Loudon Activity Centre & Boat House.	▶ C4.7.2 ▶ C4.7.3
C4.7.15 ★	**South End Community Centre |** Integrate a public art feature into the South End Community Centre.	▶ C4.7.2 ▶ C4.7.3
C4.7.16 ★	**Harewood Artificial Turf Fields |** Integrate a public art feature into the Harewood Artificial Turf Fields.	▶ C4.7.2 ▶ C4.7.3
C4.7.17 ★	**Westwood Lake |** Integrate a public art feature into the Westwood Lake improvement project.	▶ C4.7.2 ▶ C4.7.3

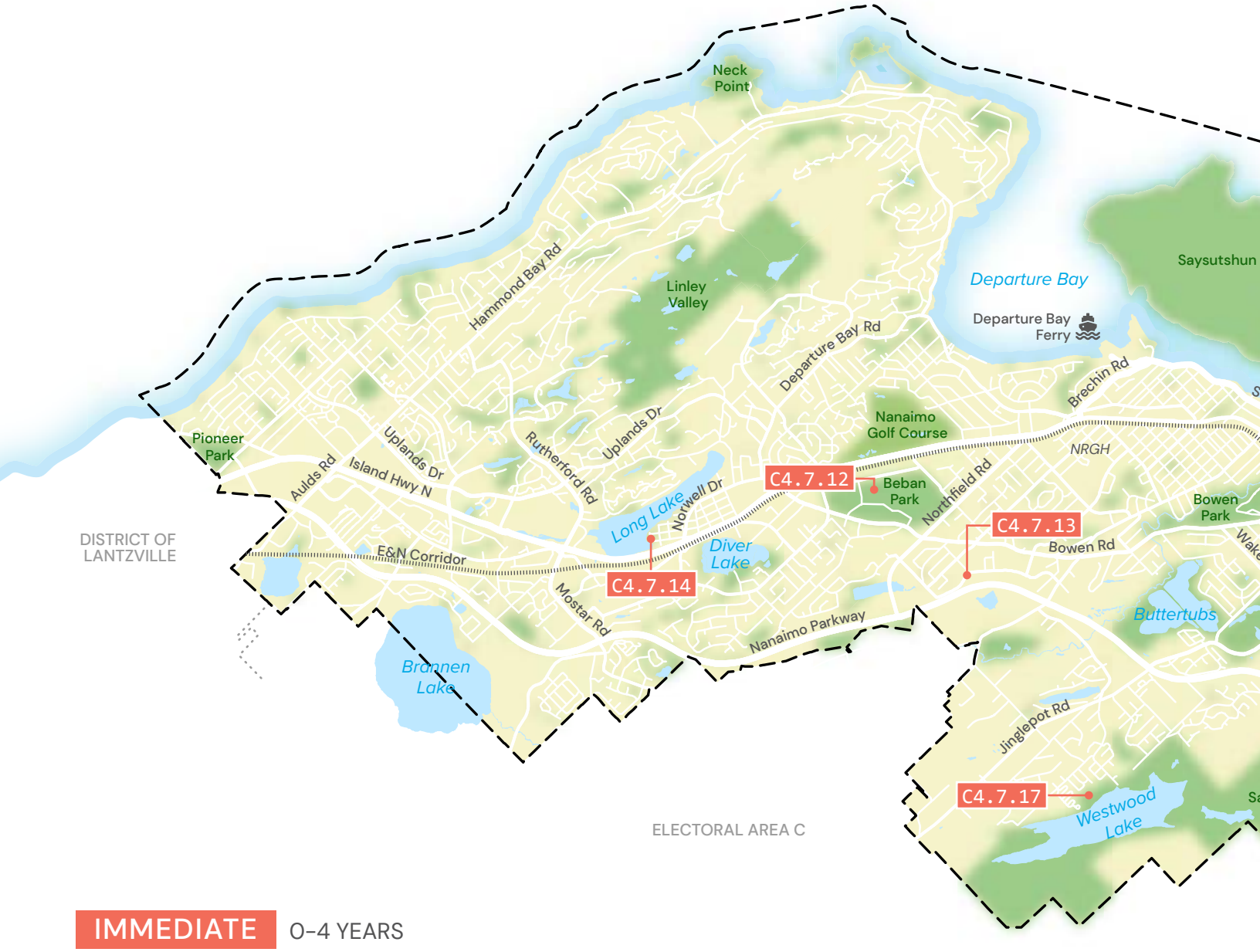
FUTURE PROJECT LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.

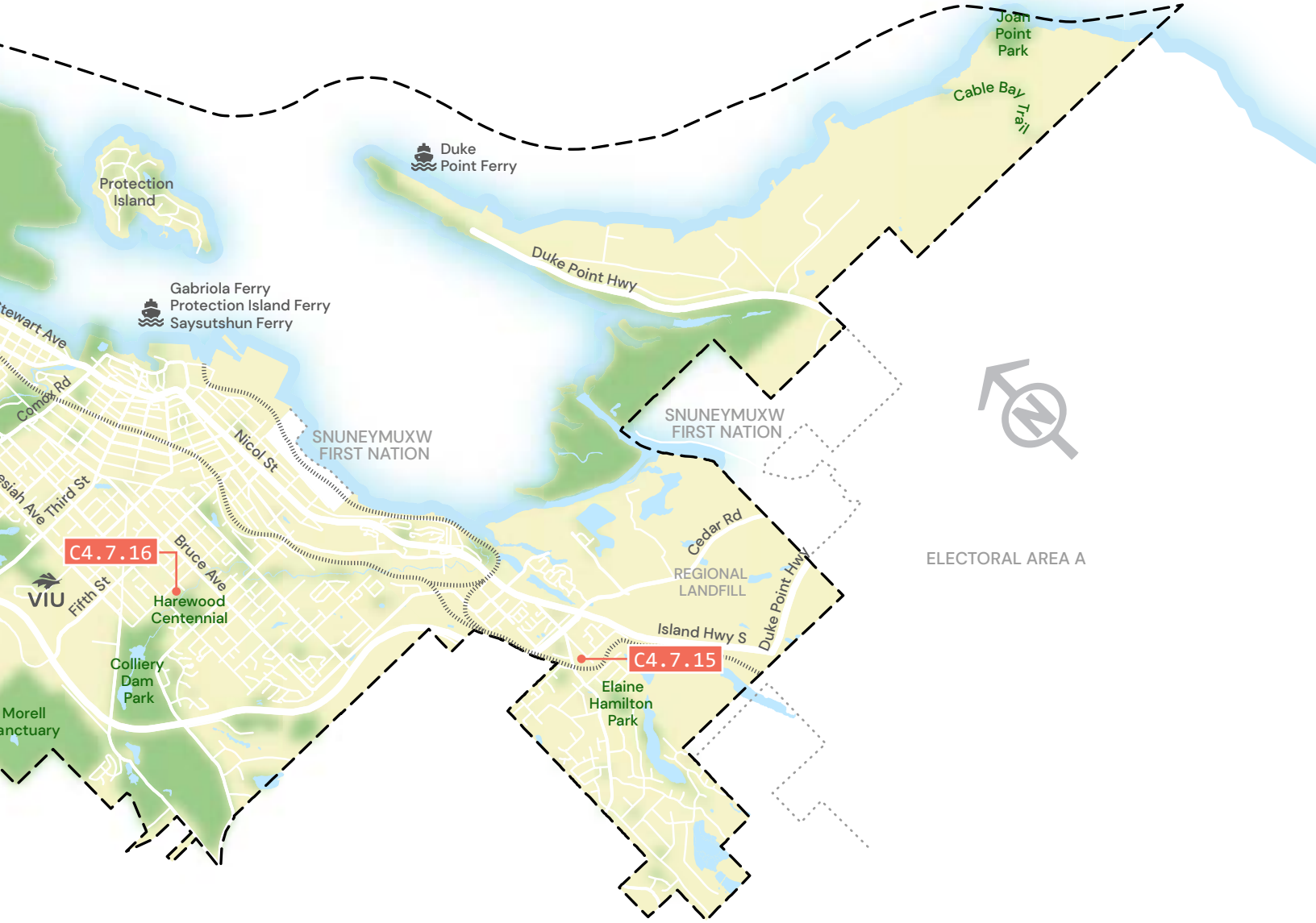
MAP 17: PUBLIC ART PROJECTS & PROGRAMS
PROJECT OVERVIEW MAP

Refer to the previous pages for project details.



IMMEDIATE 0–4 YEARS

- C4.7.12 **Beban Park Art Treatment**
- C4.7.13 **Midtown Gateway Public Art**
- C4.7.14 **Loudon Activity Centre & Boat House**
- C4.7.15 **South End Community Centre**
- C4.7.16 **Harewood Artificial Turf Fields**
- C4.7.17 **Westwood Lake**


Joan Point Park
Cable Bay Trail
Duke Point Ferry
Protection Island
Duke Point Hwy
Gabriola Ferry
Protection Island Ferry
Saysutshun Ferry
Stewart Ave
Comox Rd
SNUNEYMUXW FIRST NATION
Nicol St
SNUNEYMUXW FIRST NATION
Third St
C4.7.16
Bruce Ave
Cedar Rd
ELECTORAL AREA A
VIU
Fifth St
Harewood Centennial
REGIONAL LANDFILL
Duke Point Hwy
Island Hwy S
C4.7.15
Colliery Dam Park
Elaine Hamilton Park
Morell Sanctuary



C4.8 COMMUNITY EVENTS, FESTIVALS, TOURNAMENTS, & GATHERINGS

CITY PLAN

C4.8
Community Events, Festivals, Tournaments, & Gatherings

SUPPORTING DOCUMENTS

- PRC Master Plan
- Beban Park Master Plan
- Cultural Plan for a Creative Nanaimo
- Various other plans & strategies

ROLES

WHAT THE CITY DOES

- Develops and maintains community spaces and facilities that can support events (cultural and sporting), Tournaments and gatherings.
- Hosts select community events and tournaments.
- Provides support to other organizations hosting community events in City-owned spaces.
- Establishes procedures and regulations for events, tournaments and celebrations.

WHAT OTHERS DO

- Host and manage community events (community organizations, government organizations, not-for-profits).

COMMUNITY EVENTS, FESTIVALS, TOURNAMENTS, & GATHERINGS AT A GLANCE: AREAS OF FOCUS

Encourage the strong return of community events



Why? Prior to the COVID-19 pandemic, events and celebrations were part of the Nanaimo experience. Encouraging the return of events paused during this time, as well as new events, will help reconnect the community.

How we plan to do this:

- Connect with previous event organizers to support re-establishment of events and festivals.
- Help to promote and advertise upcoming events.
- Encourage new events and celebrations, notably those that may occur in the shoulder or off-season.

Support others who organize great events

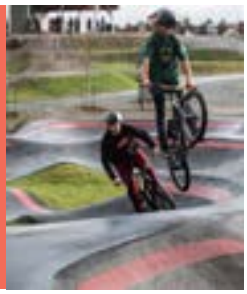


Why? Most community events are organized by non-profits and local organizations. Supporting these organizations through funding, space, logistical support, outreach, and other measures can help them deliver great community experiences.

How we plan to do this:

- Facilitate, support, and encourage a range of transportation and parking options for events, potentially including transit alternatives.
- Provide logistical, funding, and/or outreach support as appropriate.

Create spaces where events can happen



Why? Most events (cultural or Sporting) take place in public spaces. By planning new spaces and updating our existing facilities, we can accommodate events, games and gatherings of all sizes.

How we plan to do this:

- Inventory and analyze our existing event spaces and venues and identify opportunities for improvements, as well as gaps.
- Incorporating public open space as an essential part of all Urban Centres as they evolve (see City Plan, Section 5.3).

Integrated Actions Areas (view the sections below to see related actions)

- **C2.1** Connected Communities
- **C2.5** Complete Streets
- **C3.6** Recreation, Culture, & Wellness
- **C4.1** Truth & Reconciliation
- **C4.5** Culture
- **C4.6** Archaeology & Heritage
- **C4.9** Parkland & Park Amenity Management
- **C4.10** Waterfront Use & Protection
- **C5.5** Place Making & Investment Attraction
- **C5.6** Tourism
- **D2** Future Land Use Designations

COMMUNITY EVENTS, FESTIVALS, TOURNAMENTS, & GATHERINGS
PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
C4.8.1	Host, permit and support festivals, celebrations, sporting and other events in public spaces such as Family Day, Concerts in the Park, Pride Festival and Blue Festivals.	▶ C4.8.2
C4.8.2	Continue to support local sports and community organization in their bids and implementation of regional, provincial and national sporting tournaments and championships. Example includes Vancouver Island Regional Figure Skating Championship and Provincial High School Track and Field Jamboree.	▶ C4.8.2
C4.8.3 ★	Maintain a Downtown Event Revitalization Funding Grant to support events and initiatives which attract residents and visitors to downtown, such as the International Jazz Festival and Commercial Street Night Market.	▶ C4.8.4 ▶ C4.8.11
C4.8.4	Partner with cultural organizations and other government agencies to host multi-cultural events and gatherings such a the Junior All Native Tournament (JANT).	▶ C4.8.9
C4.8.5	Collaborate across departments for placemaking and events in streets and public places such as Parking Day, the Night Market, and the Play on Ball Hockey Tournament.	▶ C4.8.10
C4.8.6 ★	Work with Tourism Nanaimo and the Nanaimo Hospitality Association to attract shoulder-season and off-season events and gatherings such as the BC 55+ Games.	▶ C4.8.13
C4.8.7	Facilitate and expand the support for large events and festivals to offer alternative transportation and bike valets for events such as the National Truth & Reconciliation, VIEX, Silly Boat, and Marine Festival.	▶ C4.8.14

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
C4.8.8 ★	Work with First Nations, Team Nanaimo, Indigenous Sports, Physical Activity & Recreation Council (ISPARC), and other partners to develop a bidding plan to host the North American Indigenous Games.	▶ C4.8.1
C4.8.9 ★	Implement the Sport Tourism Strategy options which include focusing on Indigenous sport, all things cycling, paddling, individual/small sport disciplines, adaptive sport, and sport business.	▶ C4.8.2 ▶ C4.8.8

Ref.	Program	Connected City Plan Policies
C4.8.10	Host the 55+ BC games in 2025 from Sept 9 – 13 for athletes from across BC.	▶ C4.8.2
C4.8.11	Participate on an annual basis in the Communities in Bloom program, a friendly competition between Canadian communities to beautify their civic spaces.	▶ C4.8.2

FUTURE PROGRAM LIST

BEYOND 4 YEARS

Ref.	Program	Connected City Plan Policies
C4.8.12	Work towards hosting national and international events and tournaments such as the World Indigenous Games, National Track and Field, and Tribal Journeys.	▶ C4.8.1 ▶ C4.8.2

COMMUNITY EVENTS, FESTIVALS, TOURNAMENTS, & GATHERINGS PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.		

IMMEDIATE PROJECT LIST

0 - 4 YEARS

Ref.	Project	Connected City Plan Policies
C4.8.13	**Swy-A-Lana Park Facilities & Amenities |** Upgrade facilities and amenities at Swy-A-Lana Park to host events such as improvements to the washroom facilities.	

FUTURE PROJECT LIST

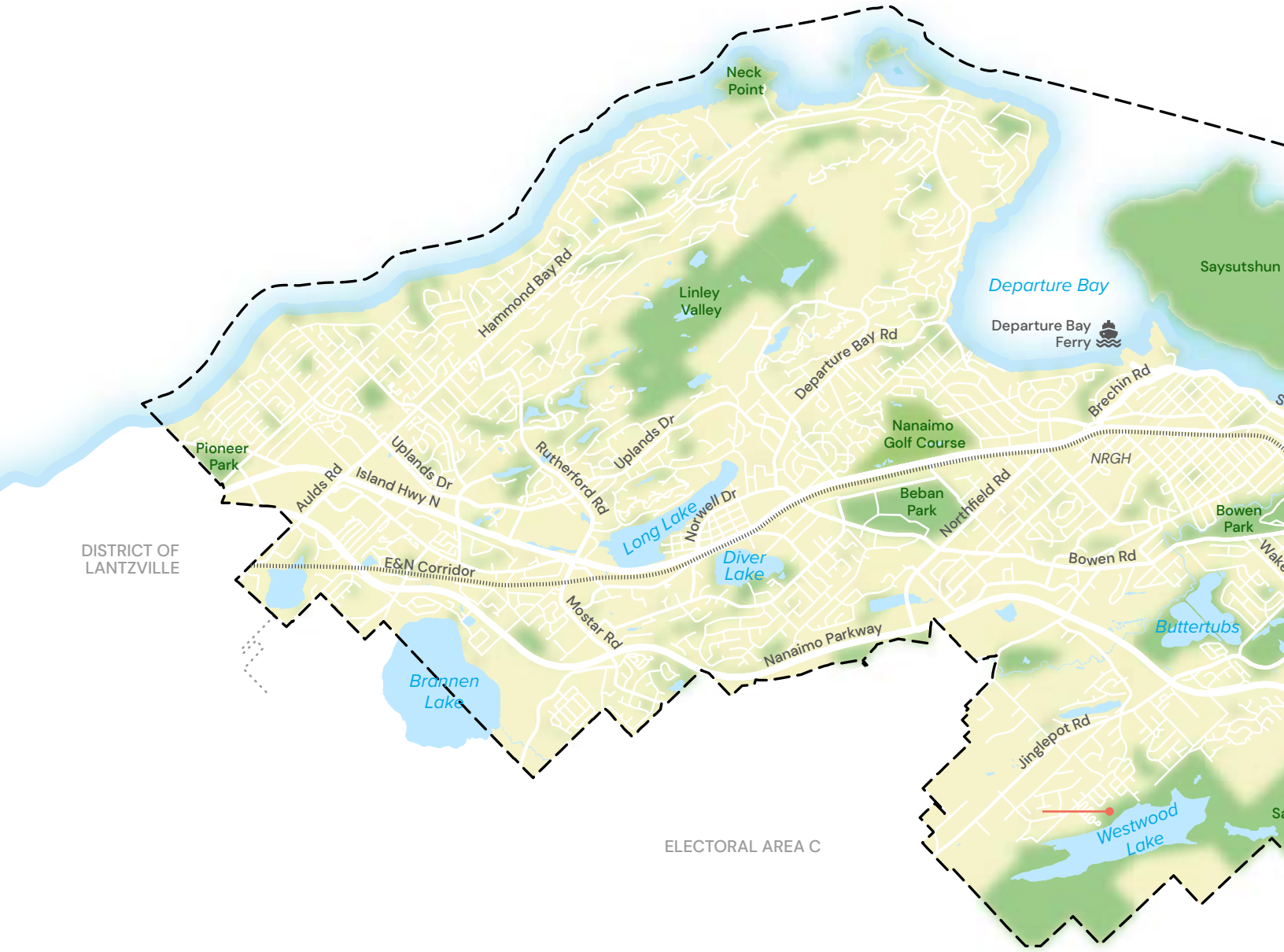
BEYOND 4 YEARS

No project actions currently identified for this timeframe.		

MAP 18: COMMUNITY EVENTS, FESTIVALS, TOURNAMENTS, & GATHERINGS

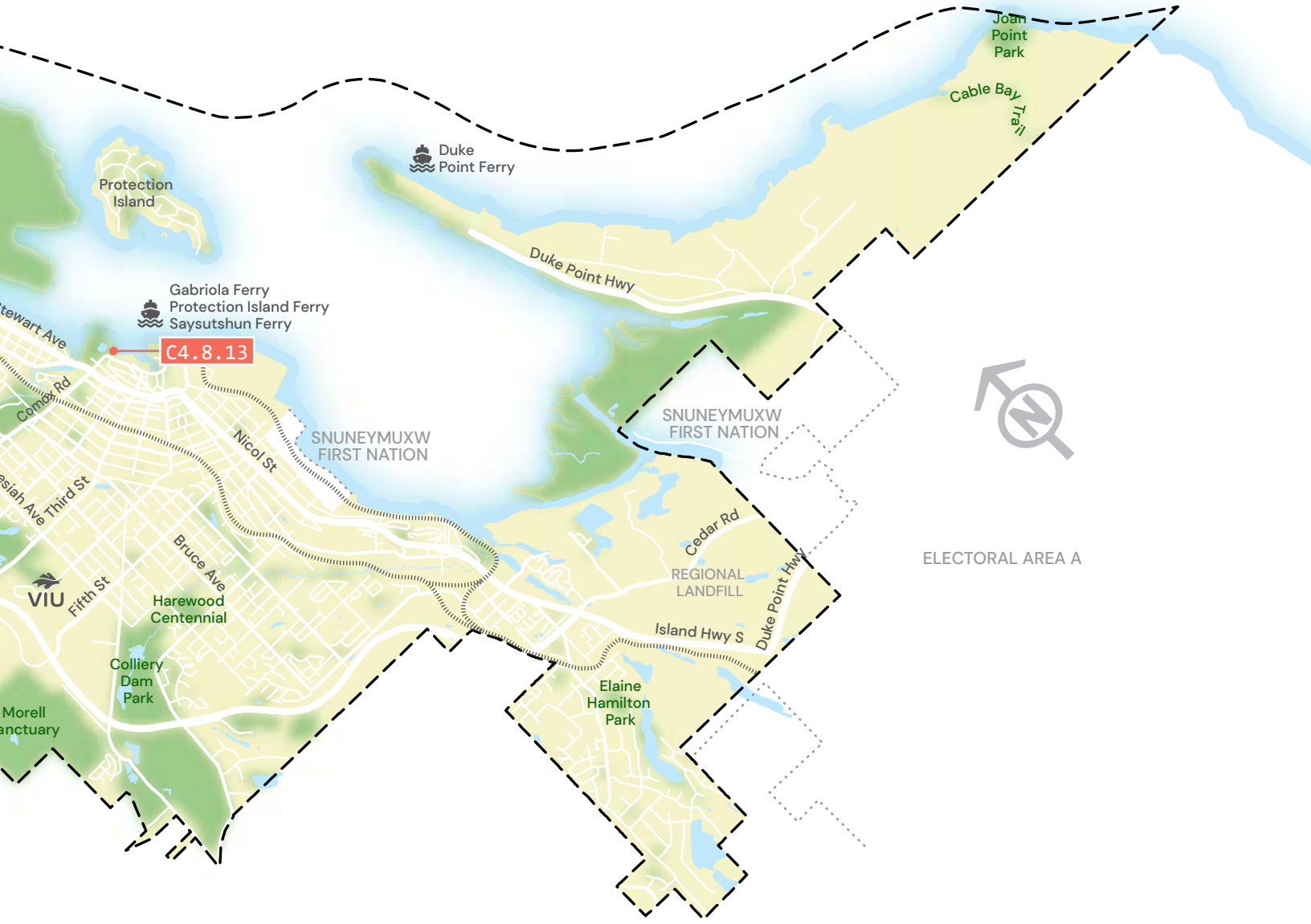
PROJECT OVERVIEW MAP

Refer to the previous pages for project details.



IMMEDIATE 0–4 YEARS

C4.8.13 **Swy-A-Lana Park Facilities & Amenities**


Joan Point Park
Cable Bay Trail
Duke Point Ferry
Protection Island
Duke Point Hwy
Gabriola Ferry
Protection Island Ferry
Saysutshun Ferry
C4.8.13
SNUNEYMUXW FIRST NATION
SNUNEYMUXW FIRST NATION
Nicol St
Third St
Bruce Ave
Fifth St
VIU
Harewood Centennial
Colliery Dam Park
Cedar Rd
REGIONAL LANDFILL
Island Hwy S
Duke Point Hwy
Elaine Hamilton Park
ELECTORAL AREA A



C4.9 PARKLAND & PARK AMENITY MANAGEMENT

CITY PLAN

C4.9
Parkland & Park Amenity Management

SUPPORTING DOCUMENTS

- Stadium District and Sport Zone plans and designation
- Sport Tourism Strategy
- Maffeo Sutton Master Plan
- Cottle Lake Park Master Plan
- Harewood Centennial Park Plan
- Various other plans and strategies

ROLES

WHAT THE CITY DOES

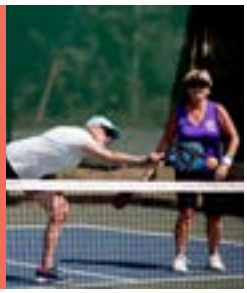
- Develops and maintains community spaces and facilities that can support events (cultural and sporting), Tournaments and gatherings.
- Hosts select community events and tournaments.
- Provides support to other organizations hosting community events in City-owned spaces.
- Establishes procedures and regulations for events, tournaments and celebrations.

WHAT OTHERS DO

- Host and manage community events (community organizations, government organizations, not-for-profits).

PARKLAND & PARK AMENITY MANAGEMENT
AT A GLANCE: AREAS OF FOCUS

Update existing parks and facilities to continue meeting the needs of the community



Why? Over the years, community members have identified many ways the city can improve its existing park assets. Continuing to implement identified actions will realize projects residents wish to see.

How we plan to do this:

- Continue to implement the actions of completed Park Improvement Plans.
- Be prepared to respond to opportunities that arise and adapt Park Improvement Plans accordingly.

Plan ahead to identify and prioritize park updates

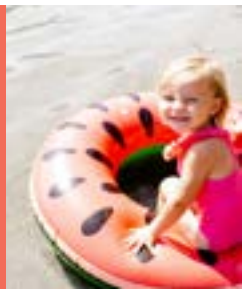


Why? Park planning allows us to thoughtfully plan future investments in our parks network and budget accordingly. It also allows us to align with related opportunities such as development or infrastructure upgrades.

How we plan to do this:

- Maintain a Land Acquisition Strategy to identify desirable locations for future parks, trails and nature areas.
- Create Park Improvement Plans for major parks that don't have one to plan for future investments and upgrades.

Allocate sufficient resources to maintain parks in good condition



Why? While it's important all parks are maintained, requirements will vary for different parks in the system. Considering park needs and allocating maintenance resources appropriately will keep the system in good condition.

How we plan to do this:

- Regularly assess and update maintenance practices to remain current with best management practices.
- Integrate climate change consideration into maintenance planning.

Integrated Action Areas (view the sections below to see related actions)

C1.2 Climate Adaptation & Hazard Mitigation

C1.3 Urban Tree Canopy, Natural Areas, & Greenways

C1.4 Healthy Watersheds

C2.1 Connected Communities

C2.3 Recreational Trails

C3.6 Recreation, Culture, & Wellness

C4.1 Truth & Reconciliation

C4.3 Access for All

C4.5 Culture

C4.6 Archaeology & Heritage

C4.7 Public Art Projects & Programs

C4.8 Community Events, Festivals, Tournaments, & Gatherings

C4.10 Waterfront Use & Protection

C5.5 Place Making & Investment Attraction

C5.6 Tourism

D2 Future Land Use Designations

PARKLAND & PARK AMENITY MANAGEMENT
PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
ACQUISITION		
C4.9.1 ★	Maintain a Land Acquisition Strategy to identify desirable locations for future parks, trails and nature areas, recreation, culture, and heritage sites.	▶ C4.9.3
C4.9.2	Continue to follow the School District 68 Sports field and Recreation Service Agreement, which provides support and recreational use for each other's sports fields and facilities and an ongoing voice in each other's recreational services.	▶ C4.9.4
PARK DEVELOPMENT		
C4.9.3	Continue to partner with services clubs and other organizations to build park amenities such as the Rotary Centennial Garden at Maffeo Sutton.	▶ C4.9.8
C4.9.4	As part of open space and land acquisition planning, establish co-management agreement with the Regional District of Nanaimo for publicly-owned lands used by city residents that are outside city limits. An example includes creating a co-management agreement between the Regional District of Nanaimo, Mosaic and the City for trail management at Westwood Ridges.	▶ C4.9.13
PLANNING & MANAGEMENT		
C4.9.5	Co-manage and monitor natural sites with partners as identified through existing co-management agreements such as Buttertubs West Marsh with Ducks Unlimited, Nature Trust and Vancouver Island University.	▶ C4.9.14
C4.9.6	Promote educational programs with potential partners interested in raising the awareness of the natural and cultural features of parks and natural assets, such as monitoring and education of wildflowers and the Western Painted Turtle in partnership with the Province and the Nanaimo and Area Land Trust.	▶ C4.9.14
C4.9.7	Regularly assess and update operational, maintenance, and life cycle costs in preserving the value of park investments.	▶ C4.9.15
C4.9.8	Implement computerized asset management practices across all parkland and amenities in order to achieve a proactive and preventative maintenance approach.	▶ C4.9.18
C4.9.9	Continue to educate and advocate for behavioral change amongst dog owners using the park systems.	▶ C4.9.18
C4.9.10	Review levels of service and maintenance for parkland and park amenities to ensure expectations are being met.	▶ C4.9.19

Ref.	Program	Connected City Plan Policies
FLEXIBLE USE & ADAPTATION		
C4.9.11	Continue to review the parkland inventory and usage and seek opportunities for adaptation and creative use of underutilized spaces, such as the public beach at Colliery Dam.	▶ C4.9.22

IMMEDIATE PROGRAM LIST 0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
ACQUISITION		
C4.9.12	Formalize and promote ecological gifting and life estate dedication programs to acquire desirable lands for future park.	▶ C4.9.3
PARK DEVELOPMENT		
C4.9.13	Review the Partners in Parks Program.	▶ C4.9.8
C4.9.14	Develop additional beginner and progression style bike skill trails within existing parks such as Harewood Centennial Park, and Beban Park.	▶ C4.9.8
C4.9.15	Complete a review of park spaces to identified environmental restoration and educational stewardship locations.	▶ C4.9.8 ▶ C4.9.11
C4.9.16	Review opportunities to integrate youth parks into the downtown with purpose-built skate park features (i.e. skateable features on trails, plazas and public art) and other amenities that appeal to youth.	▶ C4.9.24
C4.9.17	Complete a review of parkland across the city to identify opportunities for additional covered outdoor sports facilities and opportunities to add or improve other covered programmable spaces. (i.e. picnic shelters)	▶ C4.9.10
PLANNING & MANAGEMENT		
C4.9.18	To meet growing and evolving community demand, improve existing disc golf facilities and consider facilities at additional locations.	▶ C4.9.18
C4.9.19	Assign appropriate park zoning (i.e. PRC 1, 2 or 3) to meet current and future expected uses of a park and maintenance expectations.	▶ C4.9.19
C4.9.20	Review natural asset areas and identify locations where there is potential for impact to environmentally sensitive areas.	▶ C4.9.21

Ref.	Program	Connected City Plan Policies
C4.9.21	Explore improving youth sport courts and facilities throughout the community with more modern amenities. Examples include Harewood Centennial Park covered and open sport box hoops, as well as the courts at Maffeo Sutton Park and Beban Park.	▶ C4.9.18
FLEXIBLE USE & ADAPTATION		
C4.9.22 ★	Establish additional dog off-leash sites in under-serviced areas.	▶ C4.9.22
C4.9.23	Explore partnering with recreational climbing societies to improve, market, and restore existing rock climbing facilities in Linley Valley Park.	▶ C4.9.22
C4.9.24	Integrate flexible amenities for parking, informal sport, and other recreational and cultural activities and events across the City.	▶ C4.9.24

FUTURE PROGRAM LIST

BEYOND 4 YEARS

Ref.	Program	Connected City Plan Policies
PARK DEVELOPMENT		
C4.9.25	Review opportunities to establish additional dog off-leash sites with the following location a priority: ▶ South Nanaimo (potentially at the Regional Landfill site during phased closure)	▶ C4.9.8

PARKLAND & PARK AMENITY MANAGEMENT PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No ongoing project actions currently identified for this timeframe.		

IMMEDIATE PROJECT LIST

0 - 4 YEARS

Ref.	Project	Connected City Plan Policies
ACQUISITION		
C4.9.26 ★	**Deverill Square Gyro Park Sport Courts |** Acquire the sport courts adjacent to Deverill Square Gyro Park and make available for public access. Refer to the Deverill Square Park Improvement Plan.	▶ C4.9.3
C4.9.27	**Ecole Oceane |** Work with School District 93 to identify opportunities to co-locate park spaces on the existing school site, Ecole Oceane, to support shared use of outdoor and indoor amenities and development of local hubs *(see City Plan policy C4.5.5)*.	▶ C4.9.4
C4.9.28 ★	**Neck Point Park Improvements |** Complete the implementation of the Neck Point Park Improvement Plan including: ▶ Pedestrian access and safety improvements on Deane Finlayson Way to provide better access from Morningside Drive; ▶ Create accessible beach access at Finn Beach; ▶ Clarified park entrance and parking lot circulation, organization, and signage in the main lot / trailhead area; and, ▶ Additional amenities for scuba dive use.	▶ C4.9.8 ▶ C4.9.9 ▶ C4.9.12
PARK DEVELOPMENT		
C4.9.29 ★	**Beaufort Park Improvements |** Complete the Beaufort Park Improvement Plan including: ▶ Wellness walkways and accessible seating; ▶ Removal of invasive species; ▶ Integrated stormwater management (i.e. Millstone upgrades); ▶ Expansion of local food production areas (with partners); ▶ Infrastructure to support food production areas; and, ▶ Consideration of other recreational amenities such as disc golf.	▶ C4.9.8 ▶ C4.9.9
C4.9.30	**Buttertubs West Improvements |** Review and update the Buttertubs West Master Plan as a guide to conserve, maintain, and enhance the natural state and the area's fish and wildlife habitat.	▶ C4.9.8

Ref.	Project	Connected City Plan Policies
C4.9.31	**Colliery Dam Park Improvements |** Complete the implementation of the Colliery Dam Park Improvement Plan including: ▶ Enhanced water access for dogs and associated regulatory signage; ▶ Multi-use floating docks at Middle Lake and Lower Lake designed for fishing, swimming, and other uses.	▶ C4.9.8 ▶ C4.9.9
C4.9.32 ★	**East Wellington Park Improvements |** Implement the East Wellington Park Improvement Plan (once complete) including: ▶ Public access improvements; ▶ Food production and agroforestry supporting infrastructure; ▶ Habitat enhancement projects along the Millstone River and park wetlands; ▶ Dark sky viewing amenity integration; and, ▶ Trail system improvements within the site and connecting to external networks.	▶ C4.9.8 ▶ C4.9.9 ▶ C4.9.10 ▶ C4.9.12
C4.9.33 ★	**Harewood Centennial Park Improvements |** Implement the Harewood Centennial Park Improvement Plan including: ▶ Conversion of Sherry Fields to artificial turf; (2023) ▶ A mountain bike skills park with beginner features; (2023) ▶ Expanded parking and pedestrian facilities parallel to Howard Avenue; ▶ A more inclusive playground; ▶ Partnerships with the Harewood Neighbourhood Association and residents to support stewardship of the park; ▶ A trail system around the entire campus in partnership with the school district; ▶ Interpretive signage (historical and ecological) along the trails; and, ▶ Stormwater management features.	▶ C4.9.8 ▶ C4.9.9 ▶ C4.9.11 ▶ C4.9.12
C4.9.34	**Lakeview Park Improvements |** Implement the Lakeview Park Improvement Plan including: ▶ New trails, universally accessible where feasible; ▶ Existing nature trail improvements; ▶ A fishing pier; and, ▶ Parking on Salal Road.	▶ C4.9.8 ▶ C4.9.9 ▶ C4.9.12
C4.9.35 ★	**Linley Valley Park |** Complete and implement a Park Improvement Plan, including an Environmental Management Plan that includes considerations for environmental management, recreational access, trail networks, circulation, and interpretive information.	▶ C4.9.8 ▶ C4.9.9 ▶ C4.9.12

Ref.	Project	Connected City Plan Policies
C4.9.36	**Lotus Pinatus Park |** Create and implement the Lotus Pinatus Park Plan and explore co-management opportunities.	▶ C4.9.8
C4.9.37 ★	**Loudon Park Improvements |** Implement the Loudon Park Improvement Plan including: ▶ A community activity centre in 2022/23; and, ▶ Playground and park improvements as per 2021 updated concept plan.	▶ C4.9.8
C4.9.38	**Maffeo Sutton Park Improvements |** Complete the Maffeo Sutton Master Plan, which includes: ▶ Constructing a universally accessible washroom, change room, amenity building and event storage building; and, ▶ Collaboration with Snuneymuxw First Nation and park partners on future infrastructure needs and integration.	▶ C4.9.8 ▶ C4.9.9
C4.9.39	**Mansfield Park Improvements |** Complete implementing the Mansfield Park Improvement Plan including: ▶ A water fountain (kid sized); ▶ Community-based public art; ▶ Definition of park entrances and increased widths for universal accessibility; ▶ A community notice board; ▶ A power hookup and exploration of opportunities to use the park for special events such as concerts; ▶ Interpretive information about the park name and history; ▶ More youth facilities, including skate features; and, ▶ Soccer and hockey nets.	▶ C4.9.8 ▶ C4.9.9
C4.9.40	**Nanaimo Lakes Road |** Create and implement the Nanaimo Lake Road Park Plan, and explore opportunities for co-management partners.	▶ C4.9.8 ▶ C4.9.9 ▶ C4.9.10
C4.9.41	**Neck Point Park Entrance |** Upgrade trail connections and wayfinding between Annie Clark Way and the Hammond Bay School parking lot, to support a safer and improved park entry experience to Neck Point Park from overflow parking areas.	▶ C4.9.8 ▶ C4.9.12
C4.9.42	**Participark at Beban Park |** Complete the following upgrades and new features: ▶ Fitness trail improvements; and, ▶ Amenities that support educational programs and forest demonstration.	▶ C4.9.8 ▶ C4.9.9
C4.9.43	**Pleasant Valley Field Upgrades |** Extend Pleasant Valley natural turf field to be sized to accommodate soccer. Refer to the Sport Field Strategy.	▶ C4.9.8

Ref.	Project	Connected City Plan Policies
C4.9.44	**Sid Clark Gyro Field Upgrades |** Carry out field and amenity improvements at Sid Clark Gyro Field. Refer to the Sports Field Strategy.	▶ C4.9.8
C4.9.45 ★	**Stadium District |** Complete the development of the Stadium District, as a primary area for sporting and outdoor event development.	▶ C4.9.8
PLANNING & MANAGEMENT		
C4.9.46	**Participark at Beban Park |** Complete: ▶ Maintenance and protection of existing tree cover and planning for succession; ▶ Implement fire-smart management principles; ▶ Invasive species management; and, ▶ Definition and clearing of sight lines to improve comfort.	▶ C4.9.16 ▶ C4.9.18 ▶ C4.9.21

FUTURE PROJECT LIST

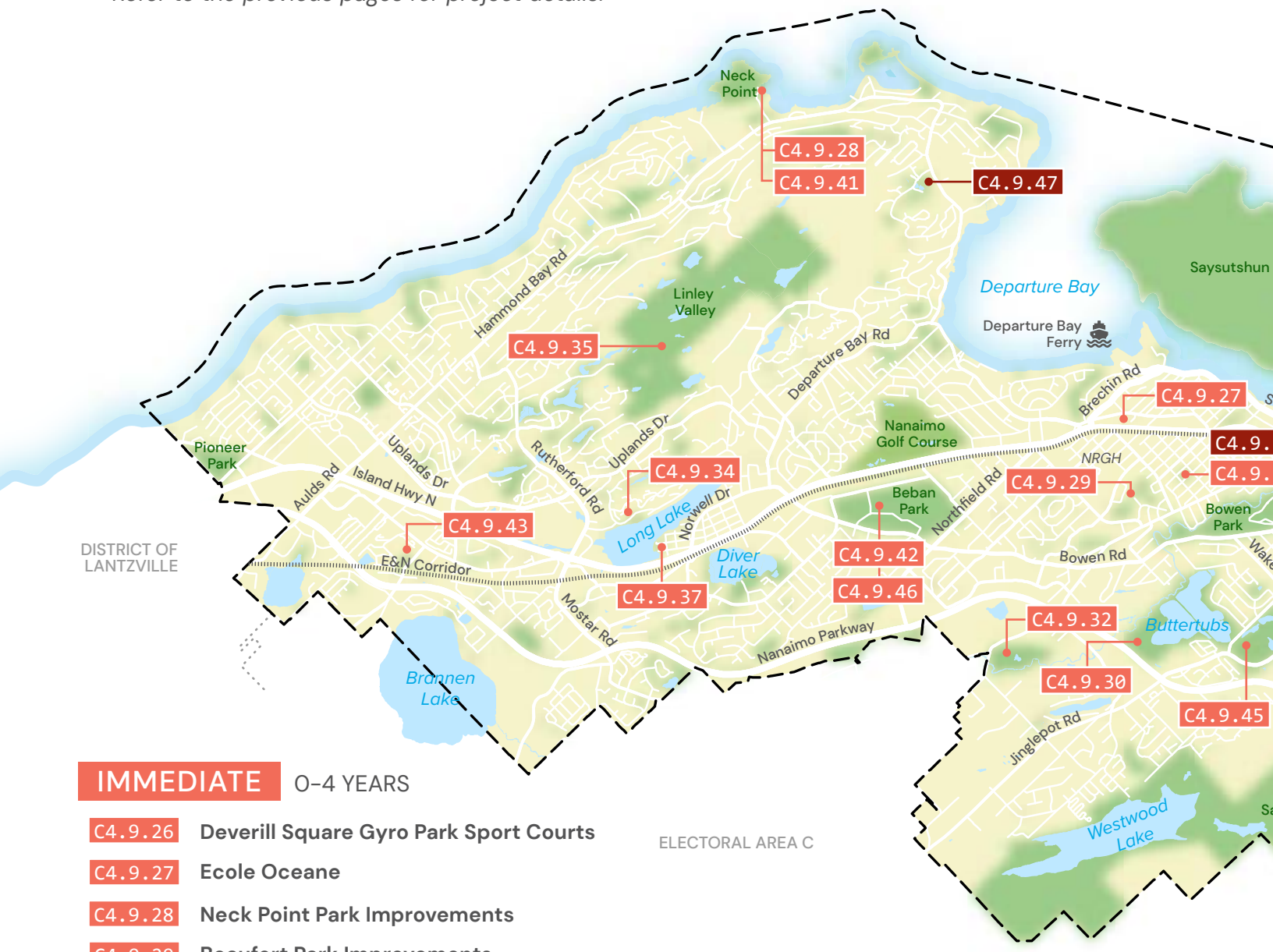
BEYOND 4 YEARS

Ref.	Project	Connected City Plan Policies
PARK DEVELOPMENT		
C4.9.47	**Cottle Creek Park Improvements |** Consider planning future Cottle Creek Park improvements in partnership with neighbourhood volunteers	▶ C4.9.8
C4.9.48	**Harewood Centennial Park Skatepark Lighting |** Add lighting to the youth / skatepark at Harewood Centennial Park. Refer to the Harewood Centennial Park Improvement Plan.	▶ C4.9.8
C4.9.49	**Georgia Park Improvements |** Complete improvements to Georgia Park area including: ▶ Terracing of the Queen Elizabeth II and Georgia Park walkway banks for harbour and event viewing and to enhance slope stability / usability; ▶ Waterfront Walkway improvements for universal accessibility; ▶ A public access connection between the park area and Front Street (through future development); and, ▶ Consideration for a pebble beach that supports water access.	▶ C4.9.8 ▶ C4.9.9 ▶ C4.9.11 ▶ C4.9.12

Ref.	Project	Connected City Plan Policies
C4.9.50	**Maffeo Sutton Park Improvements |** Implement remaining Maffeo Sutton Master Plan actions including: ▶ A community needs assessment for a performance venue and supporting audience lawn / seating space to determine program requirements; ▶ Additional youth facilities such as skateable features, sand volleyball, or parkour; ▶ Potential parking updates to increase efficiency (with consideration for future parking structures); ▶ Traffic calming and improved pedestrian facilities on Cliff Street; ▶ Expanded shoreline paving features (e.g., continuing the paving pattern that denotes the original shoreline); and, ▶ Expanded perimeter trail widths.	▶ C4.9.8 ▶ C4.9.9 ▶ C4.9.12
C4.9.51	**Pawson Gyro Park Improvements |** Implement remaining actions in the Pawson Park Improvement Plan including: ▶ A covered structure for programmed events and casual park use, with integrated lighting, good sight lines from the neighbourhood, and quality design that adds character to the neighbourhood; ▶ Universally accessible curb cuts; ▶ The installation of a power box to facilitate special events; and existing trail paving.	▶ C4.9.8 ▶ C4.9.9 ▶ C4.9.10

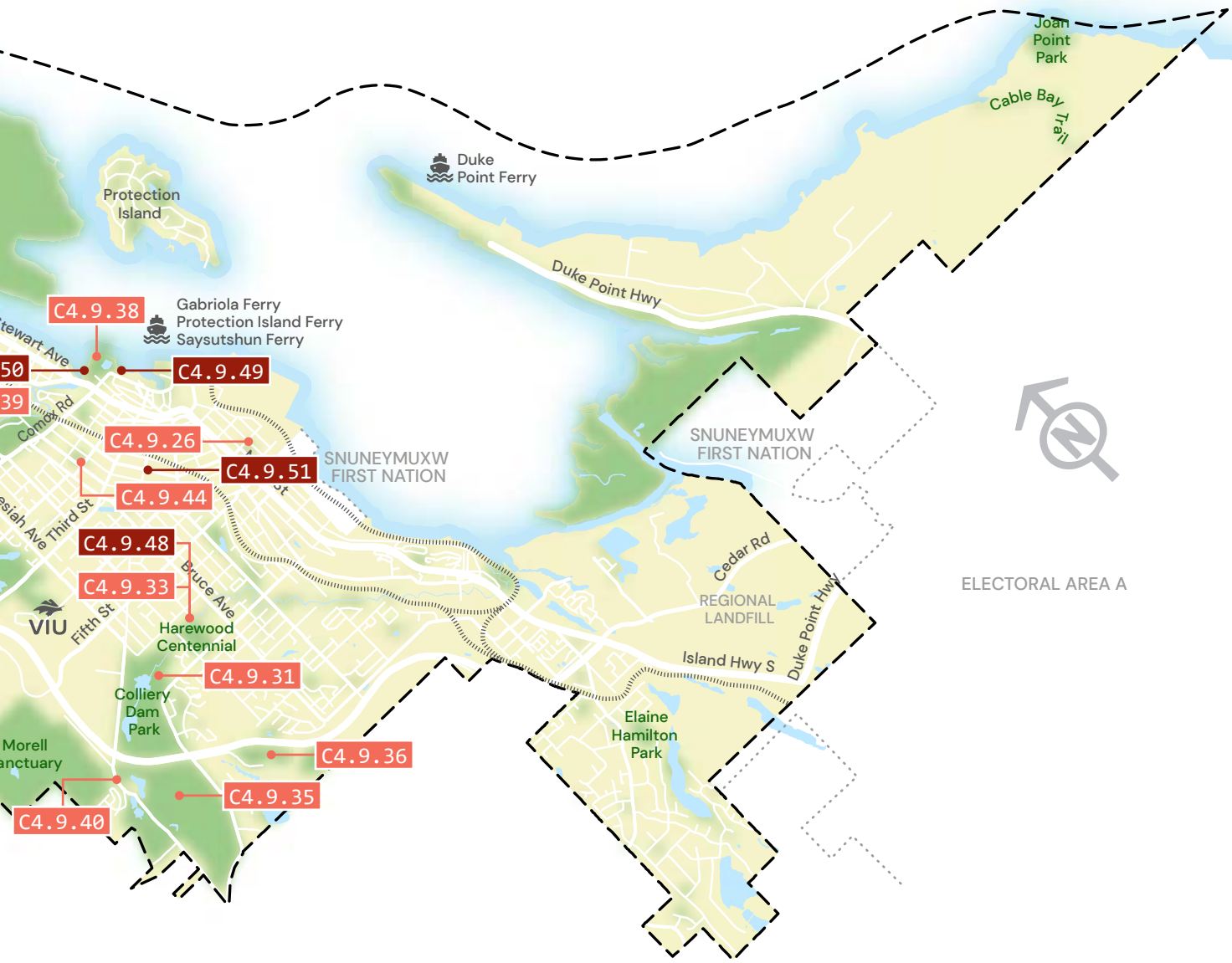
MAP 19: PARKLAND & PARK AMENITY MANAGEMENT
PROJECT OVERVIEW MAP

Refer to the previous pages for project details.



IMMEDIATE 0-4 YEARS

- C4.9.26 Deverill Square Gyro Park Sport Courts
- C4.9.27 Ecole Oceane
- C4.9.28 Neck Point Park Improvements
- C4.9.29 Beaufort Park Improvements
- C4.9.30 Buttertubs West Improvements
- C4.9.31 Colliery Dam Park Improvements
- C4.9.32 East Wellington Park Improvements
- C4.9.33 Harewood Centennial Park Improvements
- C4.9.34 Lakeview Park Improvements
- C4.9.35 Linley Valley Park
- C4.9.36 Lotus Pinatus Park
- C4.9.37 Loudon Park Improvements
- C4.9.38 Maffeo Sutton Park Improvements
- C4.9.39 Mansfield Park Improvements
- C4.9.40 Nanaimo Lakes Road
- C4.9.41 Neck Point Park Entrance
- C4.9.42 Participark at Beban Park
- C4.9.43 Pleasant Valley Field Upgrades
- C4.9.44 Sid Clark Gyro Field Upgrades
- C4.9.45 Stadium District
- C4.9.46 Participark at Beban Park



FUTURE BEYOND 4 YEARS

- C4.9.47 Cottle Creek Park Improvements
- C4.9.48 Harewood Centennial Park Skatepark Lighting
- C4.9.49 Georgia Park Improvements
- C4.9.50 Maffeo Sutton Park Improvements
- C4.9.51 Pawson Gyro Park Improvements



C4.10 WATERFRONT USE & PROTECTION

CITY PLAN

C4.10
Waterfront Use & Protection

SUPPORTING DOCUMENTS

- Waterfront Walkway Implementation Plan
- Maffeo Sutton Master Plan
- Westwood Lake Phase 1 & 2 Improvement Plan
- Various other plans

ROLES

WHAT THE CITY DOES

- Secures public waterfront parks, access points, trails and boat launching facilities in marine and freshwater environments.
- Regulates waterfront land use on private lands through Development Permits and obtains public access where possible.
- Undertakes environmental restoration of sensitive ecosystems.

WHAT OTHERS DO

- Regulate off-shore activity (senior government).
- Manage port lands including boat basins and water lots (Port of Nanaimo).
- Set regulations to protect riparian areas and fish (senior government).

WATERFRONT USE & PROTECTION
AT A GLANCE: AREAS OF FOCUS

Add more ways to experience Nanaimo's amazing waterfront



Why? Waterfront is one of the aspects people love most about Nanaimo. Continuing to add access reinforces our waterfront identity.

How we plan to do this:

- Continue extending the Waterfront Walkway from Departure Bay to the Nanaimo River Estuary.
- Prioritize new waterfront park in future development, including Port Drive and Assembly Wharf areas.
- Prioritize park additions around lakes and along stream corridors.

Build our reputation as a waterfront destination



Why? While locals know and love our waterfront, Nanaimo's identity as a vibrant waterfront community is not yet as well-known on the world stage.

How we plan to do this:

- Continue featuring Nanaimo's waterfront in our tourism initiatives.
- Encourage our waterfront community events to return and grow.
- Support a future foot passenger ferry between Nanaimo and Vancouver.
- Expand recreation programs for waterfront activities like paddling and fishing.

Prepare our waterfronts for a changing climate



Why? Our treasured waterfront assets are at risk for flooding related to sea level rise and extreme weather events.

How we plan to do this:

- Build sea level rise recommendations into future waterfront improvements.
- Improve urban rainwater management to reduce potential for damaging floods to our natural watercourses.
- Selectively focus public access away from vulnerable natural areas to protect them.

Integrated Action Areas

(view the sections below to see related actions)

- **C1.2** Climate Adaptation & Hazard Mitigation
- **C1.3** Urban Tree Canopy, Natural Areas, & Greenways
- **C1.4** Healthy Watersheds
- **C2.1** Connected Communities
- **C2.3** Recreational Trails
- **C3.6** Recreation, Culture, & Wellness
- **C4.1** Truth & Reconciliation
- **C4.3** Access for All
- **C4.6** Archaeology & Heritage
- **C4.9** Parkland & Park Amenity Management
- **C5.5** Place Making & Investment Attraction
- **D2** Future Land Use Designations

WATERFRONT USE & PROTECTION
PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
ENVIRONMENTAL PROTECTION		
C4.10.1 ★	Provide information in waterfront parks about environmentally sensitive areas and habitats and how to support their protection.	▶ C4.10.12
C4.10.2	Identify areas where gaps exist in providing either a waterfront access and/or viewpoints and seating (where grades do not permit access) every 500 metres.	▶ C4.10.7

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

No program actions currently identified for this timeframe.

FUTURE PROGRAM LIST

BEYOND 4 YEARS

No program actions currently identified for this timeframe.

WATERFRONT USE & PROTECTION
PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.

IMMEDIATE PROJECT LIST 0 - 4 YEARS

Ref.	Project	Connected City Plan Policies
WATERFRONT WALKWAY		
C4.10.3 ★	**Waterfront Walkway Development |** Carry out the Waterfront Walkway Implementation Plan Sections 1-6, starting with Section 1.	▶ C4.10.1
C4.10.4 ★	**Departure Bay Cultural Information |** Work with Snuneymuxw First Nation to strengthen cultural information along the Departure Bay walkway.	▶ C4.10.1
WATERFRONT EXPERIENCE		
C4.10.5 ★	**Diver Lake Loop Trail |** Acquire land and build a loop trail around Diver Lake, considering railing design and pullouts that support fishing and multiple uses where possible.	▶ C4.10.6 ▶ C4.10.11
C4.10.6	**Brannen Lake Public Access Improvements |** Work with the Province to create safe public access to Brannen Lake adjacent to the Nanaimo Correctional Centre (outside of the secured area and adjacent to Brannen Lake Park).	▶ C4.10.7
C4.10.7	**Cottle Lake Access & Amenity Improvements |** Improve physical and visual access to Cottle Lake's south side in Linley Valley Park and add amenities, interpretive signage, overlooks, and site furniture to provide greater public enjoyment.	▶ C4.10.10 ▶ C4.10.11
C4.10.8	**Colliery Dam, Diver Lake, Loudon Park &Westwood Lake Fishing Float Upgrades |** Install access points, user comforts and fish line recycle stations at existing fishing/swimming floats at Diver Lake, Westwood Lake, Loudon Park, and Colliery Dam.	▶ C4.10.11
ENVIRONMENTAL PROTECTION		
C4.10.9 ★	**Linley Point Pond Improvements |** Implement the Linley Point Pond Environmental Management Plan while balancing public physical and visual access to stormwater management features.	▶ C4.10.12

FUTURE PROJECT LIST

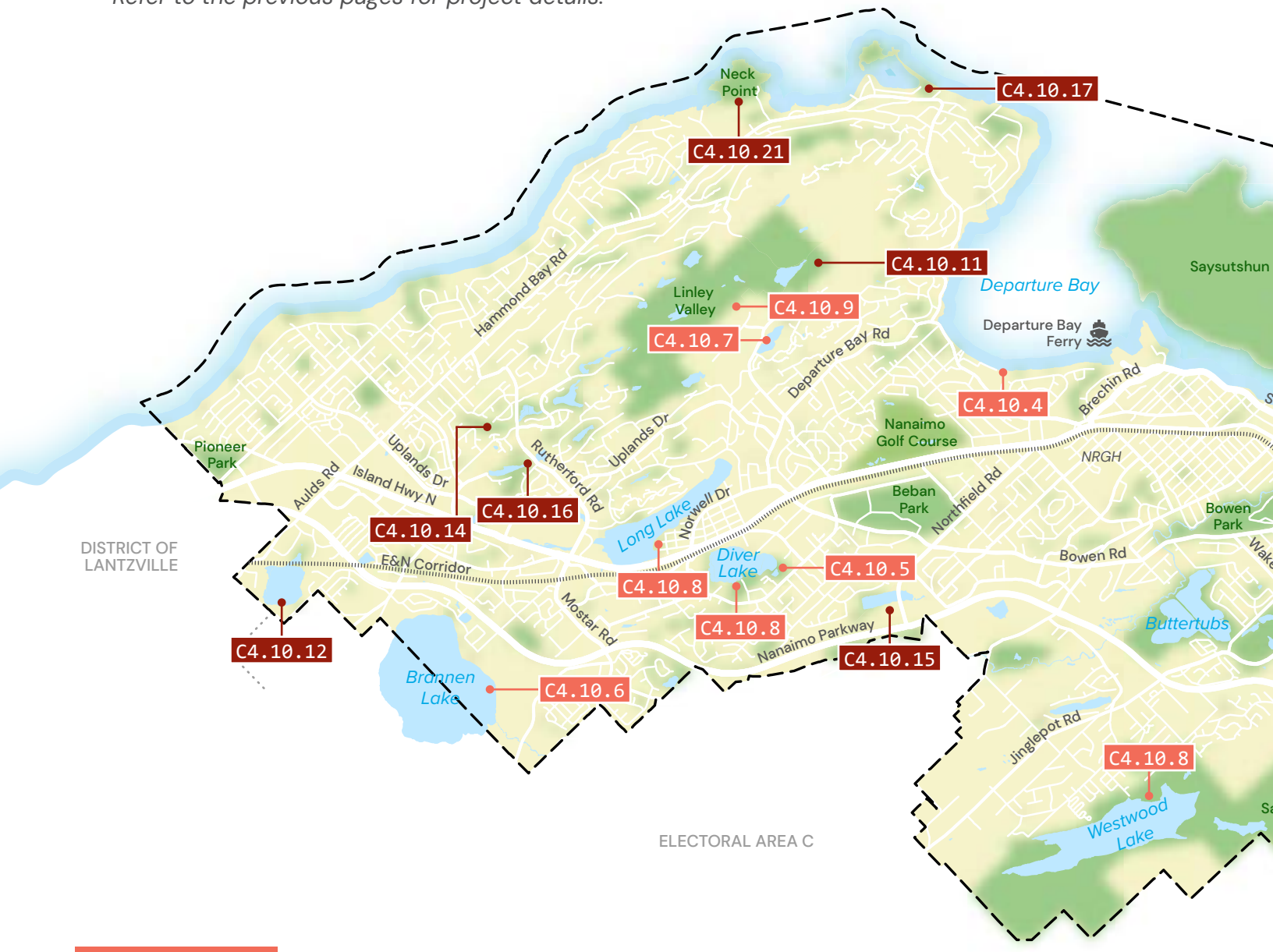
BEYOND 4 YEARS

Ref.	Project	Connected City Plan Policies
WATERFRONT WALKWAY		
C4.10.10 ★	**Port Drive Waterfront Park |** Implement waterfront improvements described in the Port Drive Waterfront Master Plan including extension of the Waterfront Walkway and creation of new waterfront park.	▶ C4.10.1 ▶ C4.10.2 ▶ C4.10.3
WATERFRONT EXPERIENCE		
C4.10.11	**Cottle Lake Viewing Areas & Classroom |** Complete the implementation of the Linley Valley (Cottle Lake) Park Improvement Plan, including development of viewing areas and an interpretive / outdoor classroom.	▶ C4.10.11
C4.10.12	**Green Lake Improvements |** Review and update public access and recreational amenities at Green Lake.	▶ C4.10.11
C4.10.13 ★	**Maffeo Sutton Park Waterfront Improvements |** Implement waterfront-specific recommendations from the Maffeo Sutton park Master Plan including: ▶ Habitat quality improvements along the Millstone River and estuary; ▶ Addition of locations that allow physical access to the water (for car-top vessels, fishing, and improved beach access); and, ▶ Beach, kayak launch, and accessibility enhancements of the beach at the north end of the Queen Elizabeth II Promenade.	▶ C4.10.11 ▶ C4.10.17 ▶ C4.10.18
C4.10.14	**McGregor Creek East Trails |** Through development, complete soft surface trail and boardwalk networks through the pond system of the McGregor Creek East watershed.	▶ C4.10.11 ▶ C4.10.17
C4.10.15	**Northfield Marsh Viewing Platform |** Construct a viewing platform and interpretive area / outdoor classroom at Northfield Marsh.	▶ C4.10.11
C4.10.16	**Oliver Park Marsh Loop Trail |** Complete a marsh loop trail around Oliver Park Marsh with connections to adjacent neighbourhoods and Oliver Woods Community Centre. Where possible, consider trail pullouts for gathering and programming.	▶ C4.10.11 ▶ C4.10.17
C4.10.17	**Piper's Lagoon Park Improvements |** Consider access improvements to the headland at Piper's Lagoon Park and evaluate parking needs.	▶ C4.10.11

Ref.	Project	Connected City Plan Policies
C4.10.18	**Richards Marsh Park Trail Improvements |** Extend the boardwalk and trail loop at Richards Marsh Park in accordance with recommendations from the feasibility studies and with consideration for programming and gathering opportunities in key locations.	▶ C4.10.11
C4.10.19	**Swy-A-Lana Lagoon Fishing Pier |** Work with the Nanaimo Port Authority to enhance the public crab dock.	▶ C4.10.11
C4.10.20	**Trumpeter Park Viewing Platform |** Construct a viewing platform and interpretive overlook at Trumpeter Park.	▶ C4.10.11
PROTECTION		
C4.10.21	**Neck Point Park |** Explore the potential dedication of sub-tidal areas as a Marine Park Reserve.	▶ C4.10.14

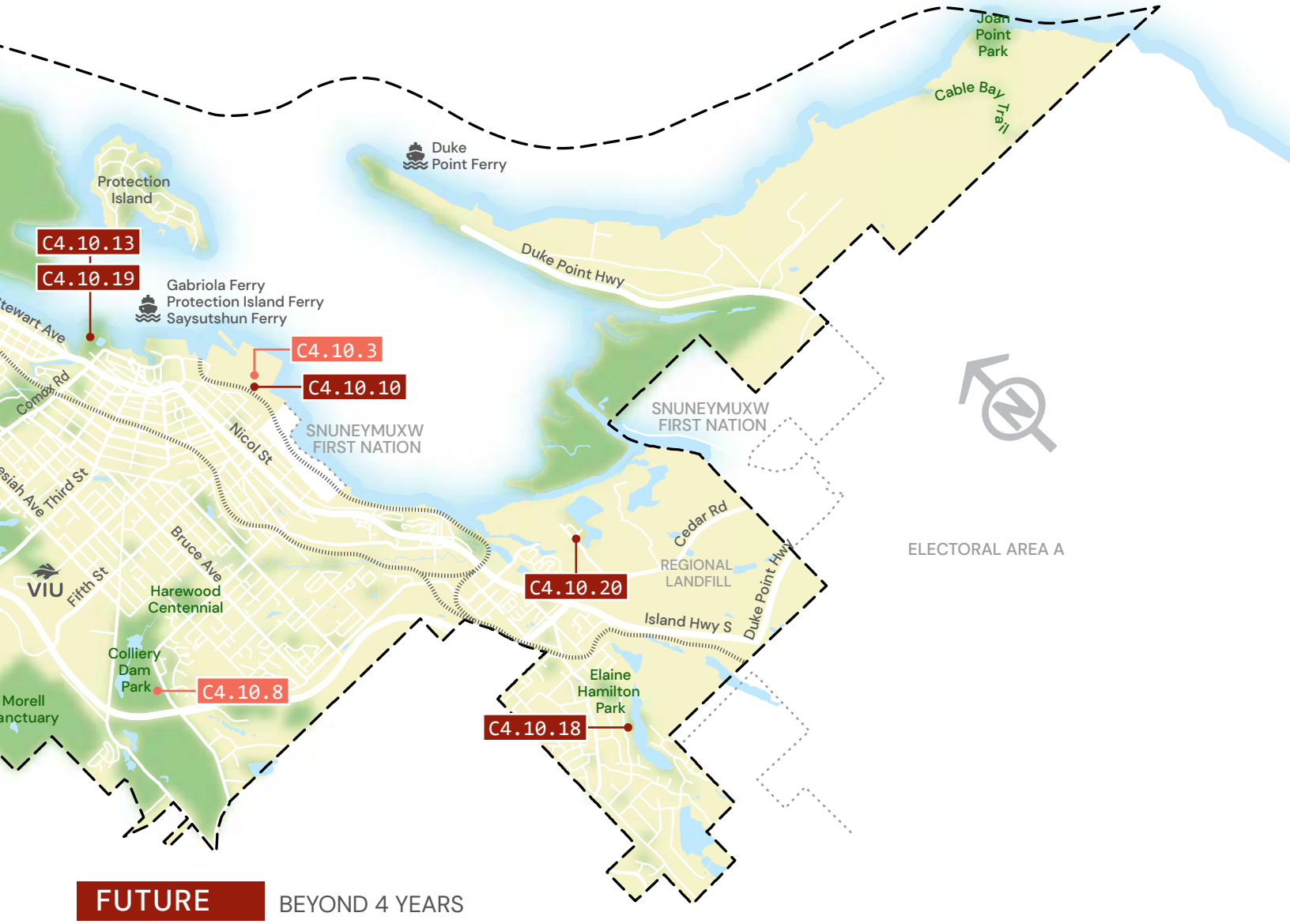
MAP 20: WATERFRONT USE & PROTECTION
PROJECT OVERVIEW MAP

Refer to the previous pages for project details.



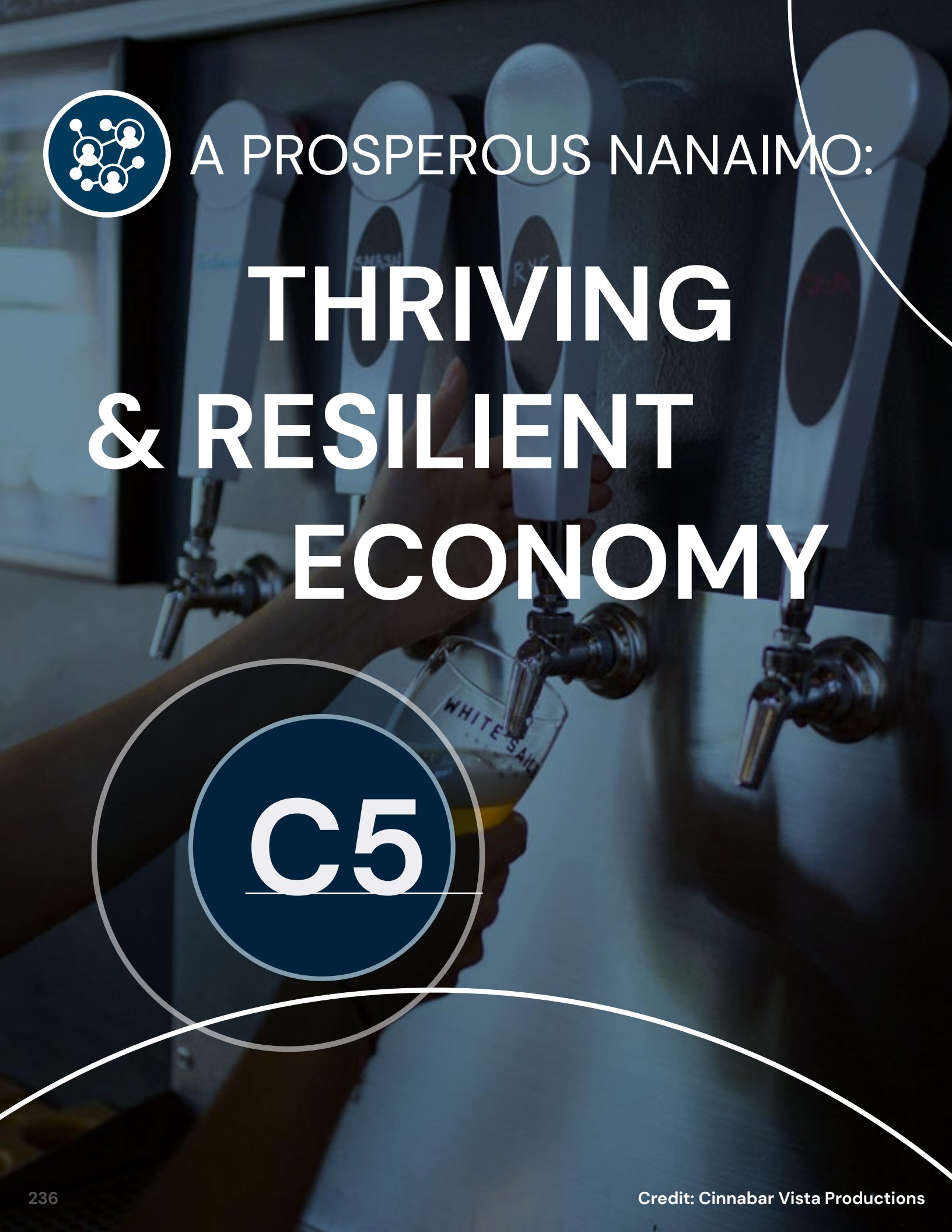
IMMEDIATE 0–4 YEARS

- C4.10.3 **Waterfront Walkway Development**
- C4.10.4 **Departure Bay Cultural Information**
- C4.10.5 **Diver Lake Loop Trail**
- C4.10.6 **Brannen Lake Public Access Improvements**
- C4.10.7 **Cottle Lake Access & Amenity Improvements**
- C4.10.8 **Colliery Dam, Diver Lake, Loudon Park & Westwood Lake Fishing Float Upgrades**
- C4.10.9 **Linley Point Pond Improvements**



FUTURE BEYOND 4 YEARS

- C4.10.10 Port Drive Waterfront Park
- C4.10.11 Cottle Lake Viewing Areas & Classroom
- C4.10.12 Green Lake Improvements
- C4.10.13 Maffeo Sutton Park Waterfront Improvements
- C4.10.14 McGregor Creek East Trails
- C4.10.15 Northfield Marsh Viewing Platform
- C4.10.16 Oliver Woods Park Marsh Loop Trail
- C4.10.17 Piper's Lagoon Park Improvements
- C4.10.18 Richards Marsh Park Trail Improvements
- C4.10.19 Swy-A-Lana Lagoon Fishing Pier
- C4.10.20 Trumpeter Park Viewing Platform
- C4.10.21 Neck Point Park



A PROSPEROUS NANAIMO:

THRIVING & RESILIENT ECONOMY

C5

Credit: Cinnabar Vista Productions



Credit: Ben Geselbracht

C5.1 ECONOMIC CAPITAL

CITY PLAN

C5.1
Economic Capital

SUPPORTING DOCUMENTS

- Economic Development Strategy

ROLES

WHAT THE CITY DOES

- Adds and updates strategic infrastructure to support the economy such as facilities, roads and utilities.
- Designates land for business and industrial activity.
- Communicates city plans and priorities to developers and investors and provide timely approvals of development applications.
- Provides a vision for the community through the City Plan process to help steer growth and investment in infrastructure.

WHAT OTHERS DO

- Contribute to funding and building infrastructure (senior government, developers).
- Strategically expand facilities and programs (NRGH, VIU, other major employers).

ECONOMIC CAPITAL
AT A GLANCE: AREAS OF FOCUS

Continue to invest and revitalize the downtown



Why? The downtown core is the City's 'primary urban node'. It is the heart of the community and the focal point for cultural venues, business, government and shopping and dining. The goal is to create a vibrant and prosperous downtown.

How we plan to do this:

- There are a broad range of public and private sector investment occurring in the downtown core including:
  - Downtown Transit Hub.
  - Commercial Street Revitalization.
  - Redevelopment of key sites (Jean Burns, A&B Sounds, Telus, Port Drive).
  - Commercial Street Nightmarket.

Position Nanaimo as the transportation and logistics hub for Vancouver Island



Why? Nanaimo has a competitive advantage over other communities on Vancouver Island as a centrally located, deep sea port with excellent marine, road and rail connections.

How we plan to do this:

- Develop and implement a Transportation and Logistics Strategy with a long term multi modal perspective to position Nanaimo towards a healthy economic, demographic and technological future.

Develop a Health Care Centre of Excellence



Why? Centralizing health care services for residents of Vancouver Island north of the Malahat in Nanaimo will create significant employment in the City and provide a high level of care for residents and make Nanaimo an even more attractive place to live, work and play.

How we plan to do this:

- Advocate for new health care activities and care at Nanaimo Regional General Hospital.
- Work with Nanaimo Regional General Hospital and Vancouver Island University to establish a medical school in Nanaimo.

Integrated Action Areas (view the sections below to see related actions)

C1.5 Water, Sewer, & Stormwater Services

C2.5 Complete Streets

C3.1 Community Safety & Security

C3.6 Recreation, Culture, & Wellness

C4.10 Waterfront Use & Protection

C5.5 Place Making & Investment Attraction

D2 Future Land Use Designations

ECONOMIC CAPITAL
PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
C5.1.1	Continue to manage the Revitalization Tax Exemption Programs for the downtown core and for hotels.	▶ C5.1.5
C5.1.2	Work with the Nanaimo Medical Staff Association, Nanaimo Foundation, the Nanaimo Hospital Foundation, and other philanthropic organizations to build health care capacity in the region (e.g. nurses, specialist care centre, health support workers).	▶ C5.1.6

IMMEDIATE PROGRAM LIST

0 – 4 YEARS

Ref.	Program	Connected City Plan Policies
C5.1.3 ★	Include in Council orientation for 2022/23 and establish an ad hoc Committee to develop awareness training for City staff and council on the City's Doughnut Economic Framework, to embed the concept through the organization.	▶ C5.1.1
C5.1.4 ★	Develop an awareness program on the City's Doughnut Economic Framework for City entities: Nanaimo Prosperity Corporation, Tourism Nanaimo, and the Systems Planning Organization, and engage with key stakeholders e.g. Port Theatre, Museum, etc.	▶ C5.1.1
C5.1.5 ★	Develop a Doughnut Economic Framework focused on an outcome-based budgeting philosophy for Council.	▶ C5.1.1
C5.1.6	Review the Revitalization Tax Exemption Programs for the downtown core and for hotels and consider new opportunities.	▶ C5.1.1
C5.1.7 ★	Complete, adopt and start implementing the City of Nanaimo Sponsorship Plan by 2023.	▶ C5.1.1
C5.1.8 ★	Implement the actions of the Mayor's Leaders' Table Infrastructure Ask, which lays out inventory of infrastructure asks and needs over the next 10 years.	▶ C5.1.1 ▶ C5.1.2
C5.1.9	Research and communicate emerging trends in land use and demand that will improve the planning process and ensure an appropriate supply-demand balance.	▶ C5.1.5
C5.1.10 ★	Advocate for new and expanded health care services and an improved facility at Nanaimo Regional General Hospital that meet the service standards of similar communities in the province.	▶ C5.1.6
C5.1.11	Work with Nanaimo Regional General Hospital and Vancouver Island University to establish a medical school in Nanaimo.	▶ C5.1.6
C5.1.12 ★	Commission a commercial and industrial Transportation and Logistics Strategy with a focus on Duke Point and the Nanaimo Airport.	▶ C5.1.7

FUTURE PROGRAM LIST

BEYOND 4 YEARS

No program actions currently identified for this timeframe.		

ECONOMIC CAPITAL
PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.		

IMMEDIATE PROJECT LIST

0 - 4 YEARS

Ref.	Project	Connected City Plan Policies
C5.1.13 ★	**1 Port Drive |** Continue to work on the phased development of 1 Port Drive by supporting rezoning, subdivision, and disposition of the property to create a signature waterfront development. Complete an Investment Package for 1 Port Drive.	▶ C5.1.4
C5.1.14 ★	**Stewart Avenue (Newcastle Drive) |** Work with the Nanaimo Port Authority in redeveloping the properties along Stewart Avenue (Newcastle Channel) to encourage the development of the Waterfront Walkway and investment in new marina, office, and tourism development.	▶ C5.1.4

FUTURE PROJECT LIST

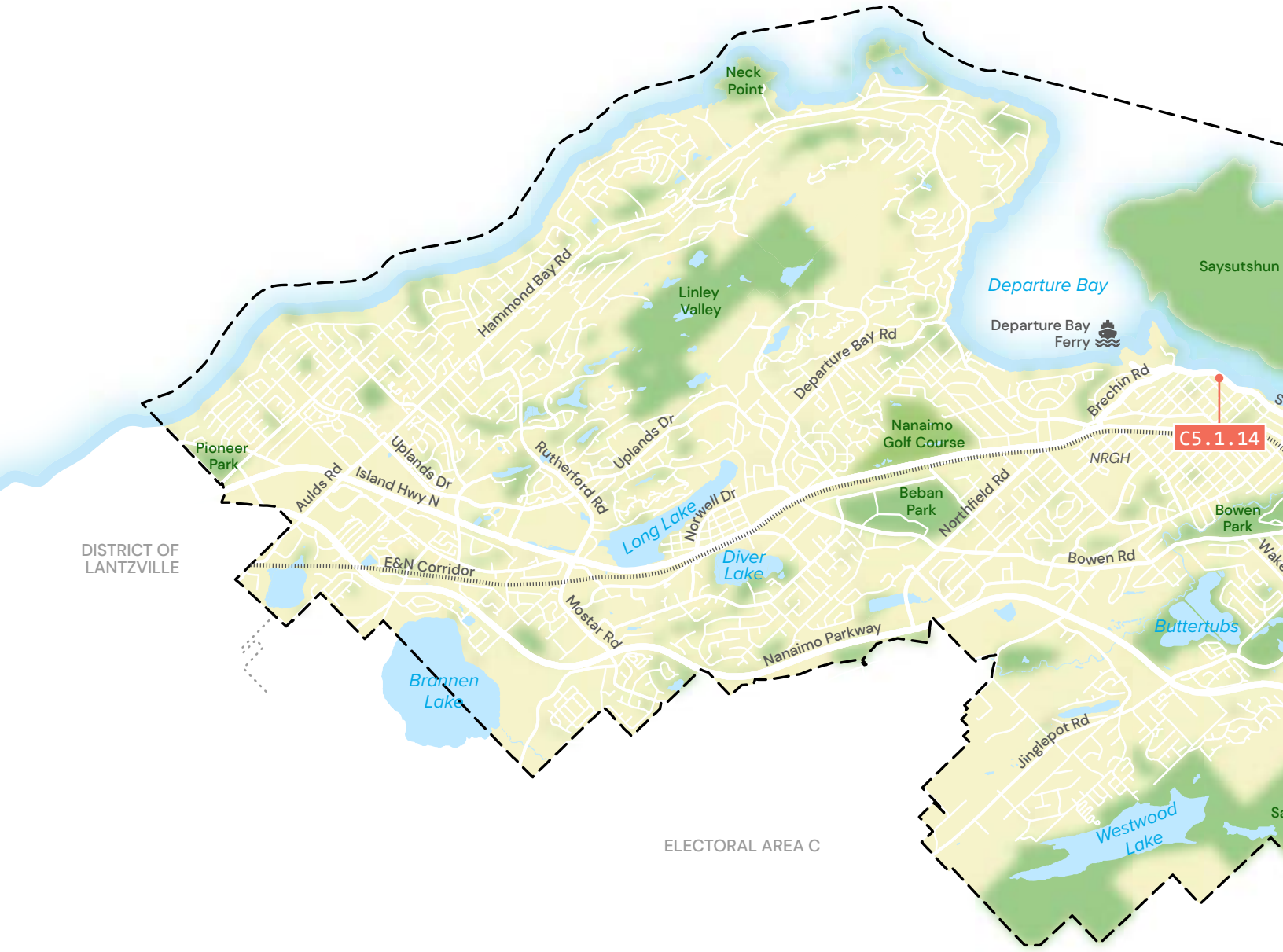
BEYOND 4 YEARS

No project actions currently identified for this timeframe.		


BIKE VALET

MAP 21: ECONOMIC CAPITAL
PROJECT OVERVIEW MAP

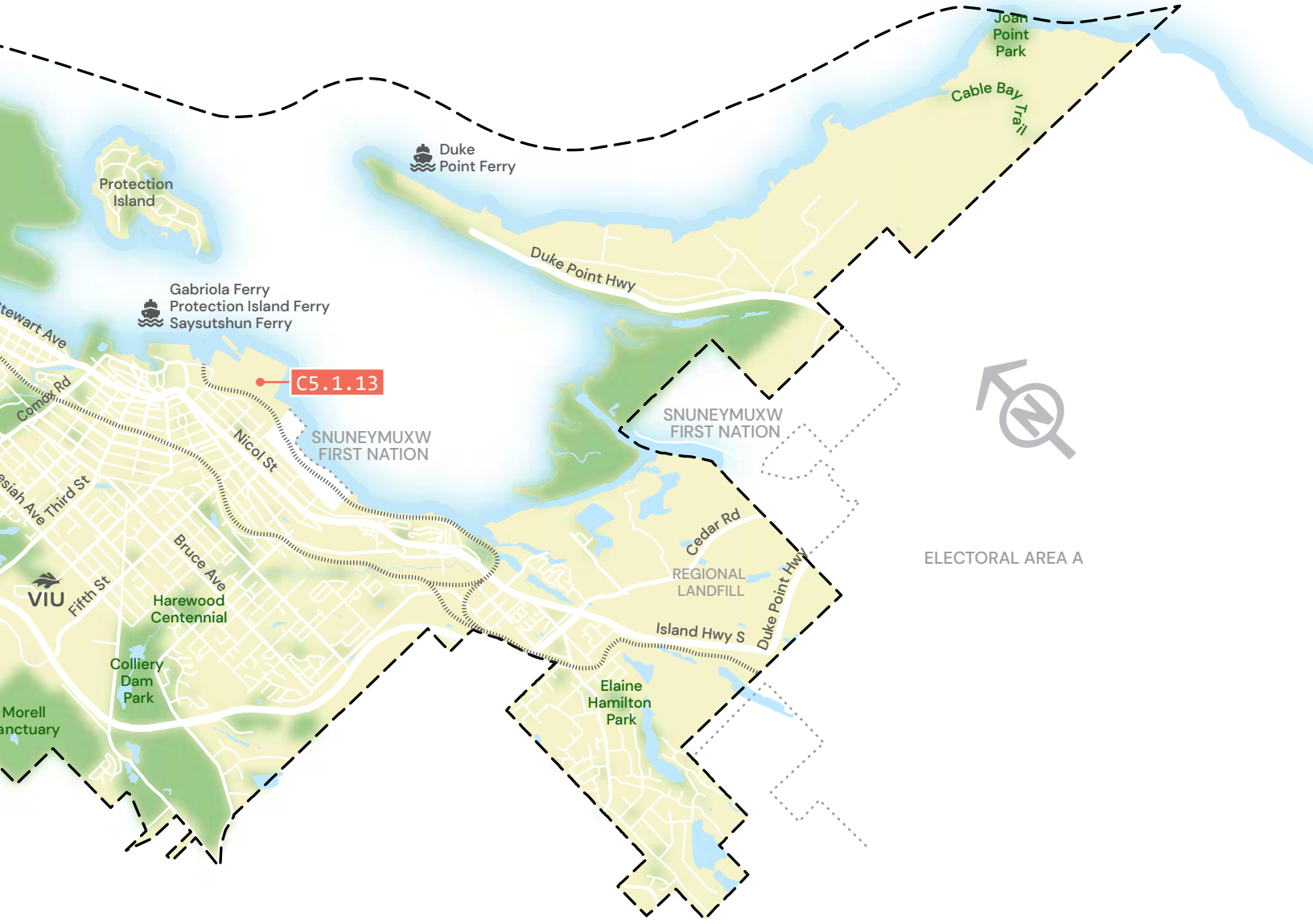
Refer to the previous pages for project details.



IMMEDIATE 0–4 YEARS

C5.1.13 **1 Port Drive**

C5.1.14 **Stewart Avenue (Newcastle Drive)**


Joan Point Park
Cable Bay Trail
Duke Point Ferry
Protection Island
Duke Point Hwy
Gabriola Ferry
Protection Island Ferry
Saysutshun Ferry
C5.1.13
SNUNEYMUXW FIRST NATION
SNUNEYMUXW FIRST NATION
Nicol St
Third St
Bruce Ave
Fifth St
VIU
Harewood Centennial
Colliery Dam Park
Cedar Rd
REGIONAL LANDFILL
Island Hwy S
Duke Point Hwy
Elaine Hamilton Park
ELECTORAL AREA A



Credit: Cinnabar Vista Productions

C5.2 HUMAN, SOCIAL, & ENVIRONMENTAL CAPITAL

CITY PLAN

C5.2
Human, Social, & Environmental Capital

SUPPORTING DOCUMENTS

- Economic Development Strategy
- Health and Housing Action Plan

ROLES

WHAT THE CITY DOES

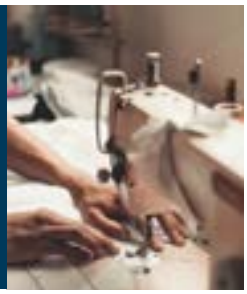
- Develops and implements social procurement practices to promote diverse and inclusive opportunities.
- Builds and nurtures strategic partnerships.
- Supports progress on Truth & Reconciliation.
- Works with BC Housing, nonprofit housing providers, and the development community to create affordable housing.
- Funds the Nanaimo Systems Planning Organization to help coordinate the nonprofit health and housing sector.

WHAT OTHERS DO

- Provide educational services (School District, VIU).
- Employ residents and attract new workers (employers).
- Lead health and housing initiatives (senior government).

HUMAN, SOCIAL, & ENVIRONMENTAL CAPITAL
AT A GLANCE: AREAS OF FOCUS

Ensure a Skilled and Talented Workforce



Why? Human capital is one of the key inputs needed to establish a thriving and healthy economy.

How we plan to do this:

- Lead and assist in programs developed to retain and attract new talent to our community.
- Share employer labour market feedback from business retention programs with training institutions.

Promote Principles of the Doughnut Economy



Why? A prosperous economy must ensure that no one falls short on life's essentials (from food and housing to healthcare and political voice).

How we plan to do this:

- The City Plan is founded on the Doughnut Economic Framework (the Nanaimo Doughnut).
- The City will work with the Chamber of Commerce to promote doughnut economic awareness amongst business and the broader community.

Support the Development of the Circular Economy in Nanaimo



Why? To help move the City closer to meeting its climate action goals and to reduce dependence on goods being sourced off of Vancouver Island.

How we plan to do this:

- Design and deliver a Circular Economy program that helps local businesses to work together to reuse and share each other's inputs to production.
- Provide educational workshops and tools that assist businesses to move towards a net zero carbon future.

Integrated Action Areas (view the sections below to see related actions)

C1.1 Greenhouse Gas Emissions Reduction

C1.2 Climate Adaptation & Hazard Mitigation

C1.6 Solid Waste Management

C3.3 Intergenerational Living

C3.6 Recreation, Culture, & Wellness

C5.3 Business Development

C5.5 Place Making & Investment Attraction

D2 Future Land Use Designations

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

No program actions currently identified for this timeframe.		

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
C5.2.1	Establish a task force or committee to provide input on major labour market issues and opportunities facing Nanaimo; facilitate collaboration among key entities; provide recommendations for action regarding attraction, development, and retention of human capital; and monitor the progress made.	▶ C5.2.1 ▶ C5.2.2
C5.2.2	Examine the potential to establish a recruitment program targeted specifically at remote workers who would bring their own job to Nanaimo.	▶ C5.2.1
C5.2.3	Work with the Chamber of Commerce and Snuneymuxw First Nation on the development of an Indigenomics Program within the city to support Snuneymuxw and other First Nations as active players in a prosperous economy.	▶ C5.2.3
C5.2.4	Undertake research to quantify the value of the non-profit sector to the Nanaimo economy, with reference to revenues, jobs, incomes, and other socio-economic indicators.	▶ C5.2.3

FUTURE PROGRAM LIST

BEYOND 4 YEARS

No program actions currently identified for this timeframe.		

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.		

IMMEDIATE PROJECT LIST

0 – 4 YEARS

No project actions currently identified for this timeframe.		

FUTURE PROJECT LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.		



C5.3 **BUSINESS DEVELOPMENT**

CITY PLAN

C5.3
Business Development

SUPPORTING DOCUMENTS

- Economic Development Strategy

ROLES

WHAT THE CITY DOES

- Compiles and shares research and data to improve planning and decision-making.
- Develops a positive business climate.
- Undertakes business retention and expansion (BRE) programming to identify strategic and tactical employment and diversification.
- Promotes trade opportunities.
- Support economic emergency preparedness and recovery.

WHAT OTHERS DO

- Generate and manage data (senior government, private companies, non-profits).
- Designate, regulate, and encourage global, national, and provincial trade activities (senior government).
- Own and run businesses (private companies).

BUSINESS DEVELOPMENT
AT A GLANCE: AREAS OF FOCUS

Support and Grow a Diversified Business Base



Why? A diversified business base helps build a strong local economy, which is important for withstanding economic cycles. Businesses provide jobs for residents and a tax base for public amenities, which helps improve the quality of life for residents and visitors.

How we plan to do this:

- Work with partners to provide support for new entrepreneurs.
- Grow and strengthen the existing business base by implementing a business retention and expansion program.
- Focus on attracting new economic drivers to our community.

Provide timely, relevant economic data to the business community and public



Why? Market intelligence is helpful in strategic planning, communications, marketing, business development, and enables informed investment and policy decision making. Strategic investments lead to greater overall business and community success.

How we plan to do this:

- Provide comprehensive research products in various print and digital formats on demographic, business, economic, industry, trade, labour market, and community indicators.

Create a Business Friendly Environment



Why? Leads to retention of our existing businesses and helps them to expand. Also helps attract new investment to our community.

How we plan to do this:

- Identify process improvements.
- Remain cost competitive with other communities.
- Respond to business concerns.

Integrated Action Areas (view the sections below to see related actions)

- **C3.5** Emergency Management
- **C4.1** Truth & Reconciliation
- **C4.4** Political Voice & Engagement
- **C5.1** Economic Capital
- **C5.4** Innovation & Technology
- **C5.5** Place Making & Investment Attraction

BUSINESS DEVELOPMENT
PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
C5.3.1	Monitor and promote home based business opportunities to small business and the self-employed as a viable option for early-stage business development.	▶ C5.3.1
C5.3.2	Fulfill custom data requests in support of initiatives in the Economic Development Strategy.	▶ C5.3.2
C5.3.3	Explore the viability of online services to foster a timelier and efficient development process (i.e. e-permits, streamline processes, ensure transparency, and improve processing times).	▶ C5.3.4
C5.3.4	Maintain and update Economic Development website content.	▶ C5.3.1 ▶ C5.3.4
C5.3.5	Work with the Snuneymuxw, Snaw-Naw-As, and Stz'uminus First Nations to build support for economic development strategy implementation and identify areas of joint action.	▶ C5.3.5
C5.3.6	Develop and deliver data, research, and information packages for business development, business attraction, educational, and marketing purposes.	▶ C5.3.6
C5.3.7	Monitor and update the local economy dashboard that reports key city and region economic indicators.	▶ C5.3.7
C5.3.8	Work with City departments on a data strategy, specifically targeting business development and investment through enhanced access to City data.	▶ C5.3.7

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
C5.3.9 ★	Re-establish a full Business Retention and Expansion (BRE) program.	▶ C5.3.1 ▶ C5.3.3 ▶ C5.3.7 ▶ C5.3.8
C5.3.10 ★	Exploit the use of alternative datasets to provide new insights and make better decisions.	▶ C5.3.2
C5.3.11	Work with City departments on streamlined procurement, for example the adoption of open contracting and new social procurement concepts.	

Ref.	Program	Connected City Plan Policies
C5.3.12	Research appropriate customer relationship management software as an information repository.	▶ C5.3.7
C5.3.13	Build and maintain a database of economic preparedness, response, and recovery resources for business.	▶ C5.3.1

FUTURE PROGRAM LIST

BEYOND 4 YEARS

Ref.	Program	Connected City Plan Policies
C5.3.14	Establish a concierge service to support businesses navigating the development and building processes. A single point of contact as a developer moves through these processes can enhance service levels and lower costs.	▶ C5.3.4

BUSINESS DEVELOPMENT
PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.		

IMMEDIATE PROJECT LIST

0 - 4 YEARS

No project actions currently identified for this timeframe.		

FUTURE PROJECT LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.		



C5.4 INNOVATION & TECHNOLOGY

CITY PLAN

C5.4
Innovation & Technology

SUPPORTING DOCUMENTS

- Economic Development Strategy
- City Fibre Strategy

ROLES

WHAT THE CITY DOES

- Strengthens and supports connections between companies, students, and initiatives.
- Markets the city as a destination for tech sector development.
- Works with telecommunication providers to invest in infrastructure in Nanaimo.
- Develops policy and strategy to enhance broadband capacity.

WHAT OTHERS DO

- Deliver tech programs (organizations, senior government, VIU).
- Develop tech business and employ residents (private companies).
- Install fibre optic and cell tower infrastructure.

INNOVATION & TECHNOLOGY
AT A GLANCE: AREAS OF FOCUS

Help Grow the Technology Sector in Nanaimo



Why? The Technology Sector is one of the fastest growing sectors in the economy and provides well-paying jobs for post-secondary graduates. The sector fosters innovation and creates opportunity for growth of local companies.

How we plan to do this:

- Ensure suitable infrastructure is in place to attract technology based business.
- Explore the idea of creating a downtown hub for tech business.
- Implement business and worker attraction programs that are focused on technology workers and companies.
- Supporting and creating networking events for the technology sector.

Improve Connectivity in Nanaimo



Why? Enhanced internet speed and digital connectivity is important to remain competitive with other communities and to attract workers and businesses to the community.

How we plan to do this:

- Work with telecommunication providers to maintain and expand existing broadband networks and mobile device connections.

Become Recognized as an "Intelligent City"



Why? Using just in time data to drive decision making in the City will ensure that resources are allocated effectively to the most pressing areas.

How we plan to do this:

- Develop and implement an intelligent community plan.
- Undertake pilot projects to help advance status as an intelligent city.
- Partner with telecommunication providers and industry leaders.

Integrated Action Areas (view the sections below to see related actions)

C1.1 Greenhouse Gas Emissions Reduction

C1.2 Climate Adaptation & Hazard Mitigation

C1.6 Solid Waste Management

C4.2 Equity & Inclusivity

C5.1 Economic Capital

C5.2 Human, Social, & Environmental Capital

C5.3 Business Development

C5.5 Place Making & Investment Attraction

D2 Future Land Use Designations

INNOVATION & TECHNOLOGY
PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
C5.4.1 ★	Encourage further development of Vancouver Island University as a regional centre for technology development and innovation.	▶ C5.4.3

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
C5.4.2 ★	As part of the City Broadband Strategy, research a business case to build, own, and operate a municipal broadband utility to service the Downtown, Hospital, and University Urban Centres (i.e. a community fibre initiative).	▶ C5.4.1
C5.4.3	Promote development of a downtown hub involving the tech sector and complementary sectors and services.	▶ C5.4.1 ▶ C5.4.3
C5.4.4	Lever existing programs which build linkages between tech companies, students, and other companies and facilitate the development and adoption of technology for traditional industries (e.g., Digital Economy: Rapid Response + Resiliency Program (DER3), VI Solutions, and Mitacs).	▶ C5.4.3 ▶ C5.4.4
C5.4.5	Facilitate development of a regional Angel Investment Network, and work to improve the investor readiness of local companies and facilitate their introduction to investors.	▶ C5.4.3
C5.4.6	Work to raise awareness of Nanaimo as an emerging tech hub amongst tech businesses, other types of businesses, skilled workers, remote workers, and investors.	▶ C5.4.3
C5.4.7	Facilitate greater access to coaching, mentoring, and business support services for start-up and growing businesses, including those locating in co-working spaces.	▶ C5.4.3 ▶ C5.4.4
C5.4.8 ★	Develop an Intelligent Community Plan and Broadband Strategy that identifies how the community will use digital infrastructure, information, and communications technologies.	▶ C5.4.3 ▶ C5.4.6
C5.4.9	Host a discovery day, which would bring local tech companies together with potential partners and buyers, to find out more about products and services of the local tech sector and the associated market opportunities.	▶ C5.4.4
C5.4.10	Support development of a central directory and a program of networking events to increase interaction between members of the tech sector and raise the profile of the sector.	▶ C5.4.4 ▶ C5.4.5

FUTURE PROGRAM LIST

BEYOND 4 YEARS

No program actions currently identified for this timeframe.		

INNOVATION & TECHNOLOGY
PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.		

IMMEDIATE PROJECT LIST

0 - 4 YEARS

No project actions currently identified for this timeframe.		

FUTURE PROJECT LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.		



C5.5 PLACE MAKING & INVESTMENT ATTRACTION

CITY PLAN

C5.5
Place Making & Investment Attraction

SUPPORTING DOCUMENTS

- Economic Development Strategy

ROLES

WHAT THE CITY DOES

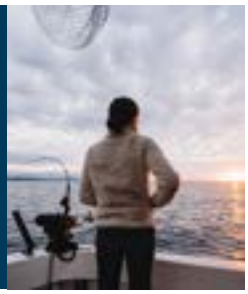
- Analyzes global trends and identifies opportunity to leverage emerging opportunities.
- Promotes the city to potential investors.
- Invests in city revitalization and enhancements that increase the city's profile and attractiveness.
- Invests in the Nanaimo Prosperity Corporation.

WHAT OTHERS DO

- Champion strategies for place making and attraction (Mayor's Leaders' Table, business community, Tourism Nanaimo Society, Nanaimo Prosperity Corporation).

PLACE MAKING & INVESTMENT ATTRACTION
AT A GLANCE: AREAS OF FOCUS

Prepare an Investment Attraction Strategy for Nanaimo



Why? It is important to have a clear focus on the opportunities that exist in Nanaimo and type of business the community wishes to attract

How we plan to do this:

- Conduct an inventory of existing business assets and conduct a gap analysis.
- Understand what infrastructure needs to be in place to support emerging sectors.
- Conduct an investment ready analysis.

Create a Uniform Brand for Nanaimo



Why? Opportunity to have a shared vision and brand for Nanaimo that all business leaders and residents support. Nanaimo residents must be fond of the City to build a positive external image and reputation.

How we plan to do this:

- Branding strategy with Tourism Nanaimo, Nanaimo Prosperity Corporation, and the City of Nanaimo.

Invest in Place Making Initiatives



Why? Preserving and developing the City's unique assets builds community pride and increases visitors to the community.

How we plan to do this:

- Invest strategically in wellness and cultural amenities, services, natural areas, and open spaces that give Nanaimo a unique identify.
- Collaborate with First Nations on place making initiatives that acknowledge and celebrate their traditional territories and cultural values.

Integrated Actions Areas (view the sections below to see related actions)

C1.3 Urban Tree Canopy, Natural Areas, & Greenways

C2.3 Recreational Trails

C4.1 Truth & Reconciliation

C4.5 Culture

C4.6 Archaeology & Heritage

C4.7 Public Art Projects & Programs

C4.8 Community Events, Festivals, Tournaments, & Gatherings

C4.9 Parkland & Park Amenity Management

C4.10 Waterfront Use & Protection

C5.3 Business Development

C5.6 Tourism

PLACE MAKING & INVESTMENT ATTRACTION
PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

No program actions currently identified for this timeframe.		

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
C5.5.1	Complete a Trade and Investment Priority Sectors Study.	▶ C5.5.1 ▶ C5.5.3
C5.5.2	Conduct a benchmarking analysis or 'report card' that produces a rigorous analysis of Nanaimo's competitive positioning against cities it both compares to and competes with, that will serve as a foundation for the development of a strong investment-marketing program.	▶ C5.5.2 ▶ C5.5.4
C5.5.3	Execute an investment readiness analysis that identifies where and how the community will improve its ability to facilitate and accommodate investment – especially from a regulatory perspective.	▶ C5.5.1 ▶ C5.5.4
C5.5.4 ★	Support businesses involved in the production, marketing, and/or delivery of artistic or cultural products such as art, music, theatre, festivals, and special events.	▶ C5.5.5
C5.5.5	Support Economic and Business educational, networking, and recognition events.	▶ C5.5.5
C5.5.6 ★	Create a coordinating visual brand and general narrative for Nanaimo in partnership with Tourism Nanaimo and the Nanaimo Prosperity Corporation	▶ C5.5.6 ▶ C5.5.7
C5.5.7	Prepare a communications strategy with Tourism Nanaimo, Nanaimo Prosperity Corporation, and the City of Nanaimo, with visual brand campaigns and social media channels.	▶ C5.5.7
C5.5.8	Select and engage area leaders to become part of an investment promotion team that can champion the area's advantages and value propositions. Their role would be to help host inbound investors and assist in "closing the deal" with new business.	▶ C5.5.10

FUTURE PROGRAM LIST

BEYOND 4 YEARS

No program actions currently identified for this timeframe.		

PLACE MAKING & INVESTMENT ATTRACTION
PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.		

IMMEDIATE PROJECT LIST

0 – 4 YEARS

No project actions currently identified for this timeframe.		

FUTURE PROJECT LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.		



C5.6 **TOURISM**

CITY PLAN

C5.6
Tourism

SUPPORTING DOCUMENTS

- Development Strategy
- Nanaimo Sport Tourism Strategy
- Business and Meetings Tourism and Sport Tourism MOU
- Other strategies

ROLES

WHAT THE CITY DOES

- Fund the Tourism Nanaimo Society.
- Develops and supports meetings and events that draw visitors to Nanaimo.
- Provides an annual operating subsidy to the Vancouver Island Conference Centre to draw visitors.
- Create and maintain spaces and places that support tourism opportunities such as the Vancouver Island Conference Centre, museums and cultural spaces, recreational facilities, parks, and the waterfront walkway.

WHAT OTHERS DO

- Market tourism opportunities in Nanaimo (Tourism Nanaimo, Nanaimo Hospitality Association, 4VI (formerly Tourism Vancouver Island, Destination BC).

TOURISM
AT A GLANCE: AREAS OF FOCUS

Support Tourism Nanaimo



Why? The City and the key tourism stakeholders in Nanaimo established the Tourism Nanaimo Society to oversee destination marketing and product development for the City.

How we plan to do this:

- The City makes a significant financial contribution to Tourism Nanaimo annually to deliver tourism services for the community.

Implement the Meetings and Events Strategy



Why? Drawing visitors to Nanaimo for meetings and events creates overnight room stays in local hotels and supports local restaurants and retailers. These visitors have a positive economic impact on the community.

How we plan to do this:

- The City, Vancouver Island Conference Centre, Tourism Nanaimo and the Nanaimo Hospitality Association are working together to market Nanaimo as a meeting and events destination in BC through a jointly developed Memorandum of Understanding (MOU).

Implement the Sport Tourism Strategy



Why? Implementing the Sport Tourism Strategy will draw visitors to the community in non-peak periods to help bolster the local economy. A focus on local, regional and national events Nanaimo is well positioned with its excellent recreational facilities, hotels, and accommodation providers to tap into this market segment.

How we plan to do this:

- Implement the Sport Tourism Strategy, which was recently endorsed by Council.

Integrated Policy Areas (view the below sections to see related policies)

C3.6 Recreation, Culture, & Wellness

C2.3 Recreational Trails

C4.1 Truth & Reconciliation

C4.5 Culture

C4.6 Archaeology & Heritage

C4.7 Public Art Projects & Programs

C4.8 Community Events, Festivals, Tournaments, & Gatherings

C4.9 Parkland & Park Amenity Management

C4.10 Waterfront Use & Protection

C5.5 Place Making & Investment Attraction

TOURISM
PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
C5.6.1 ★	Continue to market Nanaimo as a destination for Meetings and Events using a 'Team Nanaimo' approach, following the Memorandum of Understanding between the Nanaimo Hospitality Association, Tourism Nanaimo, and the Vancouver Island Conference Centre.	▶ C5.6.1
C5.6.2	Support the Downtown Nanaimo Business Association and the Old City Quarter Business Improvement Association by programming events and marketing.	▶ C5.6.1
C5.6.3	Promote events and offer brochures promoting tourism such as Downtown Heritage Walk and the Explore Parks.	▶ C5.6.2
C5.6.4	Administer the Downtown Event Grant to promote arts, culture, and food that animates downtown foot traffic and pedestrian ambiance such as Commercial Street Night Market, Play On, and Jazz Festival.	▶ C5.6.3 ▶ C5.6.1
C5.6.5	Continue to fund Tourism Nanaimo as the delegated organization to deliver tourism on behalf of the City.	▶ C5.6.3
C5.6.6 ★	Work with Snuneymuxw First Nation and BC Parks to promote and further develop Saysutshun as a tourism destination.	▶ C5.6.4
C5.6.7 ★	Focus on creating signature tourism events across the City in the off season as a call to action to visit the city, drawing on the regional markets in southern BC, Puget Sound, and Alberta cities with regional air connections such as mountain biking, swimming tournaments, Provincial Field Lacrosse and other niche events aligned with the Sport Tourism Strategy.	▶ C5.6.1 ▶ C5.6.3 ▶ C5.6.7

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
C5.6.8	Develop a comprehensive destination development strategy to include tactics related to Indigenous tourism, arts and culture, sport, and meetings and events.	▶ C5.6.3
C5.6.9	Deliver a Hospitality Excellence Program within visitor services, supporting connections to the downtown business community, events, and cruise travel.	▶ C5.6.3
C5.6.10	Review of the Hotel Tax Exemption Policy.	▶ C5.6.6

FUTURE PROGRAM LIST

BEYOND 4 YEARS

No program actions currently identified for this timeframe.		

TOURISM
PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.		

IMMEDIATE PROJECT LIST

0 – 4 YEARS

Ref.	Program	Connected City Plan Policies
C5.6.11 ★	**Maffeo Sutton Park Washroom Upgrades |** Complete washroom upgrades to support events.	▶ C5.6.1
C5.6.12 ★	**Stadium District Improvements |** Complete the Third Street Stadium District.	▶ C5.6.1

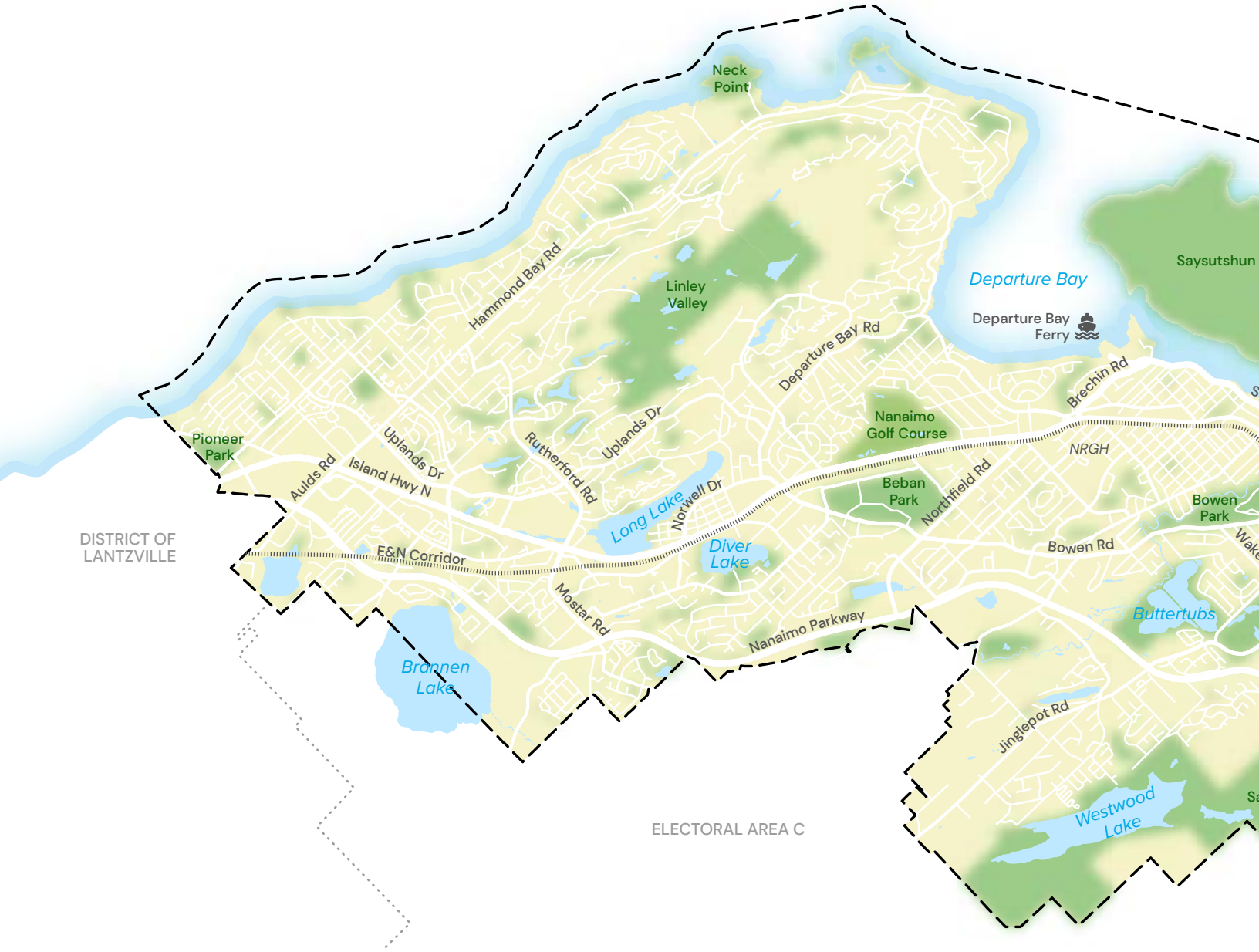
FUTURE PROJECT LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.		

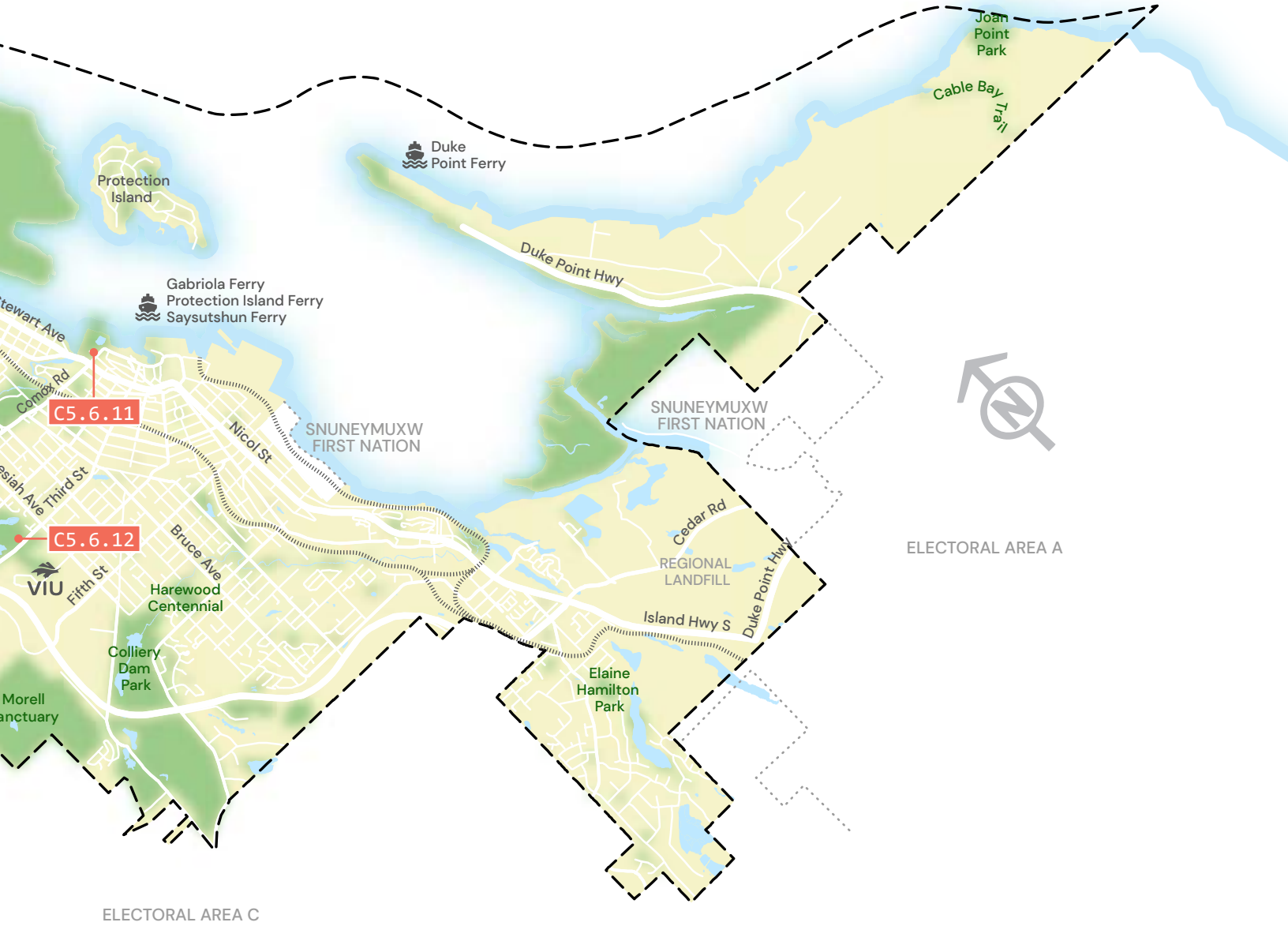
MAP 22: TOURISM
PROJECT OVERVIEW MAP

Refer to the previous pages for project details.



IMMEDIATE 0–4 YEARS

- C5.6.11 **Maffeo Sutton Park Washroom Upgrades**
- C5.6.12 **Stadium District Improvements**


Joan Point Park
Cable Bay Trail
Duke Point Ferry
Protection Island
Duke Point Hwy
Gabriola Ferry
Protection Island Ferry
Saysutshun Ferry
Stewart Ave
Comox Rd
C5.6.11
SNUNEYMUXW FIRST NATION
Nicol St
SNUNEYMUXW FIRST NATION
Third St
C5.6.12
Bruce Ave
Cedar Rd
REGIONAL LANDFILL
Duke Point Hwy
ELECTORAL AREA A
VIU
Fifth St
Harewood Centennial
Island Hwy S
Colliery Dam Park
Elaine Hamilton Park
Morell Sanctuary
ELECTORAL AREA C

CITY STRUCTURE



D



D1 GROWTH MANAGEMENT

CITY PLAN

D1.2
Growth Management

SUPPORTING DOCUMENTS

- Regional Growth Strategy
- City Plan: Nanaimo Relmagined
- Servicing Agreements
- Tourism Nanaimo Destination Development Strategy (under development)

ROLES

WHAT THE CITY DOES

- Set the City Boundary and Urban Containment Boundary.
- Considers revisions to the City Boundary and Urban Containment Boundary to reflect current land use and future needs.
- Support full community servicing (road, sewer, water, and storm).

WHAT OTHERS DO

- The Regional District of Nanaimo defines a regional vision for sustainable growth through Nanaimo's Regional Growth Strategy.
- Province approves servicing agreements.
- Senior governments negotiate treaties with First Nations.

GROWTH MANAGEMENT
AT A GLANCE: AREAS OF FOCUS

Set a clear separation between urban and rural land uses



Why? To help focus growth and development to defined areas (both regionally and within the city) so our city is efficiently serviced and supports complete, compact communities.

How we plan to do this:

- Maintain a City Boundary and Urban Containment Boundary.
- Consider future changes based on community needs.
- Align with the goals of the Regional District of Nanaimo's Regional Growth Strategy.

Strategic growth combined with efficient servicing, transportation, and amenities



Why? Strategic growth allows for the efficient delivery of services and infrastructure while protecting lands with natural, agricultural, or ecological values.

How we plan to do this:

- Maintain a City Boundary and Urban Containment Boundary.
- Focus growth in strategic locations guided by City Plan policy and the Future Land Use Plan.

GROWTH MANAGEMENT
PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
OVERALL		
D1.1	The City will complete a City Boundary review to identify potential adjustments to reflect current land use and future needs, including consideration of the Regional District of Nanaimo's Regional Growth Strategy (RGS), and senior government treaty negotiations with First Nations. The review may look at areas to add or remove.	▶ D2.1.2
D1.2	Consider revisions to the Urban Containment Boundary every three years starting from City Plan adoption or as part of a major review of City Plan or the Regional District of Nanaimo's Regional Growth Strategy, or senior government treaty settlements with First Nations.	▶ D2.1.3

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

No program actions currently identified for this timeframe.

FUTURE PROGRAM LIST

BEYOND 4 YEARS

No program actions currently identified for this timeframe.

GROWTH MANAGEMENT
PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.

IMMEDIATE PROJECT LIST

0 – 4 YEARS

No project actions currently identified for this timeframe.		

FUTURE PROJECT LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.		



D2 FUTURE LAND USE DESIGNATIONS

CITY PLAN

D1.4
Future Land Use Designations

SUPPORTING DOCUMENTS

- Regional Growth Strategy
- City Plan: Nanaimo Relmagined
- Regional Housing Needs Report (2020)
- Population, Housing and Employment Projections (2020)

ROLES

WHAT THE CITY DOES

- Set the long-term vision for community by adopting an Official Community Plan.
- Set desired outcomes and policies that guide decisions on land use management, the environment, social and cultural, and economic matters.

WHAT OTHERS DO

- Establish legislation to develop official community plans under the *Local Government Act*.
- Establish other provincial and federal guidelines and requirements.

Focus growth in urban centres and corridors



Why? To achieve more livable, walkable, well-serviced centres that support efficient transit, walking, biking, and rolling.

How we plan to do this:

- Focus the majority of the City's future growth in seven urban centres.
- Focus additional growth along Corridors to support efficient mode split.
- Focus infrastructure investment in urban centres and along corridors.

Continue to strategically support lower density areas



Why? Supporting lighter, more modest growth in existing neighbourhoods allows a mix of housing types.

How we plan to do this:

- Support lower density forms of infill housing that align with the scale and character of existing neighbourhoods.
- Support a greater diversity of housing options and increased investment in transportation options and services for areas near Urban Centres and Corridors.
- Direct growth away from lands that are physically constraint by transportation, utility services and / or steep slopes.

Maintain and expand industrial lands



Why? To strategically activate economic opportunities and sustain Nanaimo over the long term.

How we plan to do this:

- Maintain a sufficient ongoing supply of industrial lands that support jobs and a strong economy.
- Offer a broad and innovative range of uses.
- Direct encroaching uses to Urban Centres and Corridors.

PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

Ref.	Program	Connected City Plan Policies
OVERALL		
D2.1 ★	Monitor target densities for residential Future Land Use Designations on a yearly basis.	▶ D4.3.38 ▶ D4.3.69 ▶ D4.4.13 ▶ D4.4.19 ▶ D4.5.18 ▶ D4.5.23 ▶ D4.5.37 ▶ D4.5.43
URBAN CENTRES OVERALL		
D2.2 ★	Work with SD 68 to identify future school sites, childcare facilities, and recreational, cultural, and wellness facilities within Urban Centres.	▶ D4.3.19
DOWNTOWN URBAN CENTRES		
D2.3	Advocate to the local, provincial, federal governments and post-secondary institutions to encourage a strong presence in the Downtown Urban Centre.	▶ D4.3.30 ▶ D4.3.31
INDUSTRIAL		
D2.4	Monitor the industrial land inventory every 5 years.	▶ D4.6.1

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
OVERALL		
D2.5 ★	Update the Zoning Bylaw No. 4500 to be consistent with City Plan.	▶ D4
D2.6	Review Off-Street Parking Regulations Bylaw 2018 No. 7266.	▶ C2.1.7 ▶ C3.2.6 ▶ C3.2.25 ▶ C4.3.26 ▶ D4.3.32

Ref.	Program	Connected City Plan Policies
CORRIDORS		
D2.7	Work to transition all Collector and Arterial Streets, including the Provincial Highway, that are within or adjacent to Corridor designations, to provide an urban, pedestrian-oriented, and attractive street character.	▶ D4.4.7

FUTURE PROGRAM LIST

BEYOND 4 YEARS

No program actions currently identified for this timeframe.

FUTURE LAND USE DESIGNATIONS
PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.

IMMEDIATE PROJECT LIST

0 - 4 YEARS

No project actions currently identified for this timeframe.

FUTURE PROJECT LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.



D3 AREA PLANNING

CITY PLAN

E1.1
Area Plans

SUPPORTING DOCUMENTS

- The Nanaimo Downtown Plan (2002)
- Port Drive Waterfront Master Plan (2018)
- Hospital Area Plan (2018)
- Bowers District Master Plan (2022)
- Sandstone Master Plan (2022)

ROLES

WHAT THE CITY DOES

- Create area plans to provide more detailed policy direction for future land use and development in a specific area of the City experiencing, or positioned to experience, major change in land use, development, transportation, servicing, and related topics.
- Uses area plans as a key tool for exploring detailed directions for areas where a large portion of the city's future growth and densification is anticipated, notably in Urban Centres.

WHAT OTHERS DO

- Advise City of priority setting for area plans (residents, businesses, neighbourhood associations, stakeholder groups, general public).
- Utilize area plans for strategic investment and to guide development in specific areas of the City (developers, government, and businesses).

AT A GLANCE: AREAS OF FOCUS

Undertake a program of Area Planning



Why? To advance the goals of City Plan through development of area plans for locations with potential for major change, typically Urban Centres.

How we plan to do this:

- Create area plans that provide clear directions on meeting the five City Plan goals within a defined urban area.
- During area plan development, undertake broad engagement that includes residents, employees, businesses, and landowners of the study area, as well as participation from the broader community.
- Area Plans adopted by Council will form part of City Plan.

Review Area Plan priorities at regular intervals



Why? To make adjustments to reflect emerging city conditions..

How we plan to do this:

- Explore opportunities and constraints to create complete Urban Centres and urban areas on a continuing basis.
- Initiate review and update of existing area plans on a periodic basis based on demographic changes and development pressure.

AREA PLANNING
PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

No program actions currently identified for this timeframe.		

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
D3.1 ★	Prepare an Area Plan for the Woodgrove Secondary Urban Centre that provides detailed land use, policy guidance, infrastructure planning, and amenity needs.	▶ E1.1.3
D3.2 ★	Prepare an Area Plan for Southgate Secondary Urban Centre that provides detailed land use, policy guidance, infrastructure planning, and amenity needs.	▶ E1.1.3

FUTURE PROGRAM LIST

BEYOND 4 YEARS

Ref.	Program	Connected City Plan Policies
D3.3	Prepare an Area Plan for the University Secondary Urban Centre that provides detailed land use, policy guidance, infrastructure planning, and amenity needs.	▶ E1.1.3
D3.4	Prepare an Area Plan for the Country Club Secondary Urban Centre that provides detailed land use, policy guidance, infrastructure planning, and amenity needs.	▶ E1.1.3
D3.5	Prepare an Area Plan for the Nanaimo North Secondary Urban Centre that provides detailed land use, policy guidance, infrastructure planning, and amenity needs.	▶ E1.1.3

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.

IMMEDIATE PROJECT LIST

0 – 4 YEARS

No project actions currently identified for this timeframe.

FUTURE PROJECT LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.





D4 NEIGHBOURHOOD PLANNING

CITY PLAN

E1.2
Neighbourhood Plans & Community Engagement

SUPPORTING DOCUMENTS

- Neighbourhood Plans:

  Chase River; Departure Bay; Harewood; Newcastle + Brechin; Old City; Rocky Point / Hammond Bay / Stephenson Point; & South End.

ROLES

WHAT THE CITY DOES

- Engages in ongoing dialogue with neighbourhood associations and residents on community development and planning initiatives.
- Provides support, services and information to neighbourhood associations with respect to engagement, education, funding, planning and community development initiatives and projects.

WHAT OTHERS DO

- Provide input related to rezoning and City Plan amendment referrals (neighbourhood associations).
- Advise City of priority setting for neighbourhood planning areas (neighbourhood associations, general public).
- Provide a means of communication between neighbourhoods and the City (neighbourhood associations, neighbourhood network).

NEIGHBOURHOOD PLANNING
AT A GLANCE: AREAS OF FOCUS

Engage neighbourhoods on an ongoing basis



Why? To hear the perspectives of neighbourhoods with respect to priority actions and their implementation.

How we plan to do this:

- Engage with neighbourhoods to get broad representative input on priorities and concerns.
- Establish an organizational process where individual neighbourhood associations meet every 5 years (at least) to set priorities for their neighbourhood in writing.
- Refer OCP amendment and rezoning development applications to recognized neighbourhood associations for input purposes, and development permits for information.
- Use existing neighbourhood plans as key guiding documents in the review of development applications, and as a foundation for City project prioritization.

Provide city services and support for neighbourhood associations



Why? To help neighbourhood associations build capacity and represent their neighbourhoods.

How we plan to do this:

- Provide services and support to neighbourhood associations as per Council policy.
- Encourage the establishment of new neighbourhood associations and increased organizational capacity of existing associations to better represent neighbourhood interests.

Pursue an equitable approach to supporting neighbourhoods



Why? To support neighbourhoods based on community demographics and growth pressures.

How we plan to do this:

- Provide services and support to neighbourhood associations as per Council policy.
- Focus community investment and support in areas where population increase and development are likely to create the need for these investments and supports.
- Ensure that community investment is spread throughout the City based on identified need on an annual basis.
- Ensure that evolving neighbourhood priorities are reflected in the Integrated Action Plan so they may be considered as the City identifies community investment priorities through its annual and long term budget processes.

NAVIGATING NEIGHBOURHOOD PLANNING ACTIONS

The actions contained within this section have been sorted into five planning districts, and further sorted by planning/census tract area. The actions contained within this section are from existing neighbourhood plans. Note that not all actions identified in these documents are included in this section, as they may have been placed in other relevant sections of Part C and D of this document.

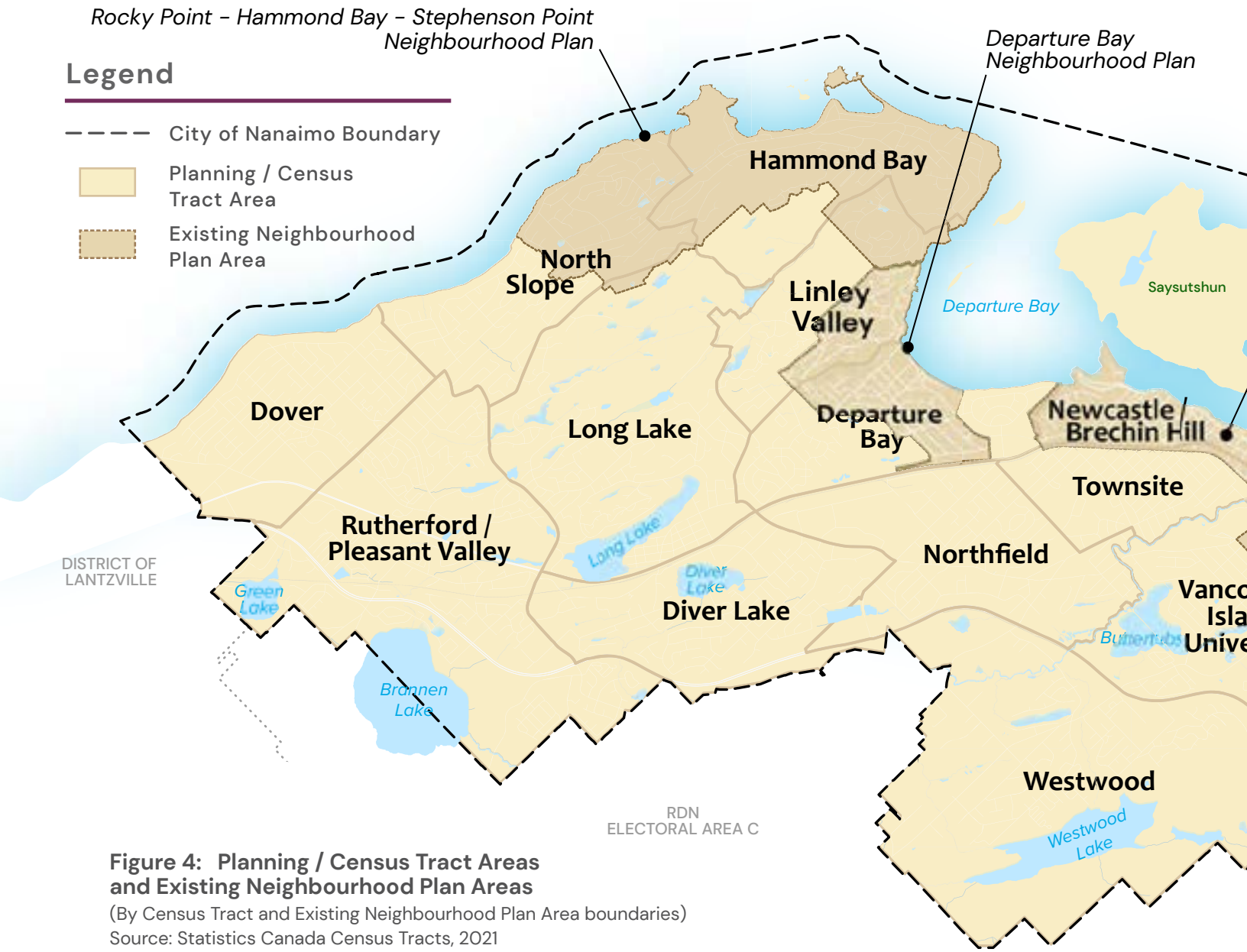
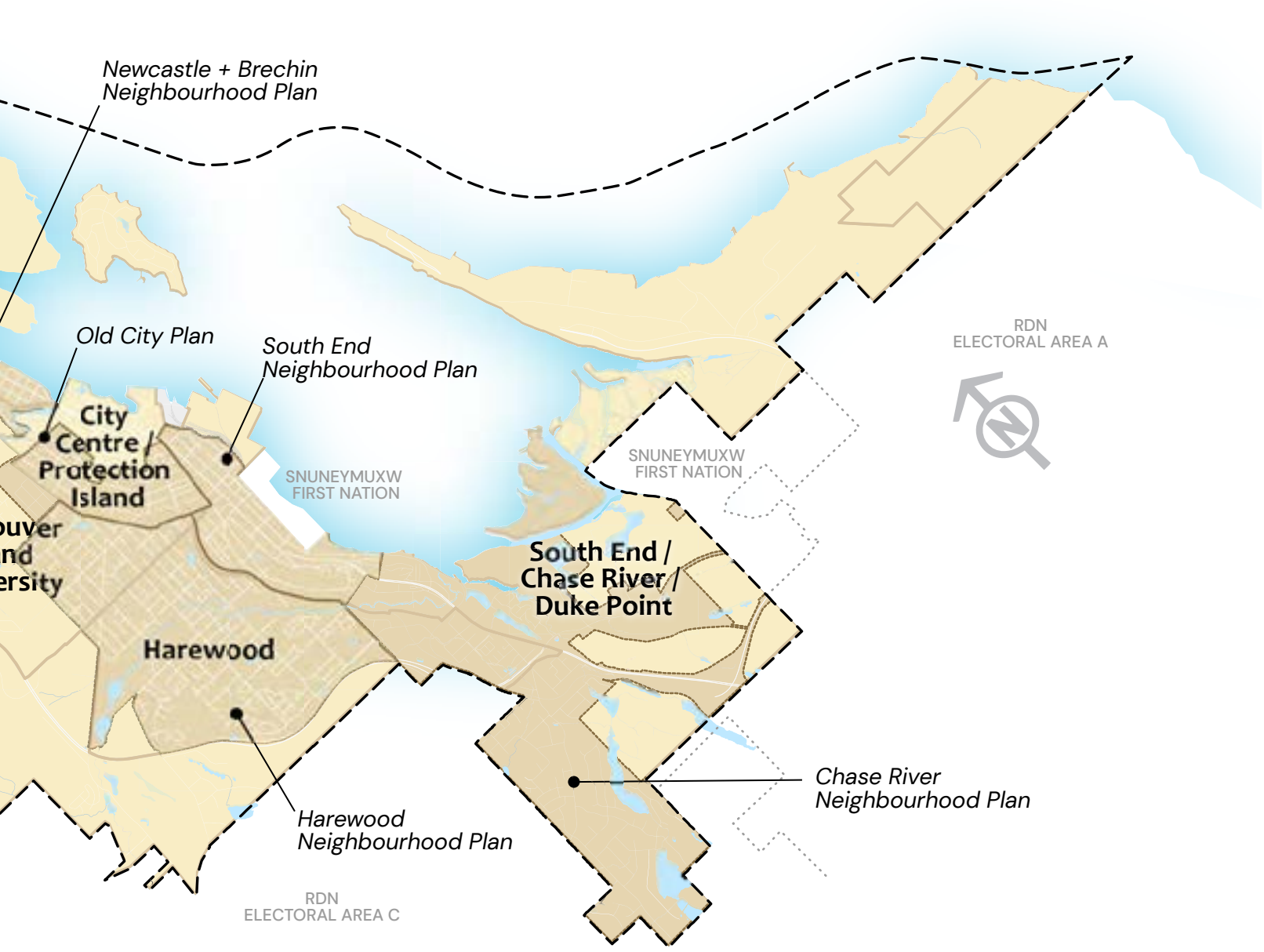


Figure 4: Planning / Census Tract Areas and Existing Neighbourhood Plan Areas
(By Census Tract and Existing Neighbourhood Plan Area boundaries)
Source: Statistics Canada Census Tracts, 2021
Map is for illustrative purposes only.

FIVE PLANNING DISTRICTS

- **SOUTH NANAIMO DISTRICT |** Includes South End, Chase River & Duke Point
- **DOWNTOWN UNIVERSITY DISTRICT |** City Centre/Protection Island, Vancouver Island University & Westwood, Harewood
- **DEPARTURE BAY MID-TOWN DISTRICT |** Includes Linley Valley, Departure Bay, Newcastle & Northfield Townsite
- **NORTH TOWN DISTRICT |** Includes Rutherford/Pleasant Valley, Long Lake & Diver Lake
- **NORTH SLOPE DISTRICT |** Includes Dover, North Slope & Hammond Bay



NEIGHBOURHOOD PLANNING **PROGRAM ACTIONS**

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

OVERALL ACTIONS APPLICABLE TO ALL NEIGHBOURHOODS.

Ref.	Program	Connected City Plan Policies
D4.1 ★	Implement the Neighbourhood Associations Supports Policy. ▶ Council will host an annual engagement opportunity to hear the collective concerns and priorities of neighbourhoods, and to share updates on City initiatives. ▶ Official Community Plan amendments and Rezoning development applications will continue to be referred to relevant neighbourhood associations for input purposes, and development permit applications will continue to be referred to relevant neighbourhood associations for information. ▶ Provide services and support to neighbourhood associations. ▶ Maintain a map of neighbourhood association self-defined boundaries for public and reference purposes.	▶ E1.2.1 ▶ E1.2.3 ▶ E1.2.7 ▶ E1.2.8
D4.2	Support the establishment of neighbourhood associations to represent neighbourhood interests.	▶ E1.2.7
D4.3	Work with neighbourhoods to increase support for community crime prevention programs and neighbourhood safety initiatives (e.g. Community Policing Program).	▶ C1.3.8
D4.4	Work with neighbourhood groups to identify tree plantings opportunities within their neighbourhoods.	▶ C1.3.2 ▶ C1.3.3
D4.5	Work with neighbourhood associations to promote events, festivals, and other activities in the neighbourhood.	▶ C4.8.2
D4.6	The City will continue to work with BC Hydro and developers to evaluate where candidates for power line burial may exist under BC Hydro's power line burial program and how these projects can be facilitated in cooperation with the City and/or development proposals.	▶ C1.2.5 ▶ C1.2.7

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

NORTH SLOPE DISTRICT | NEIGHBOURHOOD SPECIFIC ACTIONS
(Includes Dover, North Slope & Hammond Bay)

No program actions currently identified for Dover, North Slope & Hammond Bay for this timeframe.		

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

NORTH TOWN DISTRICT | NEIGHBOURHOOD SPECIFIC ACTIONS
(Includes Rutherford/Pleasant Valley, Long Lake & Diver Lake)

Ref.	Program	Connected City Plan Policies
RUTHERFORD/PLEASANT VALLEY PLANNING AREA		
No program actions currently identified for this timeframe.		
LONG LAKE PLANNING AREA		
No program actions currently identified for this timeframe.		
DIVER LAKE PLANNING AREA		
D4.7	Do a follow-up review for the 2022 Diver Lake Neighbourhood Safety Audit.	▶ C3.1.5

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

DEPARTURE BAY MID-TOWN DISTRICT | NEIGHBOURHOOD SPECIFIC ACTIONS
(Includes Linley Valley, Departure Bay, Newcastle & Northfield Townsite)

Ref.	Program	Connected City Plan Policies
LINLEY VALLEY PLANNING AREA		
No program actions currently identified for this timeframe.		
DEPARTURE BAY PLANNING AREA		
D4.8	Provide technical assistance and ongoing communications with the Shorekeepers and Streamkeepers in the Departure Bay neighbourhood on environmental assessments, restoration projects, and beach cleanups.	▶ C1.3.15 ▶ C1.3.16

Ref.	Program	Connected City Plan Policies
NEWCASTLE/BRECHIN PLANNING AREA		
D4.9	Do a follow-up review for the 2021 Newcastle Neighbourhood Safety Audit.	▶ C3.1.5
D4.10	Do a follow-up review for the 2021 Brechin Hill Neighbourhood Safety Audit.	▶ C3.1.5
D4.11	Work with existing industrial businesses that are incompatible with nearby neighbourhood residential uses to review options for relocation of the industrial activity to an area outside the neighbourhood, as feasible.	▶ D4.6.9 ▶ D4.6.23 ▶ D4.6.25
NORTHFIELD PLANNING AREA		
No program actions currently identified for this timeframe.		
TOWNSITE PLANNING AREA		
D4.12	Do a follow-up review for the 2022 Townsite Neighbourhood Safety Audit.	▶ C3.1.5

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

DOWNTOWN UNIVERSITY DISTRICT | NEIGHBOURHOOD SPECIFIC ACTIONS
(Includes City Centre/Protection Island, Vancouver Island University & Westwood, Harewood)

Ref.	Program	Connected City Plan Policies
CITY CENTRE/PROTECTION ISLAND PLANNING AREA		
D4.13	Do a follow-up review for the 2021 Downtown Neighbourhood Safety Audit.	▶ C3.1.5
D4.14	Do a follow-up review for the 2021 Old City Quarter Neighbourhood Safety Audit.	▶ C3.1.5
VANCOUVER ISLAND UNIVERSITY PLANNING AREA		
D4.15	Do a follow-up review for the 2022 Vancouver Island University Neighbourhood Safety Audit.	▶ C3.1.5
D4.16	Continue the placement of street trees throughout the neighbourhood, and particularly within the Corridor areas. Consider planting historic street tree species such as English Oak and Copper Beach.	▶ C1.3.2 ▶ C1.3.3
WESTWOOD PLANNING AREA		
No program actions currently identified for this timeframe.		

Ref.	Program	Connected City Plan Policies
HAREWOOD PLANNING AREA		
D4.17	Do a follow-up review for the 2021 South End Neighbourhood Safety Audit.	▶ C3.1.5
D4.18	Do a follow-up review for the 2021 Harewood Neighbourhood Safety Audit.	▶ C3.1.5

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

SOUTH NANAIMO DISTRICT | NEIGHBOURHOOD SPECIFIC ACTIONS

(Includes South End, Chase River & Duke Point)

Ref.	Program	Connected City Plan Policies
SOUTH END PLANNING AREA		
D4.19	Support the South End Community Association and property owners with ongoing initiatives including lane clean up and beautification, and lessening industrial related impacts on residential areas.	▶ C4.7.3 ▶ C4.7.8 ▶ C4.7.9 ▶ D4.6.9 ▶ D4.6.23 ▶ D4.6.25
CHASE RIVER PLANNING AREA		
	No program actions currently identified for this timeframe.	
DUKE POINT PLANNING AREA		
	No program actions currently identified for this timeframe.	

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

OVERALL ACTIONS APPLICABLE TO ALL NEIGHBOURHOODS

Ref.	Program	Connected City Plan Policies
D4.20	Establish an organization process where individual neighbourhood associations meet every 5 years (at least) to set priorities for their neighbourhoods.	▶ E1.2.2
D4.21 ★	Prepare an engagement strategy to identify neighbourhood planning / census track priorities to inform Council consideration of investment priorities.	▶ E1.2.4
D4.22	As part of the Development Permit Area design guideline update, include laneway design guidelines on Crime Prevention Through Environmental Design (CPTED principles, and requiring landscape features along the laneway when a dwelling is constructed.	▶ E3

IMMEDIATE PROGRAM LIST 0 - 4 YEARS

NORTH SLOPE DISTRICT
(Includes Dover, North Slope & Hammond Bay)

Ref.	Program	Connected City Plan Policies
DOVER PLANNING AREA		
D4.23	Consider completing a Neighbourhood safety audit for the Dover Planning Area.	▶ C3.1.5
NORTH SLOPE PLANNING AREA		
D4.24	Consider completing a Neighbourhood safety audit for the North Slope Planning Area.	▶ C4.6.5
D4.25	Conduct an evaluation of site, landscape features, objects, and buildings identified in Figure 1 of the Rocky Point, Hammond Bay, and Stephenson Point Neighbourhood Plan to determine heritage significance for placement on the City's Heritage Register.	▶ C4.6.5
HAMMOND BAY PLANNING AREA		
D4.26	Consider completing a Neighbourhood safety audit for the Hammond Bay Planning Area.	▶ C3.1.5
D4.27	Conduct an evaluation of site, landscape features, objects, and buildings identified in Figure 1 of the Rocky Point, Hammond Bay, and Stephenson Point Neighbourhood Plan to determine heritage significance for placement on the City's Heritage Register.	▶ C4.6.5

IMMEDIATE PROGRAM LIST 0 - 4 YEARS

NORTH TOWN DISTRICT | NEIGHBOURHOOD SPECIFIC ACTIONS
(Includes Rutherford/Pleasant Valley, Long Lake & Diver Lake)

Ref.	Program	Connected City Plan Policies
RUTHERFORD/PLEASANT VALLEY PLANNING AREA		
D4.28	Consider completing a Neighbourhood safety audit for the Rutherford/Pleasant Valley Planning Area.	▶ C3.1.5
LONG LAKE PLANNING AREA		
D4.29	Consider completing a Neighbourhood safety audit for the Long Lake Planning Area.	▶ C3.1.5
DIVER LAKE PLANNING AREA		
D4.30	Consider completing a Neighbourhood safety audit for the Diver Lake Planning Area.	▶ C3.1.5

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

DEPARTURE BAY MID-TOWN DISTRICT
(Includes Linley Valley, Departure Bay, Newcastle, Northfield Townsite)

Ref.	Program	Connected City Plan Policies
LINLEY VALLEY PLANNING AREA		
D4.31	Consider completing a Neighbourhood safety audit for the Linley Valley Planning Area.	▶ C3.1.5
D4.32	Conduct an evaluation of site, landscape features, objects, and buildings identified in Figure 1 of the Rocky Point, Hammond Bay, and Stephenson Point Neighbourhood Plan to determine heritage significance for placement on the City's Heritage Register.	▶ C4.5.6
DEPARTURE BAY PLANNING AREA		
D4.33	Consider completing a Neighbourhood safety audit for the Departure Bay Planning Area.	▶ C3.1.5
D4.34	In consultation with neighbourhood residents, explore the long-term goal of rerouting traffic away from the Departure Bay waterfront.	▶ C2.4.1. ▶ C2.4.3 ▶ D5.6
D4.35	Work with the Departure Bay Neighbourhood Association to determine priorities for sidewalks in the neighbourhood, first considering Departure Bay Road and Bay Street, then Wingrove Street, Hammond Bay Road and Loat Street.	▶ C2.2.1 ▶ C2.2.2 ▶ C2.2.13 ▶ C2.5.1 ▶ D5.4
D4.36	Explore installing gateway markers defining the borders of the Departure Bay neighborhood.	▶ C4.7.3 ▶ D4.5.3
NEWCASTLE/BRECHIN PLANNING AREA		
D4.37	Work with other agencies and organizations, including BC Ferries and the Ministry of Transportation and Infrastructure to mitigate automobile traffic on the neighbourhood, considering opportunities for traffic calming on both major roads and local streets.	▶ C2.4.3
D4.38	Explore developing a road improvement plan to alleviate traffic diversion onto local streets from Stewart Avenue.	▶ C2.4.3
D4.39	Explore the enhancement of street character to provide for greater pedestrian and bicycle safety, particularly along Estevan Road, Princess Royal Avenue, Stewart Avenue, and Terminal Avenue. Priority should be given to crosswalks, landscaping, and other traffic calming measures.	▶ C2.2.1 ▶ C2.2.2. ▶ C2.2.13 ▶ C2.4.2 ▶ C2.5.1
D4.40	To provide for increased recognition and conservation of heritage properties within the area, explore the creation of a Heritage Conservation Area for portions of the neighbourhood generally along Vancouver, Stewart, and Newcastle Avenues.	▶ C4.6.5 ▶ C4.6.6

Ref.	Program	Connected City Plan Policies
D4.41	In the neighbourhood, the review and placement of additional neighbourhood historical buildings and sites, as listed in Figure 3 of the Newcastle+Brechin Neighbourhood Plan will be supported. Properties of historical interest that are not on the heritage register are encouraged to develop in a manner that is mindful of their historic character.	▶ C4.6.5
D4.42	Explore establishing a Development Incentive Program designed to encourage commercial and residential investment within the neighbourhood centre and corridor designations.	▶ C5.3.1 ▶ C5.3.4
D4.43	The City will explore through infrastructure renewal projects, enhanced rainwater drainage systems within road rights of way to better manage and protect water resources, and particularly along Vancouver Avenue and neighbourhood streets sloping down from west to east.	▶ C1.2.5 ▶ C1.5.2 ▶ C1.5.11
D4.44	Explore pedestrian greenways throughout the neighbourhood in order to promote greater pedestrian and cyclist activity, including the treatment of Vancouver Avenue as the primary green boulevard.	▶ C2.2.1 ▶ C2.2.2 ▶ C2.5.1
D4.45	Investigate the possibility of implementing a neighbourhood street sign program with a design tailored to the character of the neighbourhood.	▶ C2.5.1 ▶ C4.7.3
D4.46	Support the operation of a foot passenger ferry between Nanaimo and Vancouver, and for which the Nanaimo terminal may be located in the neighbourhood.	▶ D4.7.25
NORTHFIELD PLANNING AREA		
D4.47	Consider completing a Neighbourhood safety audit for the Northfield Planning Area.	▶ C3.1.5
TOWNSITE PLANNING AREA		
D4.48	Consider completing a Neighbourhood safety audit for the Townsite Planning Area.	▶ C3.1.5

IMMEDIATE PROGRAM LIST 0 – 4 YEARS

DOWNTOWN UNIVERSITY DISTRICT

(Includes City Centre/Protection Island, Vancouver Island University, Westwood & Harewood)

Ref.	Program	Connected City Plan Policies
CITY CENTRE/PROTECTION ISLAND PLANNING AREA		
D4.49	Explore a program that addresses derelict properties and encourages occupancy for the City Centre census track.	▶ C5.5.1
D4.50	Explore a downtown revitalization program to encompass the Fitzwilliam and Albert Street gateways to this area. This program would incorporate capital improvements to these boulevards and help develop stronger connections (social, economic, physical) to the downtown core.	▶ C5.5.1
VANCOUVER ISLAND UNIVERSITY PLANNING AREA		
D4.51	Explore the establishment of a Development Incentive Program designed to encourage commercial and residential investment within the Harewood Village (Fifth Street Corridor) area.	▶ C5.3.1
D4.52 ★	Work with Vancouver Island University, School District 68 and private developers to explore the potential for major developments along Wakesiah Avenue and Fifth Street.	▶ C1.1.1 ▶ C1.1.8
D4.53 ★	Explore expanding geothermal energy in the Vancouver Island University Secondary Urban Centre.	▶ C1.1.1 ▶ C1.1.8
WESTWOOD PLANNING AREA		
D4.54	Consider completing a Neighbourhood safety audit for the Westwood Planning Area.	▶ C3.1.5
HAREWOOD PLANNING AREA		
D4.55	Conduct an evaluation of heritage buildings and landscape features listed in Figure 3 of Harewood Neighbourhood Plan to determine heritage significance for placement on the City's Heritage Register.	▶ C4.6.5
D4.56	Explore the establishment of a Development Incentive Program designed to encourage commercial and residential investment within the Harewood Village (Fifth Street Corridor) area.	▶ C5.3.1
D4.57	Undertake the removal of invasive vegetation in the Neighbourhood Plan Area and encourage replanting of appropriate species and particularly native species where the location will support them.	▶ C1.3.15
D4.58	Explore opportunities to do daylight (de culverting) restoration and enhancement of watercourses in the neighbourhood starting with Stirling Avenue.	▶ C1.5.10

Ref.	Program	Connected City Plan Policies
D4.59	As part of updating the Tree Protection Bylaw, review the placement of additional neighbourhood heritage landscape features, as listed in Figure 3 of the Harewood Neighbourhood Plan.	▶ C1.3.1
D4.60	Consider installing gateway features (e.g. signage, public art, landscaping) at key locations identified on Figure 6 of the Harewood Neighbourhood Plan.	▶ C4.7.3 ▶ D4.5.3

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

SOUTH NANAIMO DISTRICT

(Includes South End, Chase River, Duke Point)

Ref.	Program	Connected City Plan Policies
SOUTH END PLANNING AREA		
SOUTH END PLANNING AREA		
D4.61	Explore evaluating and updating the lighting levels along all lanes located in the neighbourhood to pedestrian scaled light poles equipped with low energy streetlight technology where warranted and budget allows.	▶ C1.8.2 ▶ C3.1.7
D4.62	Conduct an evaluation of buildings listed in Appendix C of South End Neighbourhood Plan to determine heritage significance for placement on the City's Heritage Register.	▶ C4.6.5
D4.63	Evaluate remaining sidewalk and curb upgrades identified on Map 3 of the South End Neighbourhood Plan for project consideration.	▶ C2.4.1 ▶ C2.5.1
D4.64	Explore expanding the Downtown Revitalization Tax Exemption Program to include the whole of the Nicol St Corridor for lands designated as Corridor and Neighbourhood Centre to improve the southern gateway to downtown.	▶ C5.1.4 ▶ C5.3.4 ▶ C5.5.1
D4.65	Assess the feasibility of a long-term, phased lighting improvement plan for both Haliburton Street and Victoria Road starting at Crace Street and Victoria Crescent and moving south down both streets.	▶ C1.8.2 ▶ C2.5.1 ▶ C3.1.7
D4.66	Work with the Provincial Government to install wayfinding signage along Nicol Street, which identifies key points of interest or locations in and around the neighbourhood (e.g. Deverill Square Gyro Park, SFN Reserve #1, Petroglyph Park, Knowles Park, VIU, Downtown).	▶ C2.2.5

Ref.	Program	Connected City Plan Policies
D4.67	As part of the Bike Parking / End of Trip Facility Strategy, consult with the neighbourhood to evaluate whether additional bike racks are desired at Deverill Square Gyro Park, Knowles Park, and other locations.	▶ C2.2.14 ▶ C4.9.8
CHASE RIVER PLANNING AREA		
D4.68	Consider completing a Neighbourhood safety audit for the Chase River Planning Area.	▶ C3.1.5
D4.69	Conduct an evaluation of buildings and landscape features listed in Schedule E of the Chase River Neighbourhood Plan to determine heritage significance for placement on the City's Heritage Register.	▶ C4.6.5
DUKE POINT PLANNING AREA		
D4.70	Consider completing a Neighbourhood safety audit for the Duke Point Planning Area.	▶ C3.1.5

FUTURE PROGRAM LIST

BEYOND 4 YEARS

OVERALL ACTIONS APPLICABLE TO ALL NEIGHBOURHOODS

No program actions currently identified for this timeframe.

FUTURE PROGRAM LIST

BEYOND 4 YEARS

NORTH SLOPE DISTRICT
(Includes Dover, North Slope & Hammond Bay)

No program actions currently identified for Dover, North Slope & Hammond Bay.

FUTURE PROGRAM LIST

BEYOND 4 YEARS

NORTH TOWN DISTRICT
(Includes Rutherford / Pleasant Valley, Long Lake, Diver Lake)

No program actions currently identified for Rutherford / Pleasant Valley, Long Lake, Diver Lake.

FUTURE PROGRAM LIST

BEYOND 4 YEARS

DEPARTURE BAY MID-TOWN DISTRICT
(Includes Linley Valley, Departure Bay, Newcastle, Northfield Townsite)

Ref.	Program	Connected City Plan Policies
No program actions currently identified for Linley Valley, Departure Bay, Newcastle, Northfield Townsite.		

FUTURE PROGRAM LIST

BEYOND 4 YEARS

DOWNTOWN UNIVERSITY DISTRICT
(Includes City Centre/Protection Island, Vancouver Island University, Westwood & Harewood)

Ref.	Program	Connected City Plan Policies
No program actions currently identified for City Centre/Protection Island, Vancouver Island University, Westwood & Harewood.		

FUTURE PROGRAM LIST

BEYOND 4 YEARS

SOUTH NANAIMO DISTRICT
(Includes South End, Chase River & Duke Point)

Ref.	Program	Connected City Plan Policies
No program actions currently identified for South End, Chase River & Duke Point.		

NEIGHBOURHOOD PLANNING
PROJECT ACTIONS

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

OVERALL ACTIONS APPLICABLE TO ALL NEIGHBOURHOODS.

No project actions currently identified for this timeframe.		

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

NORTH SLOPE DISTRICT | NEIGHBOURHOOD SPECIFIC ACTIONS
(Includes Dover, North Slope & Hammond Bay)

Ref.	Project	Connected City Plan Policies
DOVER PLANNING AREA		
No project actions currently identified for this timeframe.		
NORTH SLOPE PLANNING AREA		
D4.71	**Laguna Way, McGuffie Road, Morningside Drive, Sundown Drive, Place Road, Lagoon Road, Polaris Drive, Linley Road, Stephenson Point Road, and Nottingham Drive |** Maintain the existing ambience of these streets and ensure that the upgrading of these streets beyond their existing condition will be done in consultation with local residents.	▶ C2.4.1 ▶ C4.4.9
HAMMOND BAY PLANNING AREA		
D4.72	**District Lot 56 Acquisition |** Explore the acquisition of the remaining portion of Crown Land DL 56 that lie outside the Urban Containment Boundary.	▶ C4.9.2 ▶ C4.9.3

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

NORTH TOWN DISTRICT | NEIGHBOURHOOD SPECIFIC ACTIONS
(Includes Rutherford/Pleasant Valley, Long Lake & Diver Lake)

No project actions currently identified for Rutherford/Pleasant Valley, Long Lake & Diver Lake.		

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

DEPARTURE BAY MID-TOWN DISTRICT | NEIGHBOURHOOD SPECIFIC ACTIONS
(Includes Linley Valley, Departure Bay, Newcastle, Northfield Townsite)

Ref.	Project	Connected City Plan Policies
LINLEY VALLEY PLANNING AREA		
	No project actions currently identified for this timeframe.	
DEPARTURE BAY PLANNING AREA		
D4.73	**Woodstream & Wardropper Parks |** Improve the safety and accessibility of trails in Woodstream and Wardropper Parks by adding benches, stairs, railings, and improving trail surfaces where needed.	▶ C2.3.9 ▶ C4.3.10
D4.74	**Departure Bay Recreation Areas |** Provide better information and signage about existing programming and activity infrastructure, such as the lacrosse box, the tennis courts, and the water park.	▶ C3.6.5
NEWCASTLE/BRECHIN PLANNING AREA		
D4.75	**Newcastle Channel, Northfield Creek, St. George Ravine Water Quality Testing |** Regularly assess water quality in the neighbourhood's watercourses, including Newcastle Channel, Northfield Creek, and St. George Ravine and determine if water quality can be improved.	▶ C1.4.1
NORTHFIELD PLANNING AREA		
	No project actions currently identified for this timeframe.	
TOWNSITE PLANNING AREA		
	No project actions currently identified for this timeframe.	

ONGOING PROJECT LIST

REGULAR & REPEATED ACTIONS

DOWNTOWN UNIVERSITY DISTRICT | NEIGHBOURHOOD SPECIFIC ACTIONS
(Includes City Centre/Protection Island, Vancouver Island University, Westwood & Harewood)

Ref.	Project	Connected City Plan Policies
CITY CENTRE/PROTECTION ISLAND PLANNING AREA		
	No project actions currently identified for this timeframe.	
VANCOUVER ISLAND UNIVERSITY PLANNING AREA		
	No project actions currently identified for this timeframe.	

Ref.	Project	Connected City Plan Policies
WESTWOOD PLANNING AREA		
	No project actions currently identified for this timeframe.	
HAREWOOD PLANNING AREA		
	No project actions currently identified for this timeframe.	

ONGOING PROJECT LIST

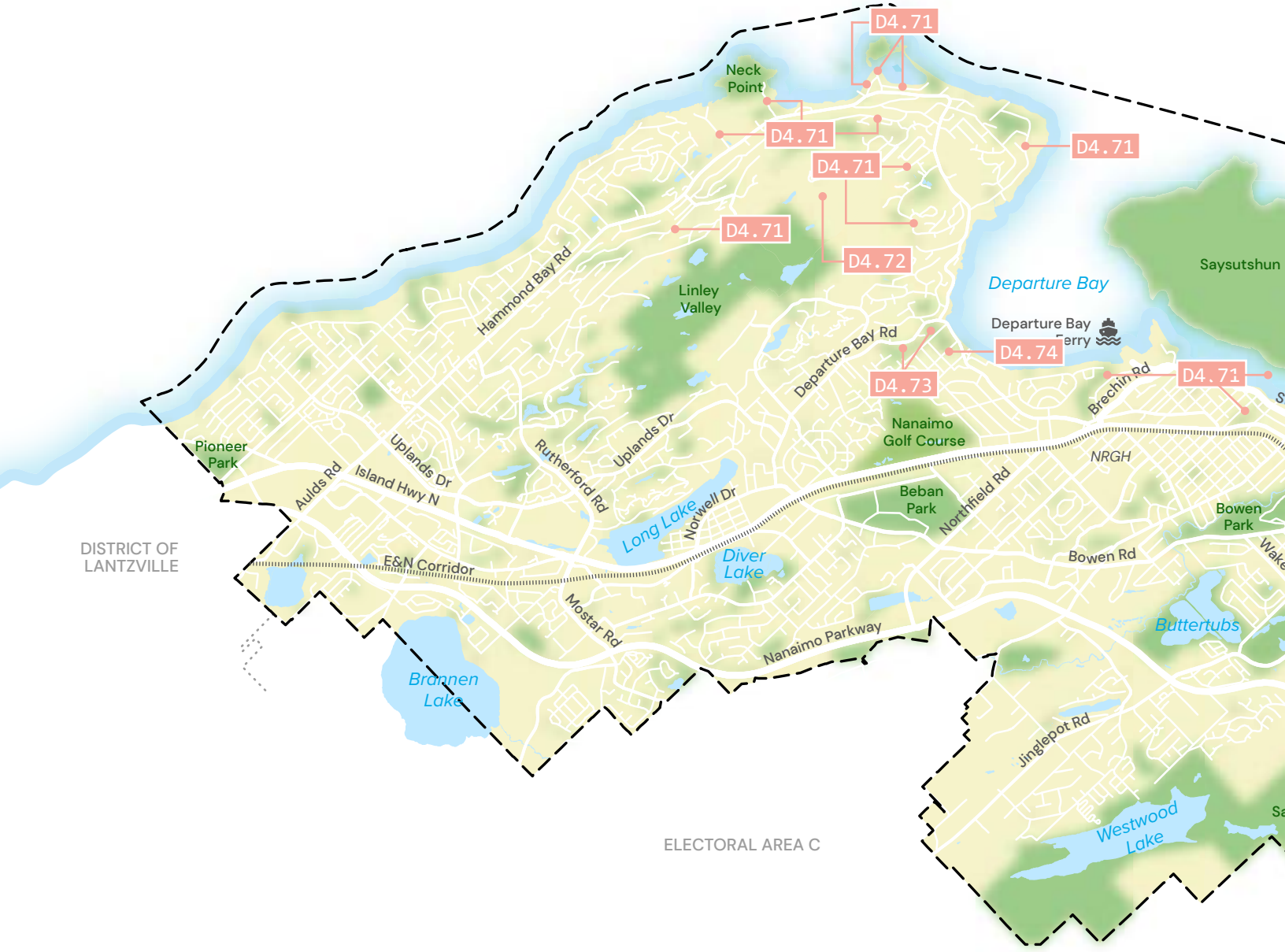
REGULAR & REPEATED ACTIONS

SOUTH NANAIMO DISTRICT | NEIGHBOURHOOD SPECIFIC ACTIONS
(Includes South End, Chase River & Duke Point)

Ref.	Project	Connected City Plan Policies
SOUTH END PLANNING AREA		
	No program actions currently identified for this timeframe.	
CHASE RIVER PLANNING AREA		
	No program actions currently identified for this timeframe.	
DUKE POINT PLANNING AREA		
	No program actions currently identified for this timeframe.	

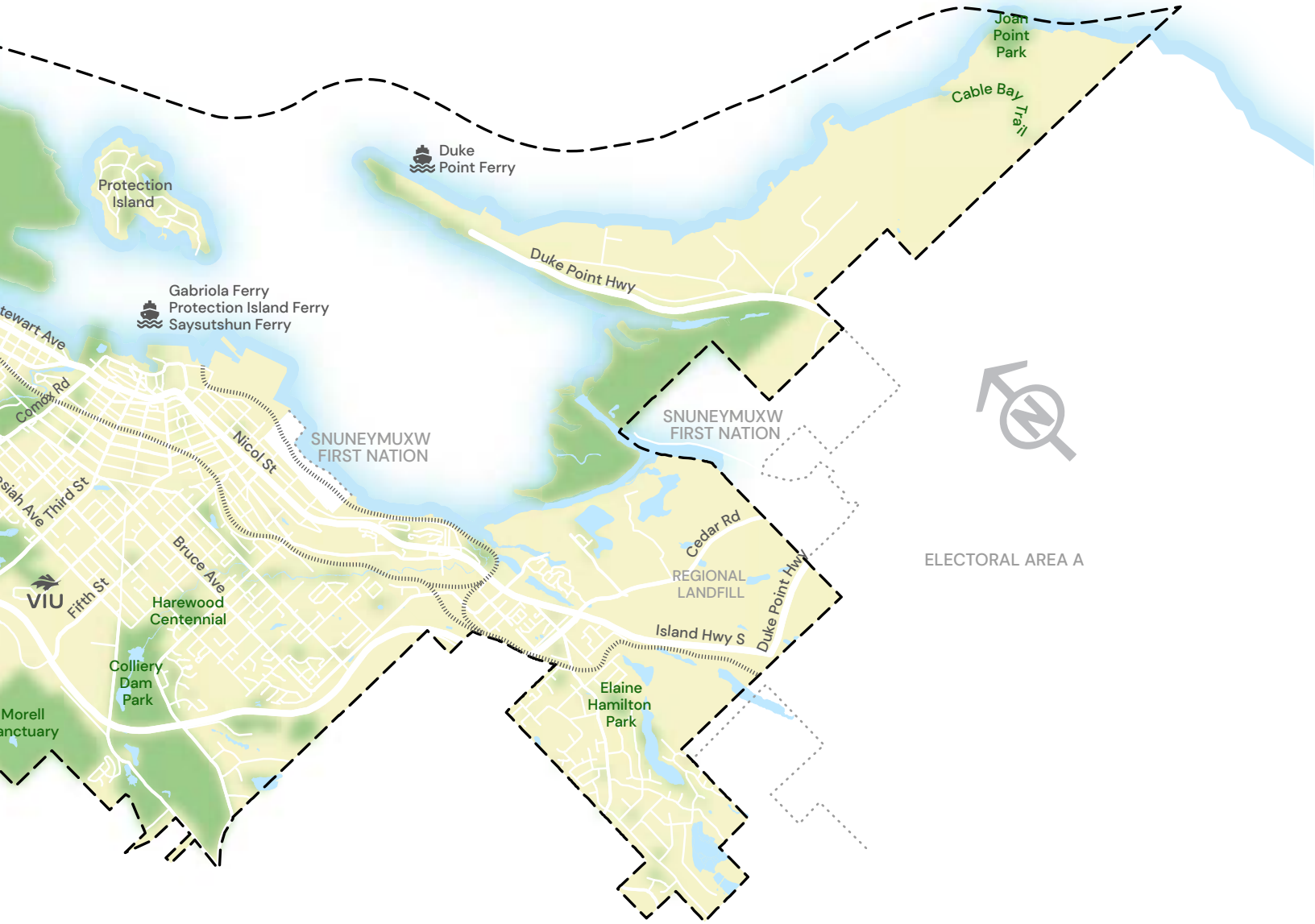
MAP 23: NEIGHBOURHOOD PLANNING
ONGOING PROJECT OVERVIEW MAP

Refer to the previous pages for project details.



ONGOING REGULAR & REPEATED ACTIONS

D4.71	**Laguna Way, McGuffie Road, Morningside Drive, Sundown Drive, Place Road, Lagoon Road, Polaris Drive, Linley Road, Stephenson Point Road, and Nottingham Drive.**
D4.72	**District Lot 56 Acquisition**
D4.73	**Woodstream and Wardropper Parks**
D4.74	**Departure Bay Recreation Areas**
D4.75	**Newcastle Channel, Northfield Creek, St. George Ravine Water Quality Testing**


Joan Point Park
Cable Bay Trail
Duke Point Ferry
Protection Island
Duke Point Hwy
Gabriola Ferry
Protection Island Ferry
Saysutshun Ferry
tewart Ave
Comox Rd
SNUNEYMUXW FIRST NATION
SNUNEYMUXW FIRST NATION
Nicol St
siah Ave
Third St
Cedar Rd
Bruce Ave
VIU
Fifth St
Harewood Centennial
REGIONAL LANDFILL
Duke Point Hwy
Island Hwy S
Colliery Dam Park
Elaine Hamilton Park
Morell anctuary
ELECTORAL AREA A

IMMEDIATE PROJECT LIST 0 - 4 YEARS

OVERALL ACTIONS APPLICABLE TO ALL NEIGHBOURHOODS

No project actions currently identified for this timeframe.		

IMMEDIATE PROJECT LIST 0 - 4 YEARS

NORTH SLOPE DISTRICT | NEIGHBOURHOOD SPECIFIC ACTIONS
(Includes Dover, North Slope & Hammond Bay)

No project actions currently identified for Dover, North Slope & Hammond Bay.		

IMMEDIATE PROJECT LIST 0 - 4 YEARS

NORTH TOWN DISTRICT | NEIGHBOURHOOD SPECIFIC ACTIONS
(Includes Dover, North Slope, Hammond Bay & Diver Lake)

Ref.	Project	Connected City Plan Policies
RUTHERFORD/PLEASANT VALLEY PLANNING AREA		
No project actions currently identified for this timeframe.		
LONG LAKE PLANNING AREA		
No project actions currently identified for this timeframe.		
DIVER LAKE PLANNING AREA		
No project actions currently identified for this timeframe.		

IMMEDIATE PROJECT LIST 0 - 4 YEARS

DEPARTURE BAY MID-TOWN DISTRICT | NEIGHBOURHOOD SPECIFIC ACTIONS
(Includes Linley Valley, Departure Bay, Newcastle & Northfield Townsite)

Ref.	Project	Connected City Plan Policies
LINLEY VALLEY PLANNING AREA		
No project actions currently identified for this timeframe.		

Ref.	Project	Connected City Plan Policies
DEPARTURE BAY PLANNING AREA		
D4.76	**Kin Hut & Lacrosse Box Parking Signage |** Create signage for existing parking in the neighbourhood, including parking at Kin Hut, and at the Lacrosse Box.	▶ C2.2.8 ▶ C4.8.14
D4.77	**Bay Street Traffic Calming |** Implement appropriate traffic calming devices on Bay Street and review the location of signs and crosswalks along Bay Street to help ensure safe pedestrian connectivity with Departure Bay Elementary School.	▶ C2.2.10 ▶ C2.2.11 ▶ C2.4.1 ▶ C2.4.3
D4.78	**Departure Bay Centennial Park Playground |** Improve children's play areas by either expanding the existing area in Departure Bay Centennial Park or creating a new play area elsewhere.	▶ C4.3.11
D4.79	**Bay Street & Wingrove Street Connector |** Enhance the connectivity of recreational and retail areas by creating a north-south path between Bay and Wingrove Streets through Departure Bay Centennial Park.	▶ C2.2.9
D4.80	**Kin Hut Park |** Develop a new landscape plan for Kin Hut Park in consultation with the community.	▶ C4.3.11
D4.81	**Strongitharm Avenue Pedestrian Connection |** Create pedestrian access to the beach via the Strongitharm Avenue right-of-way.	▶ D4.7.10
D4.82	**Activity Centre |** Work with Department of Parks, Recreation and Culture, community members, and the private sector to rebuild the Activity Centre to create a space capable of supporting a diverse array of activities, including simultaneous multiple uses. The renovation should include a games/meeting room.	▶ C3.6.20
NEWCASTLE/BRECHIN PLANNING AREA		
D4.83	**Barney Moriez Park |** The City will work with the Brechin Hill Community Association and the local community to monitor the use of Barney Moriez Park and pursue upgrades to its equipment, landscaping, and drainage where appropriate.	▶ C4.3.11
D4.84	**Stewart Avenue Improvements |** Review road improvements to alleviate traffic diversion onto local streets from Stewart Avenue.	▶ C2.4.3
D4.85	**Terminal Avenue, Estevan Road & Stewart Avenue Improvements |** Pursue the development of a comprehensive street plan for Terminal Avenue, Estevan Road, and Stewart Avenue in order to provide efficient pedestrian and vehicular access through the neighbourhood.	▶ C2.2.9 ▶ C2.2.10

Ref.	Project	Connected City Plan Policies
D4.86	**Brechin Road, Departure Bay Road & Island Highway Intersection |** Work with the Ministry of Transportation and BC Ferries to improve the design and safety of the intersection at Brechin Road, Departure Bay Road, and the Island Highway.	▶ C2.2.10 ▶ C2.4.1 ▶ C2.4.3
D4.87	**Mt. Benson Street Connection |** Provide a pedestrian connection between the waterfront and Bowen Park, routed via Mt. Benson Street.	▶ C2.2.9 ▶ D4.7.10
D4.88	**St. George Ravine Connection |** Work with neighbourhood residents to design and construct pedestrian and bicycle access through St. George Ravine, connecting the waterfront to Terminal Avenue and the E&N rail line.	▶ C2.2.9 ▶ D4.7.10
D4.89	**Queen Elizabeth II Promenade Park |** Work with neighbourhood residents to program and develop the northern segment of Queen Elizabeth II Promenade Park as a gathering space.	▶ C4.3.11
D4.90	**Stewart Avenue, Island Highway at Estevan Road Gateway Signage |** Consider gateway signage and landscaping at the entrances to Stewart Avenue, and at the Island Highway at Estevan Road, in order to better define entry into the neighbourhood and to promote a sense of place.	▶ C4.5.3
NORTHFIELD PLANNING AREA		
No project actions currently identified for this timeframe.		
TOWNSITE PLANNING AREA		
No project actions currently identified for this timeframe.		

IMMEDIATE PROJECT LIST 0 - 4 YEARS

DOWNTOWN UNIVERSITY DISTRICT | NEIGHBOURHOOD SPECIFIC ACTIONS
(Includes City Centre/Protection Island, Vancouver Island University, Westwood & Harewood)

Ref.	Project	Connected City Plan Policies
CITY CENTRE/PROTECTION ISLAND PLANNING AREA		
No project actions currently identified for this timeframe.		
VANCOUVER ISLAND UNIVERSITY PLANNING AREA		
No project actions currently identified for this timeframe.		

Ref.	Project	Connected City Plan Policies
WESTWOOD PLANNING AREA		
	No project actions currently identified for this timeframe.	
HAREWOOD PLANNING AREA		
D4.91	**Bruce Avenue & Fifth Street Intersection/ Fourth Street & Pine Street Intersection/ Third Street & Howard Avenue Intersection |** Consider traffic and pedestrian safety upgrades for the intersections at Bruce Avenue and Fifth Street, Fourth Street and Pine Street, and Third Street and Howard Avenue.	▶ C2. 4.1 ▶ C2.4.3
D4.92	**Park Acquisition Lambert Avenue & Fourth Street |** Prioritize park acquisition for lands generally north of Lambert Avenue at Fourth Street for an active recreation area.	▶ C4.9.1 ▶ C4.9.15

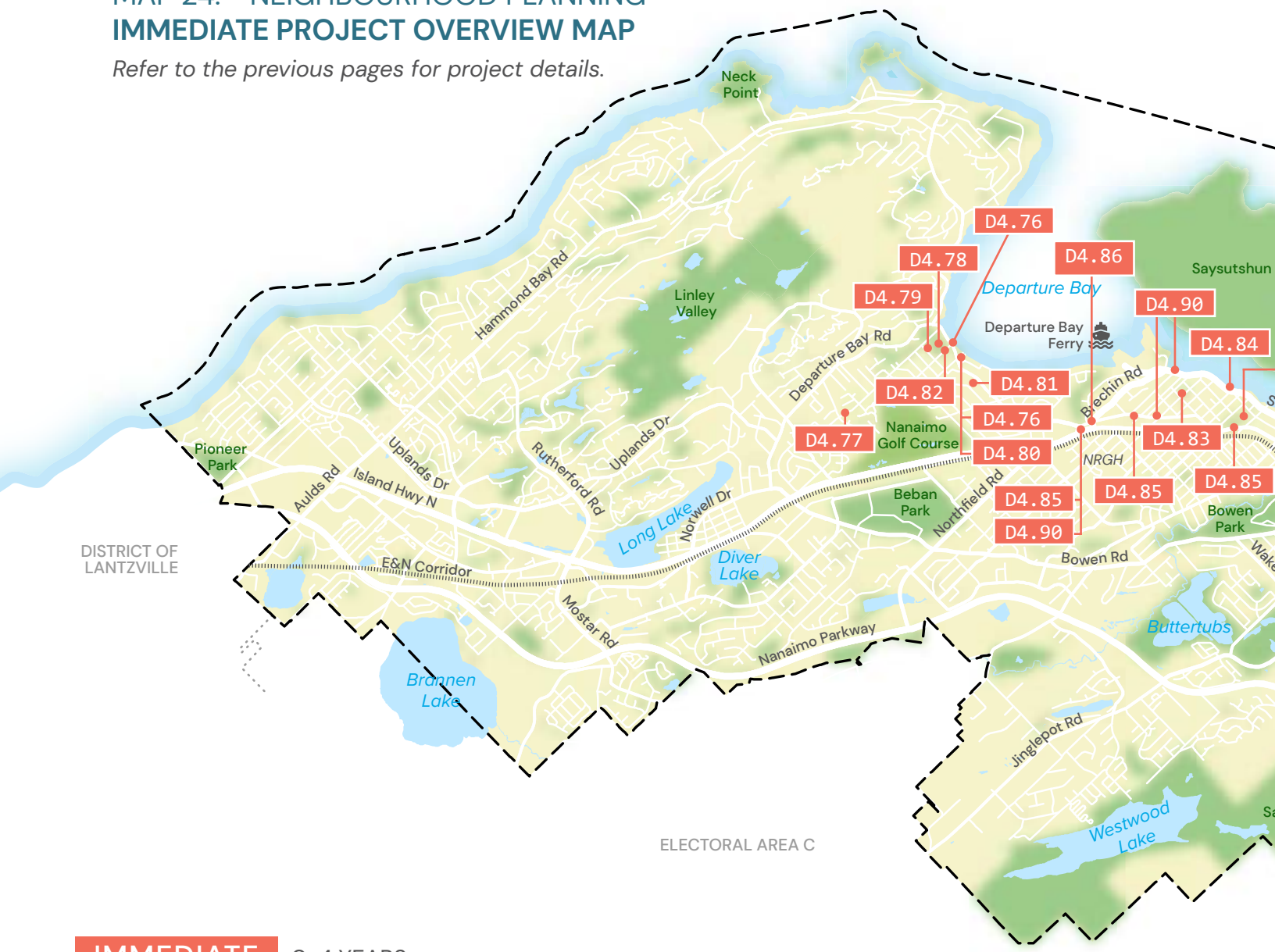
IMMEDIATE PROJECT LIST 0 - 4 YEARS

SOUTH NANAIMO DISTRICT | NEIGHBOURHOOD SPECIFIC ACTIONS
(Includes South End, Chase River & Duke Point)

Ref.	Project	Connected City Plan Policies
SOUTH END PLANNING AREA		
D4.93	**Old Victoria Road, Island Highway South & Fifth Street Gateway Signage |** Explore creating a series of gateway signage features along Old Victoria Road, Island Highway South, and Fifth Street.	▶ D4.5.3
CHASE RIVER PLANNING AREA		
	No project actions currently identified for this timeframe.	
DUKE POINT PLANNING AREA		
	No project actions currently identified for this timeframe.	

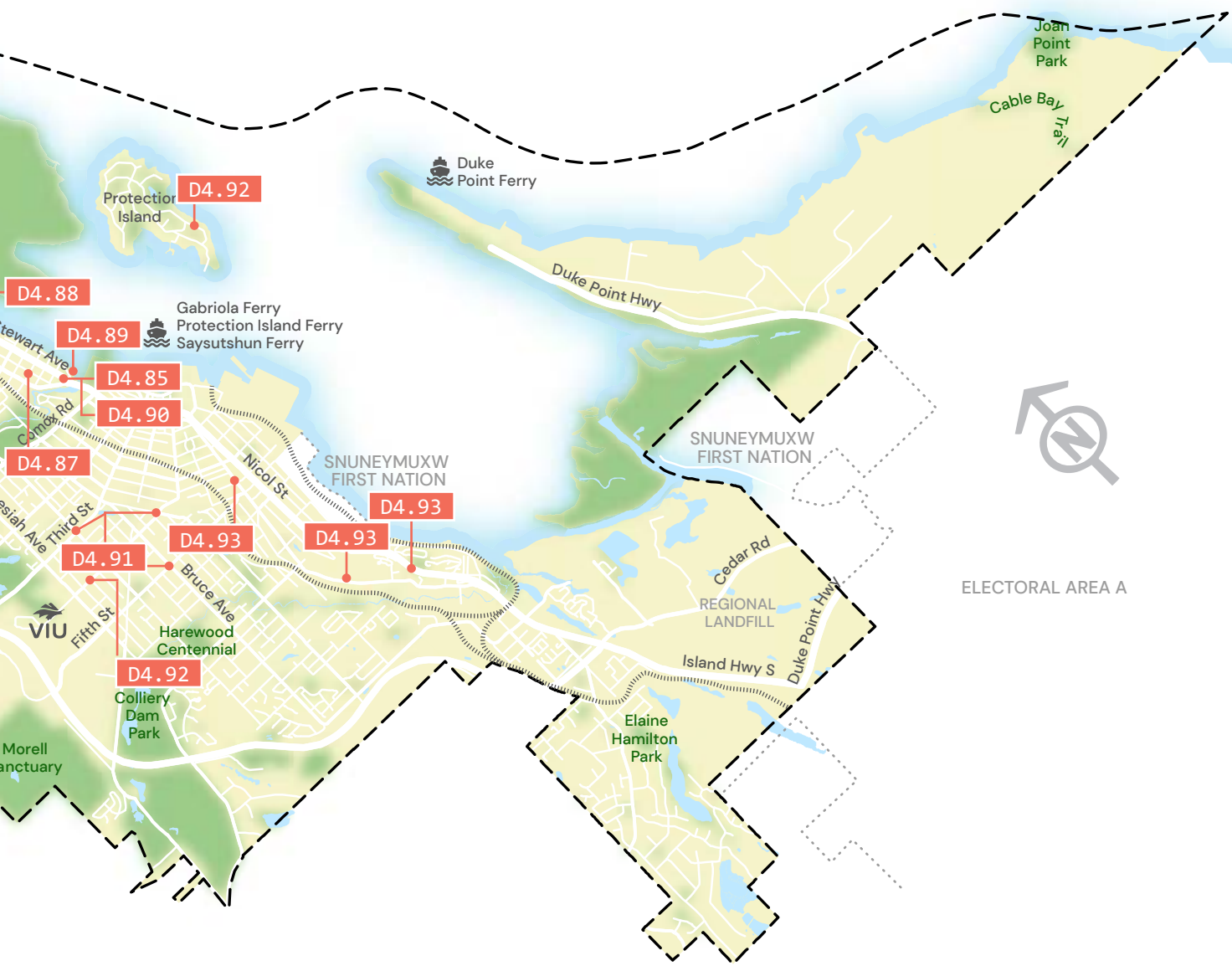
MAP 24: NEIGHBOURHOOD PLANNING
IMMEDIATE PROJECT OVERVIEW MAP

Refer to the previous pages for project details.



IMMEDIATE 0–4 YEARS

- D4.76 Kin Hut & Lacrosse Box Parking Signage
- D4.77 Bay Street Traffic Calming
- D4.78 Departure Bay Centennial Park Playground
- D4.79 Bay Street & Wingrove Street Connector
- D4.80 Kin Hut Park
- D4.81 Strongitharm Avenue Pedestrian Connection
- D4.82 Activity Centre
- D4.83 Barney Moriez Park
- D4.84 Stewart Avenue Improvements
- D4.85 Terminal Avenue, Estevan Road & Stewart Avenue Improvements
- D4.86 Brechin Road, Departure Bay Road & Island Highway Intersection



D4.87 Mt. Benson Street Connection

D4.88 St. George Ravine Connection

D4.89 Queen Elizabeth II Promenade Park

D4.90 Stewart Avenue, Island Highway at Estevan Road Gateway Signage

D4.91 Bruce Avenue & Fifth Street Intersection / Fourth Street & Pine Street Intersection/ Third Street & Howard Avenue Intersection

D4.92 Park Acquisition Lambert Avenue & Fourth Street

D4.93 Old Victoria Road, Island Highway South & Fifth Street Gateway Signage

FUTURE PROJECT LIST

BEYOND 4 YEARS

OVERALL ACTIONS APPLICABLE TO ALL NEIGHBOURHOODS

No project actions currently identified for this timeframe.		

FUTURE PROJECT LIST

BEYOND 4 YEARS

NORTH SLOPE DISTRICT | NEIGHBOURHOOD SPECIFIC ACTIONS
(Includes Dover, North Slope & Hammond Bay)

Ref.	Project	Connected City Plan Policies
No project actions currently identified for Dover, North Slope & Hammond Bay.		

FUTURE PROJECT LIST

BEYOND 4 YEARS

NORTH TOWN DISTRICT | NEIGHBOURHOOD SPECIFIC ACTIONS
(Includes Rutherford/Pleasant Valley, Long Lake & Diver Lake)

No project actions currently identified for Rutherford/Pleasant Valley, Long Lake & Diver Lake.		

FUTURE PROJECT LIST

BEYOND 4 YEARS

DEPARTURE BAY MID-TOWN DISTRICT | NEIGHBOURHOOD SPECIFIC ACTIONS
(Includes Linley Valley, Departure Bay, Newcastle & Northfield Townsite)

No project actions currently identified for Linley Valley, Departure Bay, Newcastle & Northfield Townsite.		

FUTURE PROJECT LIST

BEYOND 4 YEARS

DOWNTOWN UNIVERSITY DISTRICT | NEIGHBOURHOOD SPECIFIC ACTIONS
(Includes City Centre/Protection Island, Vancouver Island University, Westwood & Harewood)

No project actions currently identified for this timeframe.		

FUTURE PROJECT LIST

BEYOND 4 YEARS

SOUTH NANAIMO DISTRICT | NEIGHBOURHOOD SPECIFIC ACTIONS

(Includes South End, Chase River & Duke Point)

No project actions currently identified for South End, Chase River & Duke Point.		



D5 DEVELOPMENT PERMIT & HERITAGE CONSERVATION AREAS

CITY PLAN

E3
Development Permit & Heritage Conservation Areas

SUPPORTING DOCUMENTS

- Zoning Bylaw No. 4500
- Area Plans
- Neighbourhood Plans

ROLES

WHAT THE CITY DOES

- Establish Development Permit and Heritage Conservation Areas regulatory guidelines to achieve the goals and policies of City Plan: Nanaimo Relmagined.
- Ensure a proposed development meets the policies and objectives of the City Plan and guidelines.
- Update regulatory guidelines when new information and research becomes available.

WHAT OTHERS DO

- Establish the legislation for Development Permit & Heritage Conservation Areas.
- Apply for a Development or Heritage Alteration Permit when a property falls within a designation.

Implement the Development Permit & Heritage Conservation Area regulatory guidelines



Why? To ensure proposed developments meet the policies and objectives of the City Plan as well as the City's environmental, heritage, and design guidelines.

How we plan to do this:

- Require properties located within one or more Development Permit Area or Heritage Conservation Area to apply for a permit.
- Update Development Permit Area guidelines to align with new City Plan policies
- Update Development Permit Area guidelines when new information and research becomes available.

DEVELOPMENT PERMIT & HERITAGE CONSERVATION AREAS
PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

No program actions currently identified for this timeframe.

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
D5.1 ★	Update the Development Permit Area guidelines to be consistent with City Plan policies, with specific focus on: ▶ General Development Permit Area Design Guidelines; ▶ Steep Slope Development Permit Area Guidelines	▶ E3
D5.2	Consider creating new development permit areas for risks associated with flooding and dam inundations.	▶ C1.2.9 ▶ C1.4.1 ▶ C1.5.15

FUTURE PROGRAM LIST

BEYOND 4 YEARS

No program actions currently identified for this timeframe.

ONGOING PROJECTS LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.

IMMEDIATE PROJECTS LIST

0 - 4 YEARS

No project actions currently identified for this timeframe.

FUTURE PROJECTS LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.



D6 FINANCIAL MECHANISMS & COMMUNITY BENEFITS

CITY PLAN

E4.1 & E4.2
Financial Mechanisms & Community Benefits

SUPPORTING DOCUMENTS

- Development Cost Charges Bylaw No. 7252 (2017)
- Community Amenity Contribution Policy (2022)

ROLES

WHAT THE CITY DOES

- Apply Development Cost Charges to development to mitigate development demand places on utilities and services.
- Apply Community Amenity Contributions as part of a rezoning or land use covenant amendment process.

WHAT OTHERS DO

- Establish the legislation for establishing Development Cost Charges and Community Amenity Contributions.
- Pay Development Cost Charges and Community Amenity Contributions to the City.

Update Development Cost Charges and Community Amenity Contributions to reflect growth



Why? To ensure proposed developments are making a reasonable balanced contribution to the neighbourhood and community at large.

How we plan to do this:

- Update the Development Cost Charges program regularly.
- Update the Community Amenity Contribution policy regularly.

PROGRAM ACTIONS

ONGOING PROGRAM LIST

REGULAR & REPEATED ACTIONS

No program actions currently identified for this timeframe.

IMMEDIATE PROGRAM LIST

0 - 4 YEARS

Ref.	Program	Connected City Plan Policies
D6.1 ★	Review and update the City of Nanaimo Development Cost Charge Bylaw 2017 No. 7252.	▶ E4.1.4
D6.2	Review and update the Community Amenity Contribution Bylaw every 4 years.	▶ E4.2.1 ▶ E4.2.2 ▶ E4.2.3 ▶ E4.2.4 ▶ E4.2.5

FUTURE PROGRAM LIST

BEYOND 4 YEARS

No program actions currently identified for this timeframe.

ONGOING PROJECTS LIST

REGULAR & REPEATED ACTIONS

No project actions currently identified for this timeframe.

IMMEDIATE PROJECTS LIST

0 - 4 YEARS

No project actions currently identified for this timeframe.

FUTURE PROJECTS LIST

BEYOND 4 YEARS

No project actions currently identified for this timeframe.

appendix



2023 NEIGHBOURHOOD ASSOCIATION PRIORITY ACTION LIST

The actions contained within this section represent those identified by recognized neighbourhood association at the Neighbourhood Association Engagement Event held on April 26, 2023. Council will review the actions identified by the neighbourhood associations within four years, for consideration of inclusion into the City's capital plans, budgets and department work plans.

NORTH SLOPE DISTRICT

Ref.	Program	Connected City Plan Policies
DOVER COMMUNITY ASSOCIATION		
1	For the Parks, Recreation, Culture & Wellness Department to work with the Dover Community Association to identify opportunities for a new neighbourhood park in the southwest corner of the Dover Planning Area.	▶ C4.9.2
2	For Development Services Department to meet with the Dover Community Association to discuss concerns regarding the Land Use Designations identified in *City Plan: Nanaimo Relmagined* as well as applicable Design Guidelines that apply to the Dover Planning Area.	▶ Schedule 2 – Future Land Use Designations & DPA 8 | Form & Character
3	Improve communications with the Dover Community Association on changes proposed within the Dover Planning Area.	▶ E.1.2.1 to E1.2.7
STEPHENSON POINT NEIGHBOURHOOD ASSOCIATION		
1	For the Transportation Department to review road markings as part of regular maintenance, to narrow vehicle lanes, and make other adjustments to optimize road space focusing on supporting pedestrian mobility along southbound lanes of Hammond Bay Road between Prince John Way and Chinook Rd. Objective is to create a continuous shoulder, of the widest possible width for pedestrians, without additional road construction.	▶ C2.1.1
2	Complete works on Stephenson Point Road between Cottle Creek and Wave Crescent (as detailed in a February 20, 2023 email from the Stephenson Point Community Association).	▶ C2.1.1
3	For Council to support and advocate for the installation of a cellphone tower that remedies service deficiencies in the Stephenson Point / Hammond Bay / Lost Lake Area.	▶ N/A

NORTH TOWN DISTRICT

Ref.	Program	Connected City Plan Policies
LOST LAKE NEIGHBOURHOOD ASSOCIATION		
1	Complete the next phase of traffic calming along Lost Lake Road.	▶ C2.4.3
2	Reallocate space along Lost Lake Road to support active mobility (e.g. pedestrians, mobility device users, and cyclists).	▶ C2.2.1
WELLINGTON COMMUNITY ASSOCIATION		
1	Implement traffic calming on both Labieux Road and Victoria Avenue.	▶ C2.2.1
2	Work with the Wellington Community Association to identify opportunities to connect existing greenspaces in the Diver Lake Planning Area.	▶ C4.9.3. ▶ C4.9.12 ▶ C4.9.17
3	Work with the Wellington Community Association to identify opportunities to address concerns around theft and damage in the Diver Lake Planning Area, notably Diver Lake Park.	▶ C3.1.1 ▶ C3.1.5 ▶ C3.1.8

DEPARTURE BAY MID-TOWN DISTRICT

Ref.	Program	Connected City Plan Policies
DEPARTURE BAY NEIGHBOURHOOD ASSOCIATION		
1	Increase the Neighbourhood Association Grant Program individual grant totals beyond $1000.00 per association.	▶ E1.2.7
2	Complete a study exploring the feasibility of either remodelling the Kin Hut or constructing a new indoor community gathering space.	▶ C3.6.23
3	Work with the Departure Bay Neighbourhood Association to identify priority locations for pedestrian safety improvements within the Departure Bay Planning Area.	▶ C2.2.1
BRECHIN HILL COMMUNITY ASSOCIATION		
1	Replace the broken equipment at Barney Moriez Park.	▶ C4.3.11
2	Add lights to the existing crosswalks at the intersections of Larch Street/Stewart Avenue and Ocean Terrace/Brechin Road.	▶ C2.2.1
3	Work with the Brechin Hill Community Association to identify priority locations for pedestrian road safety improvements within the Newcastle Planning Area.	▶ C2.2.1

Ref.	Program	Connected City Plan Policies
NEWCASTLE COMMUNITY ASSOCIATION		
1	Work with the Ministry of Transportation and Infrastructure to improve traffic safety on Stewart Avenue by undertaking a traffic calming study to lower speeds; fixing potholes; and adding push buttons to existing crosswalks at Dawes Street, Rosehill Street and Townsite Road.	▶ C2.4.3 ▶ C2.2.1
2	Improve personal and neighbourhood security by establishing a city-resident Newcastle Recovery Action Committee; eliminating sheltering opportunities along the Millstone River; expanding Bike Patrol and Community Safety Officers to Newcastle; increasing patrols on vacant residences and businesses; implementing a Vacant Property bylaw; managing visible signs of decay like graffiti, overgrown bushes; providing economic development business recruitment support to replace business closures and strengthen business retention; and moving forward with a master plan for 250 Terminal.	▶ C4.9.3. ▶ C4.9.12 ▶ C4.9.17
3	Promote the Newcastle neighbourhood by creating street banners specifically for Newcastle; installing heritage interpretation plaques and a welcome sign; and updating heritage walk brochures	▶ C4.6.14
BRADLEY STREET NEIGHBOURHOOD ASSOCIATION		
1	Add needle drop boxes near alley between Rosehill Street and Townsite Road, next to winter weather shelter at 595 Townsite Road.	▶ C3.1.10
2	Complete a traffic calming study for the Townsite Planning Area.	▶ C2.4.4
3	Work to move hydro polls off sidewalks.	▶ C2.2.10

DOWNTOWN UNIVERSITY DISTRICT

Ref.	Program	Connected City Plan Policies
PROTECTION ISLAND NEIGHBOURHOOD ASSOCIATION		
1	Work with Protection Island Neighbourhood Association to develop road surface improvements for gravel roads on Protection Island to improve dust suppression.	▶ C2.2.13
2	Work with Protection Island Neighbourhood Association to understand and address safety concerns of Protection Islanders walking from marina to their downtown destination and back again.	▶ C3.1.1
3	Advocate to the Regional District of Nanaimo to explore the viability of adding a public transit access to Protection Island.	▶ C2.2.26

Ref.	Program	Connected City Plan Policies
NANAIMO OLD CITY ASSOCIATION		
1	That the City communicate with developers and builders that reaching the carbon reduction targets for 2030 (City Plan) is a priority for all new developments in the Old City Neighbourhood. More specifically, promote environmentally sustainable design for new and existing buildings, by prioritizing actions C1.1.3, C1.1.21 and C1.1.40 in the Integrated Action Plan, and adopt Development Permit Area Guidelines that promote sustainable building practices, complete streets, EV/e-mobility infrastructure and the retention of natural assets such as tree cover, pocket parks, riparian areas and gardens, similar to and exceeding the amenities included in Schedule D.	▶ C1.1.2
2	Work with the Nanaimo Old City Community Association to identify a yearly priority project – new or ongoing – that promotes safety in the neighbourhood through changes to the built environment. The priority for 2023 is the work being done on the parkette at Franklyn and Milton Streets.	▶ C3.1.5
3	Ensure the Nanaimo Old City Community Association is advised of any new development proposed in the Old City neighbourhood in order for the community to understand what steps are being taken to ensure that the development proposal respects the character of the neighbourhood and that the developer is aware of this priority at an early stage of the development review.	▶ E1.2.7
NEIGHBOURS OF NOB HILL SOCIETY		
1	That the City limit vehicle access from Victoria Road to the Nob Hill neighbourhood to disrupt external traffic flow from persons looking to buy drugs and patronize the street-level sex trade.	▶ C3.1.1
2	That the City exercise diligence in approving any new social service providers in the Nob Hill neighbourhood due to those which already exist.	▶ C4.2.2
HAREWOOD NEIGHBOURHOOD ASSOCIATION		
1	Continue to add sidewalks and bike lanes to road infrastructure in the neighbourhood.	▶ C2.2.1
2	Implement community safety audit recommendations and identify hotspots in neighbourhood to focus efforts.	▶ C3.1.5
3	Ensure the neighbourhood association is informed of all development applications and projects in the neighbourhood, and in particular, City initiatives related to the protection and development of green space.	▶ E1.2.7

SOUTH NANAIMO DISTRICT

Ref.	Program	Connected City Plan Policies
SOUTH END COMMUNITY ASSOCIATION		
1	Expand clean team into the South End Planning Area, beyond Community Safety Office operations, and support community clean-up initiatives.	▶ C3.1.5
2	Prioritize pedestrian safety improvements for neighbourhood with a focus on Nicol Street (and intersection with Needham Street).	▶ C2.2.1
3	Work with South End Community Association to identify opportunities for creating additional natural / recreation space in the South End Planning Area (e.g. pocket parks, community gardens, dog parks, access to water).	▶ C4.9.1
CHASE RIVER COMMUNITY ASSOCIATION		
1	Address traffic safety and access to neighbourhood (focus on Extension Road and the need for a second primary access to the neighbourhood).	▶ C2.4.1
2	Engage with the Chase River Community Association on the South End Community Centre.	▶ E1.2.5
3	Engage with the Chase River Community Association on the Sandstone Master Plan rezoning and development permit process.	▶ E1.2.3

